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# The impact of artificial intelligence adoption on Chinese manufacturing enterprises' innovativeness: New insights from a labor structure perspective

## Abstract

**Purpose** - This research aims to investigate the impact of artificial intelligence (AI) adoption on the innovation dynamics of Chinese manufacturing enterprises, with a specific focus on the intricate interplay with the labor structure.

**Design/methodology/approach** - Leveraging panel data of listed companies from 2010 to 2022, this study employs the two-way fixed effects (TWFE) model to examine the influence of AI adoption on Chinese manufacturing companies' innovativeness. Firm-level AI adoption is measured by constructing a three-dimensional attention, application, and absorption index.

**Findings** – The results indicate that: (1) AI adoption has a positive impact on both internal innovation capability and external innovation interaction. (2) AI adoption has dual effects on the education and skill structure of labor in manufacturing enterprises. (3) Enterprises with a highly educated and skilled workforce exhibit a stronger influence of AI adoption on innovativeness.

**Originality/value:** This research contributes to the academic and practical discourse by unveiling the underlying mechanisms of AI affecting innovation and introducing a new measurement of the AI adoption index. The findings emphasize the need for a highly educated and skilled workforce to navigate the complexities of AI-driven innovation, offering valuable theoretical and practical implications for policymakers and enterprises.

**Keywords:** Artificial intelligence adoption, Intelligent manufacturing, Enterprise innovation, Labor structure

## 1. Introduction

Artificial intelligence (AI) is recognized as a kind of transformative general-purpose technology (GPT) (Trajtenberg, 2018; Wen, 2021), making a paradigm shift in technical revolution and industrial development after steam power, electric power technology, and information technology. In recent years, AI has permeated various sectors, including intelligent robotics, autonomous vehicles, communications, social media, gaming, translation services, medical diagnostics, and even anti-spam measures. The emergence of generative AI, particularly with large language models (LLMs) like ChatGPT, is anticipated to induce disruptive and innovative transformations in the business landscape (Eisfeldt et al., 2023; Tyna et al., 2023). Consequently, scholars have underscored the imperative of integrating AI into business operations to catalyze innovation (Chowdhury et al., 2023).

AI adoption and its impacts on business enterprises have garnered significant scholarly interest. The existing literature is predominantly bifurcated into two schools of thought. One perspective posits that AI has the potential to augment human productivity, enhance work quality, improve operational efficiency, stimulate economic growth, and inform decision-making processes (Agrawal et al., 2019a, 2019b; Babina et al., 2020; Haefner et al., 2021; Duan et al., 2019; Dwivedi et al., 2021). Conversely, the opposing viewpoint suggests that AI integration could diminish labor demand within production sectors, potentially leading to workforce displacement and escalating unemployment rates (Acemoglu and Restrepo, 2018; Aghion et al., 2020; Frey and Osborne, 2017; Tyna et al., 2023). For instance, Brynjolfsson et al. (2017) discovered that the present swift advancement of AI failed to enhance labor productivity, a phenomenon akin to the "Solow paradox."

As a kind of enabling technology and general-purpose technology (GPT), AI's development and proliferation are poised to exert a profound influence on enterprise innovativeness. While studies have indicated that AI can influence labor dynamics and boost productivity (e.g., Babina et al., 2024; Fügenger et al., 2022; Wu and Zhuang, 2023), the granular mechanisms through which AI affects enterprise innovation remain underexplored. A limited number of researches have delved into the nexus between AI

1 and innovation, with a focus on business model innovation (Lee et al., 2019), product  
2 innovation (Babina et al., 2024), medical innovation (Tsang et al., 2017), and enterprise  
3 innovativeness (Cockburn et al., 2018b). This study posits that AI's fundamental impact  
4 on innovation stems from its ability to revolutionize the scientific discovery and  
5 technological innovation process (Agrawal et al., 2024; Krenn et al., 2022), by  
6 enhancing human-machine collaboration (Chowdhury et al., 2022; Fügenger et al., 2022).  
7 In the manufacturing sectors where intelligent transformation is prominent, AI not only  
8 serves as an enabling technology for mechanical product innovation, but also elevates  
9 the overall investment in research and development, product design, production, and  
10 management processes (Wu & Zhuang, 2023). China stands at the forefront of AI  
11 innovation and application scale. Data from the World Intellectual Property  
12 Organization (WIPO, 2021) reveals that over the past decade, China's AI-related patent  
13 applications have reached 389,571, constituting 74.7% of the global total and securing  
14 the top position globally. Additionally, the International Federation of Robotics (IFR,  
15 2022) reports that China's industrial robot installations in 2021 reached 268,195 units,  
16 approximately half of the global total. The industrial milieu in China presents a plethora  
17 of application scenarios for diverse AI applications. This study aims to fill the research  
18 gap by examining the impact and mechanism of AI adoption on enterprise innovation,  
19 with a focus on labor force structure, utilizing data from Chinese manufacturing listed  
20 companies from 2010 to 2022.

21 One of the contributions of this study is to explain the mechanism by which AI  
22 impacts enterprise innovativeness based on complementary innovation of GPT theory.  
23 As previously discussed, while some studies have investigated the relationship between  
24 AI adoption and innovation, the internal mechanisms have often been overlooked  
25 (Erich, 2019; Haefner et al., 2021; Kakatkar et al., 2020). The GPT nature of AI-driven  
26 applications is posited to facilitate and enhance enterprise innovation across multiple  
27 channels (Babina et al., 2024). This study assesses enterprise innovativeness by  
28 considering three aspects: patent applications, citations, and industry-university-  
29 research cooperation, providing a comprehensive understanding of AI's impact on  
30 innovation. Furthermore, we investigate the dual mediation effects of the education and  
31 skill structures on the influence of AI adoption on enterprise innovativeness. This in-

1 depth analysis illuminates the pathways through which AI adjusts labor structure to  
2 affect enterprise innovation (Liang et al., 2022; Malik et al., 2021).

3 Another contribution lies in the innovative methodologies employed to measure  
4 AI adoption. Previous studies mainly relied on indices such as the industrial robot  
5 penetration index (Acemoglu & Restrepo, 2020), AI-related investments (Aghion et al.,  
6 2020; Babina et al., 2024), or the number of patents obtained (Abadi & Pecht, 2020;  
7 Tamura, 2019) to measure AI adoption levels. This study introduces a novel three-  
8 dimensional AI adoption indicator at the enterprise level, diverging from previous  
9 single-dimensional approaches (Erich, 2019; Kakatkar et al., 2020). Inspired by the  
10 three stages of the digital divide—access, skills, and usage (van Deursen et al., 2021)—  
11 we measure AI adoption by considering attention, application, and absorption. This  
12 multidimensional framework transcends the limitations of conventional methodologies,  
13 offering novel insights into the complex effects of AI adoption on enterprise  
14 innovativeness.

15 In sum, the findings of this study carry significant implications for understanding  
16 AI's role in fostering enterprise innovation, potentially informing strategic decision-  
17 making and policy formulation in the context of AI adoption and innovation.

## 18 **2. Theoretical analysis and hypotheses development**

### 19 *2.1 General-purpose technology (GPT)*

20 According to the Organization for Economic Co-operation and Development, the AI  
21 system may generate predictions, suggestions, or judgments based on human-defined  
22 objectives (OECD, 2019). AI is essentially a kind of general-purpose technology (GPT)  
23 and key enabling technologies (KET) with the characteristics of enabling nature and  
24 innovation complementarity (Bekar et al., 2018; Martinelli et al., 2021). The  
25 increasingly popular generative AI, such as ChatGPT, also possesses general-purpose  
26 technological characteristics (Eloundou et al., 2023; Goldfarb et al., 2023). A typical  
27 characteristic of GPT is complementary innovation. Continuous refinement and  
28 positive feedback loops generate innovation spillover effects across various application  
29 domains. Based on the theoretical model of GPT (Helpman & Trajtenberg, 1996), we  
30 can derive the value creation within the innovation utility of enterprises following the

1 adoption of AI. Due to the complementary innovative characteristics of GPT, there is a  
2 bidirectional interactive influence between AI and innovation in the manufacturing  
3 application field. On one hand, according to Moore's Law, AI technology updates  
4 quickly. The acceleration of AI technology speed brings innovation value to enterprises.  
5 This further enhances manufacturing enterprises' innovativeness. On the other hand,  
6 the advance in manufacturing technology expands the demand for AI technology  
7 applications, motivating developers to further promote AI technology. These  
8 complementarities can be termed as technological resonance, or "co-invention" (T.  
9 Bresnahan et al., 1996).

10 According to the innovation commons theory (Potts, 2018), the innovation  
11 network formed by AI results from collaborative innovation among multiple subjects  
12 such as enterprises, universities, users, developers, etc. It also activates other value  
13 interaction. Therefore, the application of AI technology can increase innovation  
14 resources and improve enterprises' innovation value.

## 15 ***2.2 The innovation driving function of AI***

16 AI has an even more significant impact by serving as a new general-purpose "method  
17 of invention" that can reshape the nature of the innovation process and enterprise  
18 innovativeness (Cockburn et al., 2018a; Griliches, 1957). The application of AI can  
19 propel interconnection and communication among objects to a higher level of wisdom  
20 (Müller & Bostrom, 2016). As manufacturing enterprises popularize AI technology in  
21 production and management, the whole life cycle of the industry faces a new round of  
22 innovation. Specifically, it exhibits the following innovation-driven effects.

23 On one hand, AI exhibits the capability to accelerate the dissemination of  
24 knowledge and information, facilitating the discovery and incubation of new  
25 technologies. AI combined with big data analytics creates a scientific analysis of large  
26 data structures, which can help manufacturing enterprises obtain more information  
27 resources and dig deeply into them (Shukla et al., 2019). AI can rapidly mimic and learn  
28 from cutting-edge scientific advancements and identify issues in complex model  
29 designs, thus lowering trial-and-error costs. Statistics indicate a notable improvement  
30 in the accuracy of machine vision in pedestrian recognition, with error rates decreasing

1 from 30 to 30 million frames. This development coincides with the increasing  
2 feasibility of autonomous vehicles (Brynjolfsson et al., 2017). Utilizing industry-level  
3 robot data, Liu et al. (2020) investigated that robotic applications promote innovation  
4 by accelerating knowledge creation and technology spillovers, enhancing learning and  
5 absorption capabilities, and increasing investment in research and development.

6 On the other hand, AI also has the potential to improve cooperation and  
7 communication within companies by connecting individuals or teams with the  
8 necessary skills or information. Human-to-computer interaction systems are widely  
9 applied to scientific research, product design, process simulation, and production  
10 simulation. AI aids scientists in formulating hypotheses and enhances knowledge  
11 production capabilities through effective search and recombination of a broader range  
12 of knowledge, substantially improving research efficiency (Agrawal et al., 2023).  
13 Further, AI is a predictive technology that demonstrates immense potential in  
14 experimental design and data processing (Agrawal et al., 2019b; Charness et al., 2023).  
15 It not only assists researchers in experimental design but also handles and analyzes  
16 experimental data, making the innovation process more efficient. For instance, AI can  
17 shorten the medicine research and development lifecycle, completing tasks that  
18 previously took years in a matter of weeks. Furthermore, enterprises leveraging AI  
19 applications can gather valuable insights from customers, suppliers, and supply chain  
20 partners (Min, 2010). AI algorithms assist in precisely understanding customer  
21 preferences, enabling personalization customization based on diverse customer  
22 demands, thereby expanding the product range (Mihet & Philippon, 2019). This fosters  
23 the creation of new business opportunities (Braguinsky et al., 2021) and optimizes  
24 product innovation, process innovation, and business model innovation (Babina et al.,  
25 2024; Haefner et al., 2021).

26 Therefore, AI can increase an enterprise's internal innovation capability while  
27 promoting external innovation interactions through strengthening communication and  
28 collaboration. Thus, we propose the following:

29 **H1.** *AI adoption has a positive impact on innovation capability (a) and innovation*  
30 *interaction (b).*

### 1 2.3 *The impact of AI adoption on labor structure*

2 The expanding use of AI in businesses will likely pose several organizational and  
3 managerial challenges. AI-based technologies have sparked controversy and an  
4 academic puzzle due to the prospect of human workforce replacement (Sun & Medaglia,  
5 2019). Some studies suggest that adopting AI might have a substitution effect on  
6 employment. With the large-scale application of automation and AI technologies, the  
7 demand for the traditional labor force in various fields will decrease as machines  
8 replace many positions. Enterprises considering cost control may conduct a reduction  
9 in the scale of employment (David, 2017; Frey & Osborne, 2017). This “machine  
10 replacement” is an inevitable phenomenon.

11 According to the "*skill-biased technological progress*" (SBTC) hypothesis, the  
12 development of technology will decrease the demand for low-tech labor while  
13 maintaining or increasing the demand for high-tech labor (Neuberger-Fernandez &  
14 Barton, 2017). A study of the computerization of 702 occupations in the US found that  
15 about 47 percent of the workforce would be at risk of unemployment, with a higher risk  
16 of substitution for conventional occupations (Frey & Osborne, 2017). AI adoption by  
17 enterprises may feed back to the demand for skill levels, resulting in a declining share  
18 of low-tech jobs and rapid growth of high-tech jobs. Acemoglu and Restrepo (2020)  
19 confirmed that automation technology not only tends to use machines instead of low-  
20 tech labor but also creates new tasks for high-tech labor. They found that for every 1%  
21 increase in the number of robots in the United States, employment decreases by 0.18%  
22 to 0.34%. Enterprises may employ technicians specializing in AI-related tasks  
23 (Acemoglu et al., 2022). *With the emergence of advanced AI technologies, the  
24 workforce with lower education and skill has become insufficient to meet the demands  
25 of businesses. Consequently, there is a growing demand for labor with higher education  
26 qualifications (Zhang et al., 2021).* According to the above analysis, we propose the  
27 following:

28 **H2.** *AI adoption will decrease the proportion of low-tech personnel (a) and increase  
29 the proportion of high-tech personnel (b) in enterprises.*

## 1 2.4 AI adoption, labor structure, and enterprise innovativeness

2 Employees are an innovative company's most vital assets (Gupta & Singhal, 1993).  
3 Prior literature noted that employees' abilities affect firms' profits (Ada Leiponen, 2000).  
4 Moreover, the impact of the structure of employees on enterprise innovativeness is  
5 worth researching (Tajeddini, 2015a, b). Substantial evidence supports the notion that  
6 diverse knowledge and skills within an organization significantly contribute to its  
7 innovation potential (Herstad et al., 2019; Shin et al., 2012; Solheim et al., 2020). High-  
8 tech labor may have more research and development potential and productivity, while  
9 low-tech labor employees are comparatively less inclined to identify potentially  
10 beneficial research and development investment prospects (Aija Leiponen, 2005).  
11 There is a positive relationship between a larger pool of highly skilled personnel and  
12 the sustainability of innovation outcomes (Capozza & Divella, 2019; Chowhan et al.,  
13 2017). Technical personnel possess fundamental knowledge about technical and  
14 scientific domains, which they can impart to organizations.

15 In a work setting with AI adoption, collaboration between AI systems and human  
16 workers can create value for businesses and achieve more innovative outcomes  
17 (Chowdhury et al., 2022). Incorporating AI into business operations can enhance  
18 creativity and employee engagement by augmenting human capabilities, leading to  
19 higher performance and productivity (Jaiswal et al., 2022). AI can assist employees  
20 with their responsibilities and decision-making processes more efficiently, encouraging  
21 greater participation and creativity (Acemoglu et al., 2022; Filippetti & Guy, 2020).  
22 Employees are empowered to make informed decisions while developing their  
23 problem-solving skills by providing data analysis and insights through AI-powered  
24 systems. Additionally, using AI in fostering innovation enables employees to filter  
25 through vast amounts of data to identify patterns and trends that may lead to new  
26 avenues for innovation (Acemoglu & Restrepo, 2018). This promotes knowledge  
27 sharing and idea generation among employees (Chowdhury et al., 2022). Furthermore,  
28 labor performing repetitive low-tech tasks is susceptible to automation, while the  
29 utilization rate of high-tech labor with better digital skills is significantly enhanced.  
30 This ultimately reduces unit labor costs and unleashes the effects of technological

1 innovation (Agrawal et al., 2019).

2 In conclusion, utilizing AI technology harnesses the potential of high-tech labor,  
3 replacing low-tech labor, thereby increasing innovation while improving employees'  
4 digital literacy. However, the impact of the labor structure of high-tech and low-tech  
5 personnel on enterprise innovativeness needs to be further confirmed. Therefore, we  
6 propose the following:

7 **H3: AI adoption influences enterprise innovation by replacing low-skilled labor and**  
8 **enhancing high-skilled labor.**

9 To sum up, our research hypotheses of this paper follow the theoretical logic shown in  
10 Figure I .

11 Please place Figure I here

### 12 3. Methodology

13 This study utilizes panel data from Chinese manufacturing firms listed on the  
14 Shanghai and Shenzhen stock markets from 2010 to 2022, employing multiple  
15 regression analysis to identify the impact and underlying mechanisms of AI adoption  
16 on enterprise innovation. Python and machine learning techniques are used for data  
17 processing and index construction. Among them, the AI adoption index at the firm level  
18 is measured as the core explanatory variable with the entropy weighting method. In  
19 addition, multiple robustness tests are conducted to ensure the scientific rigor of causal  
20 inference.

#### 21 3.1 Model settings

22 The research employed a two-way fixed effects (TWFE) model to investigate the  
23 impact of AI adoption on enterprises' innovativeness as follows:

$$24 \quad Inno_{it} = \alpha_0 + \alpha_1 AIA_{it} + \alpha_x \sum Control_{it} + \theta_i + \lambda_t + \varepsilon_{it} \quad (1)$$

25 where  $Inno_{it}$  contains two variables which respectively represent innovation  
26 capability and innovation interaction.  $AIA_{it}$  represents the index of AI adoption.  
27  $\sum Control_{it}$  represents the control variables. To mitigate the potential impact of  
28 omitted variables related to firm and industry characteristics on the effect of AI  
29 adoption on enterprises' innovativeness, this study controls for firm-fixed effects ( $\theta_i$ )

1 and year-fixed effects ( $\lambda_t$ ), and clustered the robust standard errors at the industry level.

2 To further test whether AI adoption can affect the labor structure of enterprises,  
3 we construct a mediation effect model.

$$4 \quad LS_{it} = \beta_0 + \beta_1 AIA_{it} + \beta_x \sum Control_{it} + \theta_i + \lambda_t + e_{it} \quad (2)$$

5  $LS_{it}$  indicates labor structure, including education structure and skill structure.  $\beta_1$   
6 examines the indirect effect of AI adoption on enterprise innovativeness by labor  
7 structure.

### 8 **3.2 Data and measurement**

9 We used unbalanced panel data from 2010 to 2022. The data of Chinese manufacturing  
10 listed companies in Shanghai and Shenzhen A-stock markets is collected through Wind  
11 and CSMAR databases. The data on patents comes from CSMAR and CNRDS  
12 databases, and some additional information is gathered from the State Intellectual  
13 Property Office (SIPO). The index of AI adoption combines three indicators, namely  
14 attention, application, and absorption. Among them, AI attention is measured by the  
15 word frequency of AI-related keywords captured by Python technology from annual  
16 reports of listed companies. The penetration rate of industrial robots is calculated from  
17 the IFR database. AI technology patent applications are identified by the international  
18 patent classification (IPC) code and obtained from the IncoPat database. To ensure the  
19 accuracy and authenticity of the research results, we eliminated samples with ST and  
20 ST\* listed companies and with missing or wrong data, such as the number of assets and  
21 equity being less than zero. The continuous variables about the firm level have been  
22 subjected to a 1% winsorization.

#### 23 **3.2.1 Manufacturing enterprise innovativeness**

24 The driving force of innovation not only emanates from the inherent capabilities of  
25 enterprises but also relies on the interaction with external resources. When measuring  
26 enterprise innovativeness, our study delves into two dimensions of innovation within  
27 manufacturing enterprises. The first pertains to innovation capability, gauged through  
28 patent applications, while the second focuses on innovation interaction, measured by  
29 patent citations and collaborative patents involving industry-university-research

1 cooperation. In contrast to research and development investments, the number of  
2 patents offers a more intuitive reflection of the innovation level. Moreover, it makes a  
3 market signal for potential partners to obtain venture capital and show their competitive  
4 advantage to customers (Haeussler et al., 2014). This study excluded AI patent from  
5 the total patent applications, thus removing the influence of AI technology's inherent  
6 innovation. The number of citations not only reflects the quality of innovation (Pakes,  
7 1984), but also indicates the commercial value of enterprise innovation and  
8 technological collaboration. In contrast, the number of patent citations can indicate the  
9 commercial value of enterprises' innovativeness and technological collaboration (Hall  
10 et al., 2005). Given the increasing complexity of technological innovation activities and  
11 the rise in technological convergence, enterprises find it increasingly challenging to  
12 achieve effective technological innovation solely relying on their internal resources and  
13 capabilities. This is where using external resources for collaborative research and  
14 development has emerged as a new trend (Chesbrough & Crowther, 2006). Among  
15 these, industry-university-research (IUR) cooperation stands out as a crucial form of  
16 collaborative innovation. This form of collaboration provides a comprehensive  
17 reflection of innovation interaction. To quantify the manufacturing enterprises'  
18 innovativeness, we employed the natural logarithm of the number of patents plus one  
19 as the dependent variable.

### 20 *3.2.2 AI adoption index*

21 The current mainstream methods for measuring micro-level AI adoption include the  
22 utilization of the enterprise industrial robot penetration index (Acemoglu & Restrepo,  
23 2020), AI technology patent data (Hoedemakers, 2017; Mann & Püttmann, 2018), and  
24 AI investments (Aghion et al., 2020; Babina et al., 2024). However, single dimensional  
25 indicator is hard to capture an enterprise's actual AI adoption level fully. Drawing  
26 inspiration from the three stages of the digital divide—access, skills and usage (van  
27 Deursen et al., 2021), this study introduces the AI adoption Index, assessing the  
28 integration of AI with enterprises from three dimensions: attention, application, and  
29 absorption, as detailed in Table I. Using the entropy weighting method, the core  
30 independent variable of an enterprise's actual AI adoption level is measured as follows.

1 Attention means the attitude of enterprises to adopt new technologies and business  
 2 models of AI. AI attention is measured using AI-related keywords, as AI-related  
 3 keyword disclosure can reflect enterprises' attention to AI (Q. Wu et al., 2023). Text  
 4 analysis of annual reports has become a new method of econometrics. Following prior  
 5 literature (F. Wu et al., 2021; Yang & Liu, 2018), we collected the annual report text of  
 6 listed companies and counted the word frequency of AI-related keywords using Python  
 7 and machine learning technology. This is because listed companies need to issue annual  
 8 reports regularly, and the information in the annual reports of publicly traded companies  
 9 reflects their strategic characteristics and future prospects. Further, the disclosure  
 10 information is subject to public supervision. Therefore, this method of text analysis of  
 11 annual reports is feasible and scientific. After reading the national policy documents  
 12 and reports, we selected the relevant keywords related to AI, as shown in Table II. The  
 13 Jieba word function of Python was used to segment the annual report text of each listed  
 14 company. Then, we cleaned the data and counted the word frequency of AI attention.

15 The penetration density of robots better reflects a country's actual level of AI  
 16 application (Acemoglu & Restrepo, 2018). In the era of Industry 4.0, the concentrated  
 17 embodiment of intelligent manufacturing lies in the widespread application of industrial  
 18 robots. Industrial robots have had an early impact on the automation of manufacturing  
 19 processes, leading to a substitution effect on labor structures. Following Acemoglu and  
 20 Restrepo (2020), this paper employs the Bartik instrument (Bartik, 1991; Goldsmith-  
 21 Pinkham et al., 2020) to construct a penetration index of industrial robots at the  
 22 enterprise level in the Chinese manufacturing sector. The specific measurement method  
 23 is outlined as follows:

24 In the first step, we calculate the industry-level penetration index of industrial  
 25 robots, denoted as:

$$26 \quad PR_{it}^{CH} = \frac{MR_{it}^{CH}}{L_{i,t=2010}^{CH}} \quad (3)$$

27 Here,  $MR_{it}^{CH}$  represents the stock of industrial robots in the industry  $i$  in year  $t$  in  
 28 China, and  $L_{i,t=2010}^{CH}$  represents the employment in the industry  $i$  in the base year 2010.

29 In the second step, we construct the enterprise-level penetration index of industrial  
 30 robots as follows:

$$CHF_{exposure\ to\ robots}_{jit} = \frac{PWP_{jit=2011}}{ManuPWP_{t=2011}} * \frac{MR_{it}^{CH}}{L_{i,t=2010}^{CH}} \quad (4)$$

Here,  $\frac{PWP_{jit=2011}}{ManuPWP_{t=2011}}$  represents the ratio of the proportion of employees in the production department of enterprise  $j$  in the industry  $i$  in the year 2011 (base year) to the median proportion of employees in the production department of all manufacturing enterprises in the year 2011.

Absorption is defined as the capability of enterprises to effectively capture, transform, integrate and use internal and external knowledge to improve their competitive position (Cohen & Levinthal, 1990). Enterprises with higher absorptive capability are more likely to succeed in implementing new technologies and manufacturing practices (Agostini & Nosella, 2020). This paper adopts AI absorption as an indicator to characterize the capability of enterprises to integrate AI technology. This indicator includes the quantity of AI patents (Zhai & Liu, 2023) as well as research and development investments. We identify AI-related patents according to the IPC codes, which are detailed in Table III. By matching AI patents from the IncoPat database with the patent information of listed companies, we aggregated company-level AI patents annually.

Please place Table I here

Please place Table II here

Please place Table III here

### 3.2.3 Labor structure

Labor structure is the mediator between AI adoption and enterprise innovativeness. The mediator is measured using two indicators. One indicator is education structure, reflecting employees' different educational backgrounds, measured by the proportion of high school degrees, college degrees, bachelor's degrees, and postgraduate qualifications. The other indicator is skill structure, measured by the proportion of production personnel, sales personnel, and technical personnel in the workforce.

Referring to the occupational classification provided by the statistical division of the International Labor Organization and the occupational categories introduced by

1  
2  
3  
4 1 Filippetti and Guy (2020), the structure of low-tech personnel is represented by utilizing  
5 2 the proportion of employees having high school degrees and college degrees. Most  
6 3 employees included in this category were production personnel and sales personnel.  
7 4 The structure of high-tech personnel is expressed by the proportion of employees  
8 5 having bachelor's degrees and postgraduate qualifications. Most employees included  
9 6 in this category were technical personnel.

#### 7 **3.2.4 Control variables**

8 We used control variables about enterprise innovativeness to mitigate the potential  
9 effects of omitted variables on estimation distortion (Tajeddini, 2015a, 2015b;  
10 Tajeddini & Trueman, 2012, 2014). Referring to previous literature (Bentley et al., 2013;  
11 Chen et al., 2022; Shi et al., 2020), enterprise size, enterprise age, return on assets,  
12 proportion of shares held by the largest shareholder, and growth rate of operating  
13 income were identified as potential control variables. To account for innovation  
14 disparities arising from distinct corporate ownership structures and industry  
15 heterogeneity, we further controlled ownership structure (i.e., stated-owned vs. private)  
16 and type of industry (i.e., high-tech vs. low-tech). The summary statistics about testing  
17 the effects of control variables are shown in Table IV.

18  
19 Please place Table IV here

20 By analyzing the annual average growth trends by decomposing the AI adoption  
21 index and sub-indicators in Figure II, it is evident that enterprises have sustained an  
22 upward trajectory in both AI attention and industrial robot penetration. This continuous  
23 elevation ensures the steady growth of the AI adoption index. Since 2016, there has  
24 been a significant breakthrough in AI technology, manifested in the explosive growth  
25 of AI patents. This surge has robustly propelled the diffusion of AI's general-purpose  
26 technologies, emerging as the core driving force behind enterprises' AI adoption. Since  
27 variable selection, we conducted correlation tests on the core and control variables, as  
28 shown in Table V. The findings reveal a significant direct correlation among the core  
29 variables, while no multicollinearity issues were observed.

30 Please place Figure II here

[Please place Table V here](#)

## 4. Empirical analysis

### 4.1 Estimation of benchmarks

Table VI illustrates how the adoption of AI directly affects enterprise innovativeness. The dependent variable for columns (1) and (2) is calculated using patent applications to represent the innovation capability, while the dependent variables for columns (3) to (6) are patent citation and IUR cooperative patent to represent the innovation interaction. The independent variables in columns (1), (3), and (5) employ the current period's AI adoption index, while columns (2), (4), and (6) incorporate a one-period lag to capture the lagged effects of AI on enterprise innovativeness. All models include control variables, fixed effects for firms, and years to ensure accuracy.

The results demonstrated that adopting AI has a statistically significant positive effect on enterprise innovativeness. This implies that the adoption of AI amplifies innovation capability and fosters innovation interaction among manufacturing enterprises in China. The coefficient in column (1) reveals that the effect of AI adoption on innovation capability is 3.599 and is statistically significant at the 1% significance level. After incorporating the lagged AI adoption index, this coefficient decreases to 2.865. The primary reason for this adjustment is the lingering influence of the previous period's AI adoption, exerting a coefficient effect of 2.906 on the current period's patent applications. This effect is equally applicable to innovation interactions. In column (3), the coefficient of AI adoption on patent citations reaches 4.572 and is statistically significant at the 1% significance level. In column (4), the lagged effect coefficient of AI adoption decreases to 0.849, which is significant at the 10% significance level. This indicates that AI adoption can expedite the diffusion of innovation resources, providing enterprises with greater convenience and speed in patent citations. As shown in columns (5) and (6), AI adoption also significantly promotes collaborative innovation involving industry, universities, and research institutions, strengthening the interaction among diverse innovation entities. The regression results support hypothesis 1a and 1b.

Additionally, the findings of our study also indicate that the size of enterprises has a positive effect on innovativeness. This suggests that larger enterprises may possess

1 greater innovative capability, which could account for the observed trend. Companies  
2 with more extended periods of being publicly listed exhibit a higher frequency of  
3 mutual patent citations. In contrast, companies with shorter periods of being publicly  
4 listed engage more frequently in collaborative innovation with industry, universities,  
5 and research institutions. This reflects the divergent innovation interaction patterns  
6 among companies with different attributes.

7 Please place Table VI here

#### 8 **4.2 Robustness testing**

9 To affirm the reliability of benchmark results, we replace both the independent and  
10 dependent variables. The independent variable is replaced by single-dimensional  
11 variable lagged by one period. The dependent variables are then replaced with the  
12 proportion of research and development investment to operating income, the logarithm  
13 of the number of invention patent applications, and innovation breadth. Innovation  
14 breadth is measured by the internal diversity of major group information within the IPC  
15 codes of patents. This metric reflects the enterprise's ability to strategically mobilize  
16 innovation resources across different domains, providing insight into the level of  
17 innovation interaction. The regression results with the replacement of new variables are  
18 shown in Table VII. The control variables and fixed effects of regressions are the same  
19 as the benchmark regression. The coefficient of new variables is all significant and  
20 positive.

21 Please place Table VII here

#### 22 **4.3 Endogeneity testing**

23 This study has endeavored to meet endogeneity requirements in the application of AI.  
24 However, the reliability of benchmark regression results may still be affected by  
25 omitted variables and reverse causality issues. According to the Diffusion of Innovation  
26 (DOI) theory, omitted variables that influence the manner in enterprises'  
27 innovativeness, depends on individual or leadership's characteristics and the internal  
28 and external features of the organization (Savrul & Incekara, 2015). We have controlled

1 for individual fixed effects and clustered at the industry level, covering most omitted  
2 variables related to individual characteristics of enterprises. However, the extent to  
3 which enterprises adopt AI may be an adaptive response to innovation capabilities. To  
4 address endogeneity issues, we employ external instrumental variables to mitigate this  
5 concern. We construct two instrumental variables following conventional practices  
6 (Acemoglu and Restrepo, 2020; Bartik, 1991). One is the installation data of industrial  
7 robots in the United States (IV\_installusa). Another is the instrumental variable for the  
8 robot penetration of Chinese enterprises based on industry-level industrial robot data in  
9 the United States:  $IV\_AIUSA = (PWP_{jit=2011}/ManuPWP_{t=2011}) \times (AIIN_{jt}^{US}/L_{jt=1990}^{US})$   
10 ). Here,  $AIIN_{jt}^{US}/L_{jt=1990}^{US}$  represents the robot penetration in industry  $j$  in the United  
11 States in year  $t$ . Both China and the United States are leading nations in global AI  
12 applications. While there is a certain correlation between the development of robotics  
13 in the two countries, the impact of American robot applications on Chinese enterprises'  
14 innovativeness is almost weak. This is evidenced by the lack of correlation with the  
15 original residual term, thus satisfying the relevance and exclusivity criteria for  
16 instrumental variables.

17 Table VIII reports the regression results of the two instrumental variables. The  
18 results of the first stage of the instrumental variable model, presented in columns (1)  
19 and (2), indicate the reinforcement of the exogeneity of our instrumental variable,  
20 passing both the underidentification test and the weak identification test (p-values of  
21 the LM statistic and Wald F statistic are equal to 0). Despite mitigating endogeneity  
22 concerns through the two instrumental variable methods, the degree of AI adoption still  
23 significantly promotes both innovation capability and innovation interaction within  
24 enterprises. This confirms the robustness of the benchmark regression results in our  
25 study.

26 Please place Table VIII here

## 27 **5. Mechanism analysis**

28 This section outlines our endeavor to elucidate the mechanism by which the adoption

1 of AI affects innovation. Drawing from the theoretical analysis presented in Section 2,  
2 it can be posited that the adoption of AI has the potential to impact enterprise  
3 innovativeness by inducing changes in the composition of the labor structure. The  
4 impact mechanism of AI adoption was partitioned into two distinct routes and  
5 subsequently validated through the utilization of a mediation effect model, as presented  
6 in Table IX. In order to depict the influence of AI adoption on enterprise innovativeness  
7 under different labor structures, we used the heterogeneity test to tested hypothesis 3,  
8 as shown in Table X.

### 9 *5.1 Education structure*

10 In columns (1) to (4) of Table IX, the impact of AI adoption on the proportion of  
11 employees with different educational backgrounds is examined. We find that the  
12 coefficient for employees with a high school education or below is -24.297,  
13 significantly negative, while the coefficients for employees with associate degrees are  
14 negative but insignificant. In contrast, the coefficients for the proportions of employees  
15 with undergraduate and postgraduate degrees are respectively 11.196 and 5.930, both  
16 significantly positive. The reasons for the results may stem from the fact that AI  
17 demonstrates a comparative advantage over human labor in specific routine and  
18 repetitive tasks, typically carried out by less-educated and low-tech workers. Hence,  
19 the substitution effect on less-educated labor is more pronounced. Simultaneously, as  
20 automation replaces some labor positions, it also creates new positions that require  
21 higher levels of human skills. The development and maintenance of AI technologies  
22 demand highly skilled labor, increasing the demand for individuals with higher  
23 educational qualifications. Following the Smiling Curve Law, the value created at the  
24 research and development end far exceeds that in the production and assembly  
25 departments. AI aids companies in talent selection, and to achieve more excellent  
26 innovative value, firms tend to reduce the employment of less-educated labor with  
27 limited contributions to research and development and innovation and increase the  
28 hiring of highly educated talent.

## 1 5.2 Skill structure

2 In columns (5) to (8) of Table IX, AI adoption has a significant negative correlation  
3 with the proportion of mid-to-low-tech labor, including production personnel, sales  
4 staff, and finance personnel, while significantly increasing the proportion of research  
5 and development personnel. This reflects that AI exhibits the most substantial  
6 substitutive effect on mid-to-low-tech workers while concurrently demonstrating a  
7 complementary effect with highly skilled workers engaged in research and  
8 development activities. By replacing some production, sales, and finance personnel  
9 with AI, enterprises can save costs and redirect resources toward research and  
10 development expenditures. The traditional manufacturing industry considerably  
11 demands production personnel on the assembly line. However, enterprises are more  
12 likely to replace some personnel in simple and repetitive assembly line work after  
13 adopting AI technology and automated production lines. Yet, the mediation effect  
14 measured by sales personnel is untenable. AI technology will not necessarily replace  
15 the position of sales personnel. While AI avatars are employed on live streaming  
16 platforms for product marketing, breaking time and space constraints to enable  
17 continuous 24-hour broadcasting, online marketing still requires additional sales  
18 personnel to open new markets and provide personalized customer service. Sales  
19 personnel can also promote innovation interaction. As some researchers concluded  
20 (Deming, 2017), AI technology cannot wholly replace social activities that require  
21 human beings, and some jobs, like sales, that require social skills are difficult to replace.  
22 Column (8) shows a significant positive correlation between AI adoption and technical  
23 personnel at the 1% significance level. For better adoption of AI, enterprises need high-  
24 tech talents to provide a theoretical basis and more technicians in daily operations and  
25 maintenance of automation machines.

26 Under the advancement of AI technology, improvements in employees' structure  
27 also facilitate enterprise innovation. Human capital as the resource advantages  
28 underlying the competitiveness of the enterprises (Bogoviz & Ragulina, 2021), has  
29 become essential in fostering innovation in modern industries. Knowledge is diffused  
30 among individuals through interactions and more knowledge leads to the production of

1 higher-quality innovations (Akcigit et al., 2018). Therefore, high-tech employees can  
2 better access external knowledge and make full use of existing resources, then make  
3 transformation and innovation of products and services (Tushman & Anderson, 2018).  
4 Furthermore, enterprise with a highly educated and skilled workforce may attracts more  
5 funding from governmental and financing entities, facilitating better innovation  
6 activities (González et al., 2016). Hypotheses 2a and 2b proposed above are all  
7 supported.

8 Please place Table IX here

### 9 ***5.3 AI-driven innovation based on labor structure***

10 According to the grouped regression results based on labor structure, as shown in Table  
11 X, enterprises with a higher proportion of high-tech employees exhibit a more  
12 substantial influence of AI adoption on technological innovation. In terms of  
13 educational background, for enterprises staffed with more employees holding graduate  
14 and postgraduate degrees, the coefficients of the impact of AI on innovation capability  
15 and innovation interaction are 3.717 and 4.731. In contrast, in enterprises where most  
16 employees have college and high school diplomas, the respective coefficient values are  
17 2.836 and 2.872. Regarding skill levels, enterprises with a predominant presence of  
18 technical personnel experience a more pronounced impact of AI adoption. This impact  
19 is not only reflected in a substantial improvement in innovation capability (coefficient  
20 of 3.061) but also in the improvement of innovation interaction represented by patent  
21 citations (coefficient of 5.526) and patents with IUR collaboration (coefficient of 2.122).  
22 In contrast, enterprises with fewer technical personnel exhibit lower coefficients in  
23 innovation capability and insignificance in innovation interaction levels. This reflects  
24 that enterprises with a high proportion of high-tech employees often prioritize research  
25 and development activities. High-tech employees often possess complementary skills  
26 and work on interconnected projects that involve AI technologies. This  
27 interconnectivity fosters communication as team members share insights, challenges,  
28 and solutions related to AI adoption, creating a collaborative atmosphere for innovation  
29 and enhancing the overall innovation capability of the enterprise. The hypotheses 3 is  
30 thereby validated.

[Please place Table X here](#)

## 6. Discussion and implications

### 6.1 Discussion

This study provide novel empirical evidences that AI adoption significantly enhances enterprise innovation from multiple dimensions. The educational background and skill composition of employees are identified as pivotal mediating elements in this relationship.

Firstly, the integration of AI within business operations, particularly within the Chinese manufacturing sector, has been associated with a marked enhancement in innovation capabilities and interactions. This is primarily attributed to the complementary innovation of GPT, which foster a technological synergy between AI and manufacturing innovation. AI-based technologies facilitate the development of novel goods and procedures, thereby invigorating innovation within these enterprises (Dwivedi et al., 2021). Notably, the seamless integration of AI technology with production and management structures contributes to its popularity in manufacturing enterprises by fostering innovation. These findings align with the theory of AI and its enabling nature, which suggests that AI can enhance efficiency and stimulate corporate creativity (Agrawal et al., 2019a; Jaiswal et al., 2022). Integrating AI technologies with research and development processes has led to a surge in patent citations, indicating the increased relevance and applicability of these innovations. Furthermore, AI's facilitation of knowledge dissemination, automation of patent-related processes, and discovery of new insights has contributed to a more productive and efficient environment for industry-university-research (IUR) collaborations. AI applications in patent-related activities has fortified the nexus between industries, universities, and research entities, fostering a synergistic relationship that collectively propels innovation.

Secondly, AI heralds a transformation in the labor structure. Empirical evidence suggests that AI adoption exerts dual mediation effects on the educational and skill structure of the labor force within manufacturing enterprises. Aligning with the prevailing consensus in the literature (Acemoglu et al., 2022; Acemoglu & Restrepo, 2020; Aghion et al., 2019), this study posits that AI is likely to supplant low-tech labor

1 while amplifying the demand for high-tech labor. There is a significant reduction in the  
2 percentage of employees with low education qualifications after adopting AI, while the  
3 proportion of employees with undergraduate and postgraduate degrees increased.  
4 Similarly, the result demonstrates a marked decrease in the proportion of production,  
5 sales, and financial personnel, coupled with a noteworthy increase in the proportion of  
6 technical personnel. This skill shift highlights the evolving requirements for specialized  
7 skills in response to AI adoption. However, this research presents a different  
8 perspective from recent literature on generative AI (Eisfeldt et al., 2023). Individual  
9 with medium to high skills and relatively higher wages are more likely to interact with  
10 LLMs and face a threat of substitution (Noy & Zhang, 2023; Tyna et al., 2023). While  
11 acknowledging the potential impact of this new type of AI on labor skills, this study  
12 does not deny the potential disruptions it may bring to low-skilled labor.

13 Thirdly, the increase in the proportion of high-tech employees is identified as a  
14 crucial mechanism through which AI drives innovation in manufacturing enterprises.  
15 Enterprises with a higher proportion of highly educated and highly skilled employees  
16 exhibit a more substantial influence of AI adoption on technological innovation.  
17 Although the labor resources required for fostering enterprise innovativeness are  
18 distinct, digital skills are indispensable for employees. Within China's educational  
19 system, individuals with higher education levels and technical expertise often have  
20 better learning conditions and possess higher digital skills, enabling them to master and  
21 apply new technologies more effectively. Analyzing and applying big data generated  
22 from manufacturing scenarios through AI technology is essential knowledge and  
23 capability for employees in the Industry 4.0 era (Di Maria et al., 2018). AI adoption  
24 enhances employees' digital skills, thus facilitating a beneficial interaction between  
25 technology introduction and skill development. Conversely, less-educated and low-  
26 skilled employees are insufficient to meet the demands of innovative development  
27 within enterprises. This inevitable trend puts an increased emphasis on employees with  
28 higher educational qualifications (Zhang et al., 2021).

29 In summary, the study's findings suggest a realignment in the demand for different  
30 educational and skill levels due to AI adoption, which is instrumental in fostering  
31 innovation. While concerns about job replacement arise with AI adoption, the findings

1 also highlight the potential for new job opportunities arising from fostering innovation  
2 (Kumari et al., 2022). The deployment of AI is closely associated with changes in  
3 organizational employment structures and skill requirements in the workplace. These  
4 findings align with existing literature that supports the idea that a shift in personnel  
5 demand influences enterprise innovativeness (Acemoglu & Restrepo, 2018;  
6 Chowdhury et al., 2023; Solheim et al., 2020; Tajedini & Tajddini, 2018).

## 7 ***6.2 Theoretical implications***

8 Our study significantly augments both the theoretical and empirical comprehension of  
9 the complex interplay among AI adoption, labor resources, and enterprise  
10 innovativeness in the AI-dominated era. This research innovatively extends the  
11 complementary innovation theory of general-purpose technologies (GPTs) to examine  
12 the impact of AI on enterprise innovation. The results of this study are consistent with  
13 prior literature that emphasized the favorable correlation between the adoption of AI  
14 and innovation (Babina et al., 2020; Bresnahan & Trajtenberg, 1995; Capozza &  
15 Divella, 2019; Cockburn et al., 2018b). Our study discusses enterprise innovation from  
16 multiple dimensions of innovation capability and innovation interaction, thereby  
17 enriching the innovation commons theory from an AI perspective (Potts, 2018). We  
18 have further substantiated the discovery that AI adoption is positively correlated with  
19 an increase in patent applications, citations, and industry-university-research (IUR)  
20 collaboration patents. The influence of AI adoption on both internal innovation  
21 capability and external innovation interaction is transformative. Internally, AI  
22 stimulates investment in research and development and continuous technological  
23 advancement, while externally, it integrates organizations into a broader innovation  
24 ecosystem, promoting collaboration and the exchange of valuable insights. AI acts as a  
25 kind of GPT that fosters ideation, collaboration, and problem-solving methods, thus  
26 creating an environment conducive to more efficient collaborative innovation. Unlike  
27 previous literature that predominantly utilized a single index to gauge the level of AI  
28 adoption in enterprises, this study introduces an innovative methodology to measure  
29 firm-level AI adoption. We construct a three-dimensional index encompassing attention,  
30 application, and absorption, amalgamating data from the industrial robot penetration

1 index, AI-related keywords, and AI patents.

2 Furthermore, our study demonstrates the disruptive impact of AI adoption on  
3 educational and skill structures. Departing from prior research that focused on AI's role  
4 in substituting or enhancing labor skills (Acemoglu et al., 2022; Aghion et al., 2020;  
5 Agrawal et al., 2019a), we analyze the pivotal role of individuals with higher education  
6 qualifications and advanced skills in influencing the innovative activities of enterprises  
7 leveraging AI technologies. Enterprises with a high-tech employee structure exhibit  
8 stronger innovation capabilities and interactions. This analysis provides a theoretical  
9 framework for understanding human-machine collaborative innovation. Theoretical  
10 advancements in this domain offer valuable guidance for organizations in establishing  
11 inclusive and collaborative innovation ecosystems through the utilization of AI.

### 12 ***6.3 Policy recommendations***

13 The findings of our research uncover Chinese practices, which have valuable  
14 implications for global dissemination. Firstly, we advocate for enterprises to actively  
15 embrace AI technology, leading to a transformative impact on the traditional  
16 manufacturing industry and facilitating intelligent upgrades. Strengthening proficiency  
17 in machine learning, data analysis, and utilization across various departments, including  
18 design, production, and sales, is crucial. This strategic adoption of AI enables  
19 enterprises to optimize their innovation processes, reduce research and development  
20 input costs, and enhance research and development efficiency. Further, government  
21 support is pivotal in driving the intelligent manufacturing strategy and backing the  
22 construction of intelligent factories and experiments.

23 Secondly, Policies must emphasize the importance of continuous education and  
24 skill enhancement to prepare the workforce for AI-driven industries. Recognizing the  
25 potential displacement of low-tech labor due to AI, it is crucial to design policies that  
26 facilitate the transition for affected workers. Retraining programs should focus on  
27 helping low-skilled workers acquire new skills to remain competitive in an AI-  
28 dominated labor market. Educational institutions should also update curricula to  
29 include AI-related topics and foster collaborations with industries to ensure students are  
30 equipped with relevant skills. Incentives such as scholarships and grants for students

1 pursuing higher education in technical fields will address the growing demand for  
2 highly skilled workers in the AI era.

3 Thirdly, we propose enhancing technology communication and IUR cooperation  
4 based on AI adoption. Strengthening partnerships between industries, universities, and  
5 research entities is vital for fostering innovation. Policies should encourage  
6 collaborative AI-driven projects, with financial and structural support for initiatives  
7 involving joint R&D, knowledge sharing, and patenting. Innovation hubs and research  
8 incubators should be established to promote the cross-sector integration of AI  
9 technologies (Fan et al., 2023). This will further develop synergies between industries  
10 and academic institutions, leading to more rapid innovation growth.

#### 11 ***6.4 Limitations and future research***

12 In considering the limitations of this study and outlining potential avenues for future  
13 research, it becomes evident that while innovation patents offer valuable insights, they  
14 may not be the exclusive or optimal measures of enterprise innovation capability. To  
15 enhance the depth of our understanding, future investigations could advocate for a more  
16 expansive array of performance metrics. This broader spectrum should encompass not  
17 only innovation outputs but also incorporate factors such as employee satisfaction,  
18 customer experience, and societal impact. Embracing this comprehensive approach  
19 ensures a thorough and well-rounded evaluation of enterprise innovativeness.

20 An area ripe for further exploration lies in delving into the intricacies of human-  
21 AI collaboration dynamics. Future research endeavors could scrutinize the specific  
22 organizational structures and cultures that facilitate effective partnerships between  
23 humans and AI. This nuanced exploration promises to unveil valuable insights into  
24 optimizing collaborative efforts and harnessing the synergies between human  
25 intelligence and AI.

26 Furthermore, an in-depth examination of the long-term socioeconomic effects  
27 stemming from the adoption of various AI technologies, including but not limited to  
28 ChatGPT and advanced AI generative models, presents an exciting avenue for future  
29 inquiry. Understanding the profound and lasting impact of these technologies on  
30 societal and economic dimensions will be pivotal for crafting informed policies and

1 strategies.

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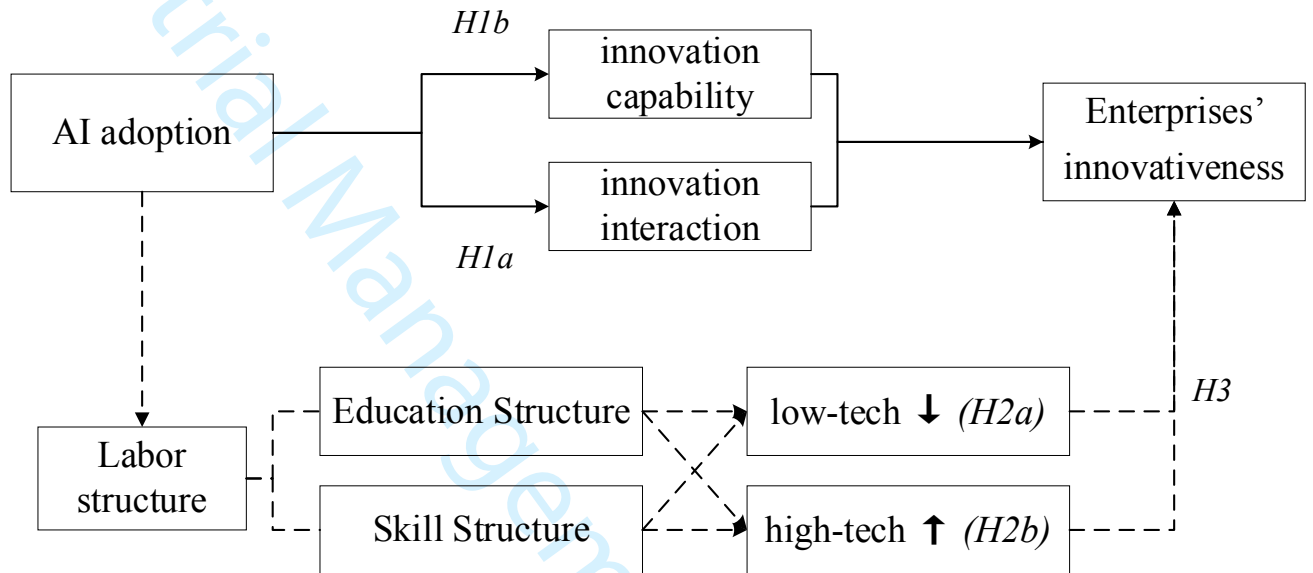
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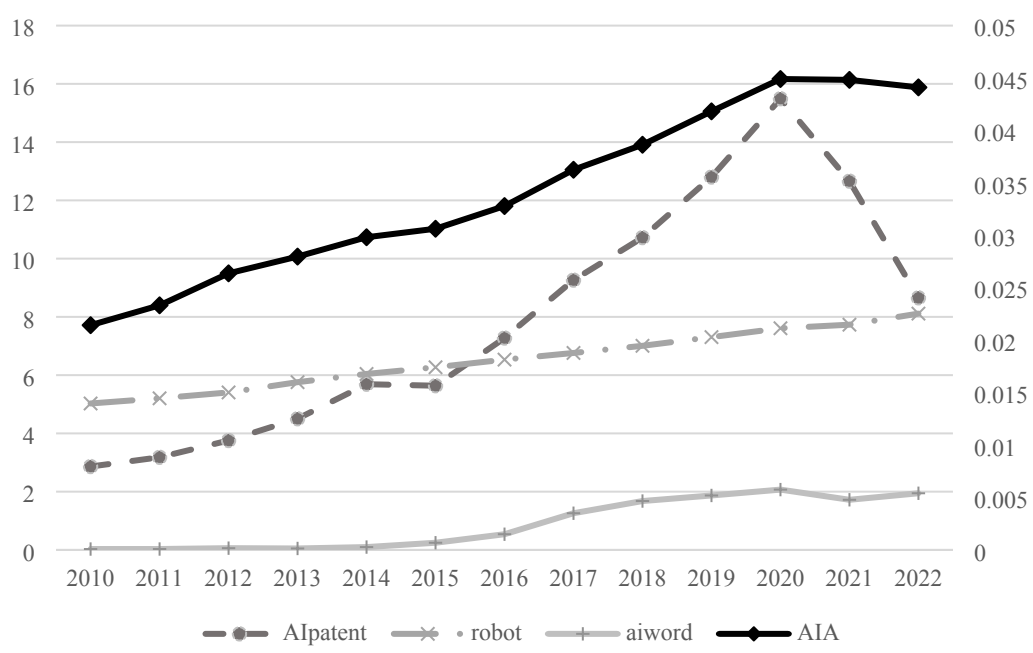


**Figure I.**

Hypothesized Model

Source(s): Authors' own creation

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**Figure II.**  
 Time trend chart of enterprise AI adoption index  
 Source(s): Authors' own creation

**Table I.**

The indicators of AI adoption index

<b>AI Indicators</b>	<b>Indicator description</b>	<b>Data source</b>
<i>Attention</i>	The logarithm of the number of artificial intelligence keywords disclosed in the enterprise annual report.	Calculated from the CSMAR database
<i>Application</i>	Penetration rate of industrial robots.	Calculated from the IFR database
<i>Absorption</i>	Logarithm of AI technology patent applications.	Calculated from the IncoPat database
	Research and development expenditure accounts for the proportion of total assets	Calculated from the CSMAR database

Source(s): Authors' own creation

**Table II.**

Keywords related to artificial intelligence

	AI
<b>Keywords</b>	intelligence, artificial intelligence, intelligent manufacturing, intelligent technology, image understanding, machine learning, deep learning, semantic search, speech recognition, natural language processing, face recognition, biometric technology, neural network, face recognition, intelligent robot, industrial robot, intelligent data analysis, automation, authentication, autonomous driving, smart, smartification, automated, investment decision support system, numerical control, integration, intelligent office, AIoT, intelligent Internet of things, smart medicine, UAV, intelligent driving, intelligent medical treatment, smart home, intelligent education, intelligent finance, intelligent security, smart retail, business intelligence, industrial intelligence, mobile intelligence, intelligent control, intelligent terminal, smart mobility, smart management, smart factory, smart logistics, smart manufacturing, smart warehousing, smart technology, smart devices, smart production, intelligent networked, intelligent system, automation, automatic monitoring, automated control, automated detection, automated production, numerical control, integration, integrated solutions, integrated control, integrated systems, industrial cloud, future factory, intelligent fault diagnosis, etc.

Source(s): Authors' own creation

**Table III.**

The patent details of AI technology

AI technology name	IPC code
Deep Learning Technology	G06K9 G06F17 G06Q10 G06N3 G06T7 H04L29 G06F16 G05B13 G06F19 G06Q30
Speech Recognition	G10L15 G06F17 G06F3 G10L25 G06K9 H04L29 H04MI G10L17 G05B19 G10L21
Natural Language Processing	G06F17 G06F16 G06K9 G10L15 G06F9 G06Q10 H04L29 G09B5 H04L12
Computer Vision	G06K9 G06T7 G06F17 G06T5 G06T3 G06F3 H04N5 G06T17 G06F21 G06F9
Intelligent Driving	G05D1 G08G1 B60W30 B64C27 G06K9 G06T7 B60R16 G05B19 B64C39
Cloud Computing	H04L29 G06F17 H04L12 G06F9 G06Q10 G06F3 G06F21 G06Q30 G06F11 G06F16 G01C21
Intelligent Robot	B25J G05D G05B B62D A47L A6IH G06F B23K B65G G06K

Source(s): Authors' own creation

**Table IV.**

Descriptive statistics of variables

Variables	Variable explanation	<i>N</i>	Mean	SD	Min	Max
<i>Inpatent</i>	log of the total number of patent applications (except AI patent) plus 1	22004	2.854	1.875	0	7.22
<i>Incite</i>	log of the total number of patent citation plus 1	22849	1.25	1.61	0	9.64
<i>IUR</i>	log of the total number of industry-university-research cooperative patent plus 1	7348	0.21	0.57	0	5.38
<i>AIA</i>	Index of AI adoption	20100	0.04	0.03	0.00	0.15
<i>Size</i>	log of the number of assets	22873	21.98	1.16	19.84	25.56
<i>Age</i>	log of length of time for enterprise listing	22873	1.83	0.97	0	3.30
<i>ROA</i>	net profit /total assets	20789	0.06	0.05	0	0.25
<i>TOP1</i>	number of shares held by the largest shareholder / total number of shares	22873	34.09	14.10	9.03	72.29
<i>Growth</i>	growth rate of operating income	20788	0.20	0.38	-0.38	2.67
<i>SOE</i>	state-owned enterprise is 1, otherwise it is 0	22316	0.26	0.44	0	1
<i>HighTech</i>	High-tech industry is 1, otherwise 0	22316	0.26	0.44	0	1
<i>Education structure</i>	proportion of high school degree	11844	52.31	21.37	0.02	100
	proportion of college degree	18864	23.72	10.80	0.61	102.35
	proportion of bachelor's degree	19849	20.91	13.54	0.16	100
	proportion of graduate degree	15720	4.21	5.87	0.03	71.60
<i>Skill structure</i>	proportion of production personnel	21284	54.47	19.44	0.10	96.20
	proportion of finance personnel	20330	2.35	1.61	0.03	47.06
	proportion of sales personnel	21377	11.59	12.87	0.06	92.33
	proportion of technical personnel	21583	19.01	13.10	0.12	94.25

Source(s): Authors' own creation

	<i>Inpatent</i>	<i>Incite</i>	<i>IUR</i>	<i>AIA</i>	<i>Size</i>	<i>Age</i>	<i>ROA</i>	<i>TOPI</i>	<i>Growth</i>	<i>SOE</i>	<i>HighTech</i>
<i>Inpatent</i>	1										
<i>Incite</i>	0.43***	1									
<i>IUR</i>	0.34***	0.17***	1								
<i>AIA</i>	0.41***	0.32***	0.21***	1							
<i>Size</i>	0.16***	0.50***	0.28***	0.27***	1						
<i>Age</i>	0.03***	0.43***	0.20***	0.06***	0.48***	1					
<i>ROA</i>	0.01*	-0.08***	-0.02	0.05***	-0.01	-0.17***	1				
<i>TOPI</i>	0.02***	-0.04***	-0.01	-0.03***	0.07***	-0.13***	0.09***	1			
<i>Growth</i>	0.11***	-0.02***	-0.03**	0.00	0.06***	-0.05***	0.24***	-0.01	1		
<i>SOE</i>	0.11***	0.22***	0.16***	0.04***	0.33***	0.45***	-0.13***	0.11***	-0.05***	1	
<i>HighTech</i>	0.43***	0.10***	-0.02	0.19***	-0.01	-0.05***	-0.02***	-0.05***	0.04***	0.01	1

**Table V.** Correlation tests

Notes: \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation

**Table VI.**

Benchmark estimation

	<i>Innovation capability</i>		<i>Innovation interaction</i>			
	(1)	(2)	(3)	(4)	(5)	(6)
	<i>Inpatient</i>	<i>Inpatient</i>	<i>Incite</i>	<i>Incite</i>	<i>IUR</i>	<i>IUR</i>
<i>AIA</i>	3.599*** (0.695)	2.865*** (0.613)	4.572*** (0.909)	3.446*** (0.427)	1.840*** (0.553)	1.588*** (0.428)
<i>L.AIA</i>		2.906** (1.172)		0.849* (0.438)		1.089** (0.433)
<i>Size</i>	0.508*** (0.062)	0.468*** (0.060)	0.405*** (0.054)	0.390*** (0.020)	0.031 (0.032)	0.020 (0.023)
<i>Age</i>	-0.012 (0.073)	-0.095 (0.070)	0.926*** (0.084)	1.200*** (0.043)	-0.164*** (0.053)	-0.246*** (0.049)
<i>ROA</i>	0.631* (0.358)	0.766 (0.452)	-0.262 (0.266)	-0.186 (0.212)	0.041 (0.206)	0.069 (0.230)
<i>TOPI</i>	-0.000 (0.003)	-0.004 (0.003)	-0.001 (0.002)	-0.000 (0.001)	0.000 (0.002)	-0.001 (0.002)
<i>Growth</i>	-0.037 (0.029)	-0.019 (0.032)	-0.175*** (0.023)	-0.148*** (0.021)	-0.021 (0.018)	-0.015 (0.024)
<i>SOE</i>	0.152 (0.097)	0.154 (0.132)	0.036 (0.067)	0.044 (0.053)	-0.022 (0.038)	-0.062 (0.057)
<i>HighTech</i>	0.231 (0.196)	0.077 (0.176)	0.176* (0.095)	0.262*** (0.091)	-0.092 (0.058)	-0.092 (0.132)
<i>Year FE</i>	√	√	√	√	√	√
<i>Firm FE</i>	√	√	√	√	√	√
<i>Constant</i>	-8.640*** (1.291)	-7.365*** (1.309)	-9.693*** (1.315)	-10.039*** (0.443)	-0.129 (0.660)	0.337 (0.516)
<i>Adjust – R<sup>2</sup></i>	0.550	0.564	0.798	0.815	0.423	0.442
<i>N</i>	18838	14742	19572	15336	6658	5575

Notes: Standard errors in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation

**Table VII.**

Robustness test of substituting variables

	(1)	(2)	(3)	(4)	(5)	(6)
	<i>RD</i>	<i>Invention</i>	<i>Breadth</i>	<i>RD</i>	<i>Invention</i>	<i>Breadth</i>
<i>L.lnword</i>	0.001** (0.000)	0.042** (0.016)	0.004* (0.002)			
<i>L.lnAI_patent</i>				0.001* (0.000)	0.123*** (0.016)	0.015*** (0.002)
<i>Control Variables</i>	√	√	√	√	√	√
<i>Year FE</i>	√	√	√	√	√	√
<i>Firm FE</i>	√	√	√	√	√	√
<i>Constant</i>	0.039** (0.017)	-7.906*** (1.595)	0.064 (0.172)	0.045*** (0.016)	-6.934*** (1.471)	0.198 (0.202)
<i>Adjust – R<sup>2</sup></i>	0.831	0.720	0.418	0.831	0.725	0.420
<i>N</i>	17352	17352	16703	17369	17369	16720

Notes: Standard errors in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation

**Table VIII.**

Robustness test of instrumental variable method.

	<i>The first stage</i>		<i>The second stage</i>			
	(1)	(2)	(3)	(4)	(5)	(6)
	<i>AIA</i>	<i>AIA</i>	<i>lnpatent</i>	<i>lnpatent</i>	<i>lncite</i>	<i>lncite</i>
<i>IV_installusa</i>	0.001*** (0.000)					
<i>IV_Alusa</i>		0.234*** (0.032)				
<i>AIA</i>			32.17** (17.07)	6.858** (3.71)	119.92*** (18.12)	108.73*** (15.54)
<i>Control Variables</i>	√	√	√	√	√	√
<i>Year FE</i>	√	√	√	√	√	√
<i>Firm FE</i>	√	√	√	√	√	√
<i>Anderson canon LM</i>	42.661	83.83				
<i>Cragg-Donald Wald F</i>	43.216	58.506				
<i>Observations</i>	3969	4113	3969	3969	4113	4113

Notes: Standard errors in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation

	<i>Education Structure</i>				<i>Skill Structure</i>			
	(1) <i>Highschool</i>	(2) <i>college</i>	(3) <i>undergraduate</i>	(4) <i>graduate</i>	(5) <i>production</i>	(6) <i>sales</i>	(7) <i>finance</i>	(8) <i>technology</i>
<i>AIA</i>	-24.297** (10.476)	-4.739 (4.338)	11.196** (4.135)	5.930*** (2.122)	-10.685* (5.759)	-5.875** (2.336)	-1.535* (0.779)	23.972*** (6.595)
<i>Control Variables</i>	√	√	√	√	√	√	√	√
<i>Year FE</i>	√	√	√	√	√	√	√	√
<i>Firm FE</i>	√	√	√	√	√	√	√	√
<i>Constant</i>	93.140*** (13.654)	18.527** (7.713)	10.944 (7.560)	-4.668 (3.102)	48.561*** (7.229)	28.014*** (5.987)	6.707*** (1.203)	3.828 (5.485)
<i>Adjust R<sup>2</sup></i>	0.817	0.736	0.874	0.911	0.869	0.895	0.698	0.811
<i>N</i>	10413	16416	16972	13323	18358	18410	17598	18584

**Table IX.**

Mechanism analysis

Notes: Standard errors in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation

**Table X.**  
Heterogeneity testing

	<i>High-education</i>		<i>Low-education</i>		<i>High-Skilled</i>			<i>Low-Skilled</i>		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	<i>Inpatent</i>	<i>Incite</i>	<i>Inpatent</i>	<i>Incite</i>	<i>Inpatent</i>	<i>Incite</i>	<i>IUR</i>	<i>Inpatent</i>	<i>Incite</i>	<i>IUR</i>
<i>AIA</i>	3.717***	4.731***	2.836**	2.872**	3.061***	5.526***	2.122**	2.474*	2.726***	1.205
	(1.018)	(1.019)	(1.167)	(1.119)	(0.992)	(0.939)	(0.788)	(1.220)	(0.783)	(0.780)
<i>Control Variables</i>										
<i>Year FE</i>										
<i>Firm FE</i>										
<i>Constant</i>	-9.612***	-10.025***	-6.410***	-10.286***	-10.704***	-9.552***	-2.379	-7.943***	-8.787***	0.012
	(1.756)	(1.508)	(1.513)	(1.981)	(2.401)	(2.501)	(1.547)	(1.456)	(1.354)	(0.774)
<i>Adjust R<sup>2</sup></i>	0.514	0.792	0.665	0.834	0.546	0.832	0.524	0.572	0.810	0.409
<i>N</i>	12775	13258	5701	5959	6998	2629	1281	11235	16275	5169

*Notes:* When the number of employees with undergraduate and graduate degrees exceeds those with college and high school diplomas, the enterprise is classified as 'High-education'; otherwise, it is classified as 'Low-education.' If the number of research and development personnel exceeds the sum of production, sales, and financial staff, it is categorized as 'High-skilled'; otherwise, it is 'Low-skilled.' The reason for non-reporting of IUR patent data in the sample grouped by educational background is due to the presence of missing values. The regression coefficients for the groups have all passed inter-group difference tests. Standard errors in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Source(s): Authors' own creation