

Stream processing data decision model for higher environmental performance and resilience in sustainable logistics infrastructure

KAYIKCI, Y

Available from Sheffield Hallam University Research Archive (SHURA) at:

<http://shura.shu.ac.uk/29902/>

This document is the author deposited version. You are advised to consult the publisher's version if you wish to cite from it.

Published version

KAYIKCI, Y (2020). Stream processing data decision model for higher environmental performance and resilience in sustainable logistics infrastructure. *Journal of Enterprise Information Management*, 34 (1), 140-167.

Copyright and re-use policy

See <http://shura.shu.ac.uk/information.html>



STREAM PROCESSING DATA DECISION MODEL FOR HIGHER ENVIRONMENTAL PERFORMANCE AND RESILIENCE IN SUSTAINABLE LOGISTICS INFRASTRUCTURE

Journal:	<i>Journal of Enterprise Information Management</i>
Manuscript ID	JEIM-08-2019-0232.R1
Manuscript Type:	Research Article
Keywords:	Resilience, Streaming data, Logistics infrastructure, Environmental performance, Fuzzy cognitive maps, Sustainability

SCHOLARONE™
Manuscripts

STREAM PROCESSING DATA DECISION MODEL FOR HIGHER ENVIRONMENTAL PERFORMANCE AND RESILIENCE IN SUSTAINABLE LOGISTICS INFRASTRUCTURE

Abstract

Purpose: As the global freight transport network has experienced high vulnerability and threats from both natural and man-made disasters. As a result, a huge amount of data is generated in freight transport system in form of continuous streams; it is becoming increasingly important to develop sustainable and resilient transport system to recover from any unforeseen circumstances quickly and efficiently. The aim of this paper is to develop a stream processing data driven decision-making model for higher environmental performance and resilience in sustainable logistics infrastructure by using fifteen dimensions with three interrelated domains.

Design/methodology/approach: A causal and hierarchical stream processing data driven decision-making model to evaluate the impact of different attributes and their interrelationships and to measure the level of environmental performance and resilience capacity of sustainable logistics infrastructure is proposed. This work uses Fuzzy Cognitive Maps and Fuzzy Analytic Hierarchy Process techniques. A real-life case under a disruptive event scenario is further conducted.

Findings: The result shows that which attributes have a greater impact on the level of environmental performance and resilience capacity in sustainable logistics infrastructure.

Originality/value: In this paper, causal and hierarchical stream processing data decision and control system model was proposed by identified three domains and fifteen dimensions to assess the level of environmental performance and resilience in sustainable logistics infrastructure. The proposed model gives researchers and practitioners insights about sustainability trade-offs for a resilient and sustainable global transport supply chain system by enabling to model interdependencies among the decision attributes under a fuzzy environment and streaming data.

Keywords: Resilience, Streaming data, Logistics infrastructure, Environmental performance, Fuzzy cognitive maps, Fuzzy analytic hierarchy process, Sustainability

1. Introduction

Logistics sector has gained a significant impact on the supply chains due to increasing trend in the transportation of freight goods worldwide. The freight logistics system implies a connected network, in which a number of transport links and nodes in supply chain are engaged for providing reliable and transparent end-to-end logistics services. Currently, it is a word of big data. In contrast to traditional data, big data gave its own characteristics such as with three basic Vs: volume, variety and velocity (Wang et al., 2018; Raut et al., 2019) and with four additional Vs: variability (Milne & Watling, 2019), value (Addo-Tenkorang & Helo, 2016), veracity (Raut et al., 2019) and visualisation (Milne & Watling, 2019). However, big data is not noticeable by reason of its size, but because of its relation to other data. This huge amount of data also offers several challenges for dynamic environmental management in logistics network design. In this system, the transport links usually consist of a set of transport modes such as road, rail, sea, air or inland waterways to connect the respective nodes in freight logistics corridors, whereas transport nodes mainly consist of numerous logistics infrastructures such as seaports, hinterland terminals, multimodal terminals, freight logistics hubs, logistics centers, logistics clusters, freight villages and logistics platforms. Logistics infrastructures have been designed to formalize the interaction and interconnection of different resources (Bychkov et al., 2016) and provide intermediate locations where logistics value is added to the movement of containers and trailers to and from port facilities and to and from rail multimodal yards. Efficient, sustainable and competitive processes in logistics infrastructures require close cooperation and data exchange between all parties in supply chain. This would generate huge amount of data from different sources. In line with current sustainability targets in freight transport, the need to strike a balance between achieving economic efficiency and viability, safe and secure logistics infrastructures and services as well as environmentally friendly systems aimed at minimizing energy resource depletion, environmental degradation etc. (UNCTAD, 2014). Transport planners need new knowledge about the impact of any future adverse events or disruptions on the environmental performance and resilience of critical logistics infrastructures (Fonseca et al., 2017). Since there is growing awareness of susceptibility in the international supply chains, the productivity of freight logistics communities increasingly relies on the undisturbed functioning of these logistics infrastructures. In this respect, building resilience in a higher environmental performance transport system entails ensuring system integrity, service reliability and functionality, as well as rapid recovery after disruption (UNCTAD, 2014). Hence, an environmentally friendly and resilient logistics infrastructure is a key component for

1
2
3 a resilient global supply chain and ensuring this infrastructure as resilient as practicable is an
4 important environmental and economic priority for the stakeholders (O'Rourke, 2007;
5 Ponomarov & Holcomb, 2009).
6
7
8

9 One of the key challenges in developing a sustainable and resilient freight transport network is
10 to decide the indicators to assess the resilience of logistics infrastructures under huge amount
11 of stream data. There is a growing need to assess environmental performance and resilience and
12 develop appropriate and diverse indicators to quantify the readiness of a sustainable logistics
13 infrastructure to respond and recover from any encountered adverse event or disruption. Despite
14 the critical potential effect, this topic appears to be relatively less covered in the literature.
15 Resilience in the broader sense, is the ability of a system and its component parts to anticipate,
16 absorb, accommodate, or recover from the effects of a hazardous event in a timely and efficient
17 manner, including through ensuring the preservation, restoration, or improvement of its
18 essential basic structures and functions (IPCC, 2012).
19
20
21
22
23
24
25
26

27 Many everyday disruptions, which happened during the logistics operations, have less severe
28 impacts: the freezing rain and sleet damaged ship dock, electric power outages caused delays
29 in customs clearance, some goods trains had to stop, cargo-handling equipment is broken and
30 so on. Such events will result in delay in delivery or cancelled shipments. In particular,
31 increasing instances of environmental disruptions, partly caused by climate change such as
32 massive snow, rainstorm or flood, has been upsetting freight logistics system and consequently
33 international supply chains. Potential environmental interruptions to these logistics activities
34 would therefore have explicit implications and incur significant losses and economic costs. In
35 the context of logistics infrastructure, the concept of resilience comprises the capacity to
36 withstand unanticipated disruption, to detect the occurrence of disruption, to absorb disturbance
37 and to act effectively in a crisis in order to minimize the negative consequences of the disruption
38 and to adapt changing conditions (Sheffi & Rice, 2005; Haines, 2009; Hughes & Healy, 2014;
39 Sheffi, 2015). Resilience includes the ability to withstand and recover from deliberate attacks,
40 accidents, or naturally occurring threats or incidents (Alderson, et al. 2015). Since some of
41 disruptive events cannot be prevented completely, logistics infrastructures should be prepared
42 for the occurrence of them. In this sense, continuous monitoring using big data and predictive
43 analytics with streaming data enables the study of new kinds of variation (time-of-day, day-to-
44 day, time-of-year, scenario-specific) to correlate with data on events/weather or incidents, data
45 with system behavior, etc. to monitor unforeseen disruptions (Milne & Watling, 2019) and to
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

1
2
3 prepare/warn and even to change system conditions before event or disaster occurs. This would
4 help in improving both the sustainability as well as competitiveness in logistics infrastructure
5 using streaming data approach. Therefore, this study focuses on the below key question: *How*
6 *to develop a higher environmental performance and resilience focused logistics infrastructure*
7 *under streaming data?* Further, considering the characteristics of streaming data, it is different
8 from traditional static data (Zhu et al., 2018; Song et al., 2017). Thus, it is important for decision
9 makers to make use of stream data applications for better managing environment and resilience
10 capacity in logistics infrastructure.
11
12
13
14
15
16
17

18 In this research, a data stream based human decision and control system based on hybrid causal
19 and hierarchical MADM method combining Fuzzy Cognitive Maps (FCM) and Fuzzy Analytic
20 Hierarchy Process (FAHP) is proposed for modeling and solving environmental and resilience
21 assessment problem of a selected logistics infrastructure under complex, poorly defined and
22 uncertain environments. The paper is organized as follows: Section 2 discusses past literature
23 to determine the environmental performance and resilience domains and dimensions in logistics
24 infrastructure, Section 3 presents the proposed two-stage FCM and FAHP based causal and
25 hierarchical stream processing data driven decision model and Section 4 discusses the empirical
26 study. Last section provides the discussion and future research direction in this field.
27
28
29
30
31
32
33

34 **2. Literature review: Domains and dimensions of environmental performance and** 35 **resilience in logistics infrastructure** 36 37 38

39 In the context of a logistics network and transport management, the concept of resilience is
40 defined as follows; Rice & Caniato (2003) considered that resilience is the *ability to react* to an
41 unexpected disruption and *restore normal supply network operations*. Christopher and Peck
42 (2004) pointed out that resilience is the ability of a system to return to *its original state or move*
43 *to a new, more desirable state* after being disturbed. Sheffi (2005) described resilience as
44 *containment of disruption* and *recovery* from it. Fiksel (2006) defined that resilience is the
45 capacity of an organization to *survive, adapt and grow* in the face of turbulent change.
46 Hollnagel (2004) emphasized that resilience is an intrinsic ability of an organization (system)
47 to maintain and regain stable state, which allows it to continue operations after a major mishap
48 and/or in the presence of a continuous stress. Holling (2001) deemed that resilience is the
49 capacity of a system to survive, adapt and grow in the face of unforeseen changes, even
50 catastrophic incidents. Thus, it could be highlighted that resilience emphasizes the ability to
51 quickly recover from a shock or disaster. This also includes the terms such as “elasticity” and
52
53
54
55
56
57
58
59
60

1
2
3 “flexibility” which mean adaptability and anti-disruption. Network’s topological and
4 operational attributes are important in order to evaluate a network's potential performance in
5 case of possible future disruptions (Miller-Hooks et al. 2012). The importance of a robust and
6 reliable transport system has led to considerable research in order to understand the mechanisms
7 and interrelationships, which create vulnerability, and further to find ways to mitigate the
8 consequences of incidents (Mattsson & Jenelius, 2015).
9

10
11
12
13
14 Several scholar have studied on characteristics of the development of successful infrastructures
15 for multimodal terminals and logistics hubs. Sheffi (2012) made significant contributions in
16 this field and argued that the most direct and effective way to improve resilience is to enhance
17 the infrastructures. Their study suggested the following attributes of successful logistics
18 facilities: (i) Favorable geography because of transport economics with origins and destinations
19 that follow very specific geographical patterns. (ii) Supporting infrastructure because the cluster
20 is as good as its transport network infrastructure. (iii) Supportive, efficient government because
21 they are the main providers of public infrastructure such as roads, railways, ports and airports.
22 (iv) Education, research and innovation because all economic clusters depend on qualified and
23 competent people to do the work efficiently and effectively. (v) Collaboration and unity of
24 purpose amongst all stakeholders, and (vi) Value-added services that extend beyond moving
25 and storage functions to include transformation or modification of goods.
26
27
28
29
30
31
32
33
34
35

36 However, as the challenges to freight transport network constantly evolves, the dynamic
37 understanding of the vulnerability and risk factors is crucial to develop an environmentally
38 resilient system. The approaches to address and assess resilience of the network also need to be
39 evolved according to the new emerging challenges. Due to this, vast degree of turbulence and
40 complexity in the global logistics network, collaboration at the network level is desired to
41 allocate the required resources and to respond to these unpredicted disturbances (Pettit et al.
42 2010). Resilience is used in decision-making, where it is implemented as a response to
43 interruption in many cases, although much of resilience remains rooted in preparedness
44 (Marchese et al., 2018). Miller-Hooks et al. (2012) presented an exact methodology to address
45 the problem of measuring maximum resilience level of an intermodal freight transport network
46 and simultaneously deciding the optimal set of preparedness and recovery actions necessary to
47 achieve it under certain constraints. Furthermore, freight transport network shares close
48 relationships between the environmental performance and logistics infrastructure, as it trends
49 to shape models of demand and resource availability. The role that freight transport network
50
51
52
53
54
55
56
57
58
59
60

holds on the environmental performance of critical logistics infrastructures has been highlighted in relation to the effect on the global greenhouse gas emissions due to energy consumption (Futcher et al., 2013; Ellram & Golicic, 2016; Rüdiger et al., 2016) and environmental noise and congestion concerns resulting from various transportation modes in logistics infrastructures (Buldeo Rai et al., 2018; Salomons & Berghauer Pont, 2012). García-Onetti et al. (2018). Fonseca et al. (2017) deemed to establish bridges between the environmental performance and resilience for the logistics infrastructures. In addition, Cutter, et al. (2008) also suggested considering environmental performance as a component of resilience for the logistics infrastructures. As the review of literature on environmental performance and resilience as well as indicators has demonstrated that definitions and explanations are varying in the literature and the best way to assess this is to identify the challenges presented by the fuzziness of those many interpretations and the problems embedded in the assessment of qualitative information through indicators.

Different trends towards the Internet of Things (IoT), Industry 4.0 and 5G networks can improve logistics efficiency. Especially, sensors and sensor networks are embedded in the physical logistics infrastructure (Psyllidis, 2016; Qin et al., 2019) and they generate streams of data through i.e. measurements and observations and deliver them directly to the system in a reliable, easy and quick manner. The data can report information in-real time about transport flows, trip generation, distribution and travel mode, environmental conditions, air quality, electricity usage, weather, temperature and humidity, sound levels etc. In the continuous processing of data streams across transport supply chain for transport planning purposes, processing situation may vary over the time (Anda et al., 2016; Qin et al., 2019): while, dynamic characteristics of data streams needs to be handled effectively. During processing, the volume or velocity of data streams can change significantly. For instance, transport flows and behaviors at a logistics port can differ depending on how many supply chains have used the port as a hub during the period of time, this could lead to changes of the stream characteristics. On the other hand, the data processing environment can also vary unexpectedly. For instance, massive flood and storm hit the main logistics hub and caused extensive damage or lead to a sudden reduction of available processing resources or network fluctuations. To cope with such varying processing situations, the need of adapting decision making on the behavior of environmental performance and resilience processing becomes critical. All those above-mentioned concerns can be considered as a research gap for this study to develop a stream processing data model for environmental performance and resilience.

After elucidating the importance of assessment of environmental performance and resilience, in this research, fifteen dimensions (sub-attributes, A_i) with three interrelated domains (main attributes, MA_i) are identified to assess environmental performance and resilience in logistics infrastructure. Note that this classification of environmental performance and resilience may differ depending on researcher's perspective (Tierney & Bruneau, 2007). A variety of definitions of environmental performance and resilience is provided according to the three aforementioned groups: (1) Technical domain refers to the ability of physical systems (including all interconnected components) to perform to acceptable/desired levels (e.g. added redundancy/ backups, geographical isolation, etc.) when subject to a hazard event (Bruneau et al., 2003). (2) Organizational domain represents the capacity of organizations to make decisions and take actions to plan, manage and respond to a hazard event in order to achieve the desired resilient outcome (Bruneau et al., 2003). (3) Operational domain includes development of well-orchestrated and collaborative operations, with shared awareness, capable of reaching self-synchronization, increasing the tempo of operations, flexible for inclusion of all organizations. These three domains depend on each other, as the communities invest in strengthening the infrastructure environmentally, technically and operationally, but this will not make the system any more resilient unless the organizations responding to an event are skilled, prepared and trained towards it. Various key domains and dimensions of environmental performance and resilience assessment in logistics infrastructure are given in Table 1.

Table 1

Domains and dimensions of environmental performance and resilience assessment in logistics infrastructure.

3. Proposed Methodology

This work is based on stream data application-based decision support and control model for environmental performance and resilience of logistics infrastructure. Here, the decision making is done for process control and generally driven by stream processing data. Stream processing enables users to evaluate high volume of data in real time. However, human involvement is also desirable in such cases for improved results. Managers and practitioners may apply several techniques in regard to process control such as decision tree, quality control tools (statistical process), test equipment for failures, decision support models etc. These approaches allow process manager to optimize and decide for their processes for higher sustainability. In this research, logistics infrastructure involves real time data analysis of data

1
2
3 being generated from different nodes and points in logistics system. Further, some rules are
4 needed to make decisions, and hence, an expert based data approach is used in this work.
5
6

7
8 The current literature recognized that fuzzy-based approaches are very effective to deal with
9 imprecision and vagueness in multi-attribute decision-making (MADM) problems (Chan &
10 Kumar 2007; Chan et al. 2008). A number of literatures such as Amindoust et al. (2012) and
11 Govindan et al. (2013) highlighted the strategic importance of fuzzy models in different settings
12 of MADM problems and applications, and explained the contribution of fuzzy sets in reaching
13 at an effective solution. In the past, cognitive maps have been used for evaluating and assisting
14 decision-making by examining the causal links among relevant domain concepts. A fuzzy
15 cognitive map (FCM) is *“an extension of a cognitive map with the additional capability of*
16 *representing feedback through weighted causal links”* (Khan & Quaddus 2004). Rodriguez-
17 Repiso et al. (2007) discussed that the past methodologies and approaches used for categorizing
18 and assessing the evaluation criteria have several limitations, which could be addressed by the
19 FCM based approaches.
20
21
22
23
24
25
26
27
28

29 In addition, Ahmadi et al. (2015) presented an integrated approach based on FCM and FAHP
30 to manage interrelated activities during the implementation of the new enterprise resource
31 planning (ERP) system. Yang et al. (2011) proposed a hybrid approach combining fuzzy
32 inference system (FIS) and FAHP to prioritize environmental issues in offshore oil and gas
33 operations. A five-level hierarchy is developed. López & Ishizaka (2017) also proposed a
34 hybrid method based on FCM and AHP to understand the impact of locations decisions in
35 offshore outsourcing process on the supply chain resilience capabilities. The sensitivity analysis
36 of the findings of this study also revealed that one location would improve supply chain
37 resilience meanwhile the others would damage it. Irani et al. (2002) used an approach based on
38 FCM to model the inter-relationships between key dimensions identified in a conceptual model
39 for investment evaluation. They argued that FCM is an effective tool to model each evaluation
40 factor and their interdependencies. Olazabal & Pascual (2016) used FCM for studying urban
41 resilience ad transformation. Khan & Quaddus (2004) further argued that FCM could be an
42 effective tool for both static and dynamic analysis of scenarios evolving with time. They
43 discussed that an FCM provides relatively easy integration of an expert's domain knowledge
44 into a collective knowledge base for a group involved in a decision process.
45
46
47
48
49
50
51
52
53
54
55
56

57
58 Moreover, Baykasoğlu & Gölcük (2015) developed a fuzzy MADM approach by integrating
59 Fuzzy TOPSIS and FCMs to model complex decision-making problems. They argued that the
60

integrated approach had the ability to effectively model interdependencies among the attributes along with addressing the uncertainties. Hajek & Froelich (2019) developed a group decision making model by integrating TOPSIS with interval-valued intuitionistic fuzzy cognitive maps (IVIFCM) for the supplier selection task. Biloslavo & Dolinsek (2010) also proposed a hybrid approach for scenario planning for climate strategies by integrating group Delphi method, AHP and dynamic FCM and found superior results. López & Ishizaka (2018) also presented an innovative hybrid technique based on FCM and AHP to assess the performance of enterprise content management in the IT infrastructure. The proposed approach helped managers to reduce the malfunctions and misuses of enterprise content management. Furthermore, Nachazel (2018) presented an approach to transform an FCM model into an FCM-AHP model to analyze the strengths and weaknesses of the approaches in the artificial life model. They found that FCM-AHP provides a model with significantly lower computational time while keeping nearly the same level of proficiency as compared to the original FCM model.

In this study, a two-stage FCM and FAHP based causal and hierarchical interrelationship stream processing data driven fuzzy decision framework is proposed to evaluate the impact of different attributes and their interrelationships in measuring the resilience of a logistics infrastructure.

The reasons for the selection of this research methodology are explained as follows (Kayikci & Stix, 2014; Baykasoğlu & Gölcük, 2015; Ahmadi et al., 2015; López & Ishizaka, 2018):

- Clear and easy to understand for experts/evaluators
- A high level of integration among attributes both causally and hierarchically
- It can be performed within relatively short time periods
- It gives a solid system description and
- Also useful for extension activities to train decision makers, if there are any misperceptions.

The methodology is well suited for causal and hierarchical structures. A hybrid approach combining FCM and FAHP incorporates fuzziness and criteria interactions into analysis in order to evaluate causally and hierarchically structured decision problem. The proposed causal and hierarchical interrelationship stream processing data driven decision approach comprises two parts as seen in Fig. 1. The first part consists of obtaining the overall attribute weights with understanding the causality among attributes by implementing FCM in the horizontal direction, whereas the second part is dedicated to implementing FAHP in order to rank the alternatives hierarchically in the vertical direction.

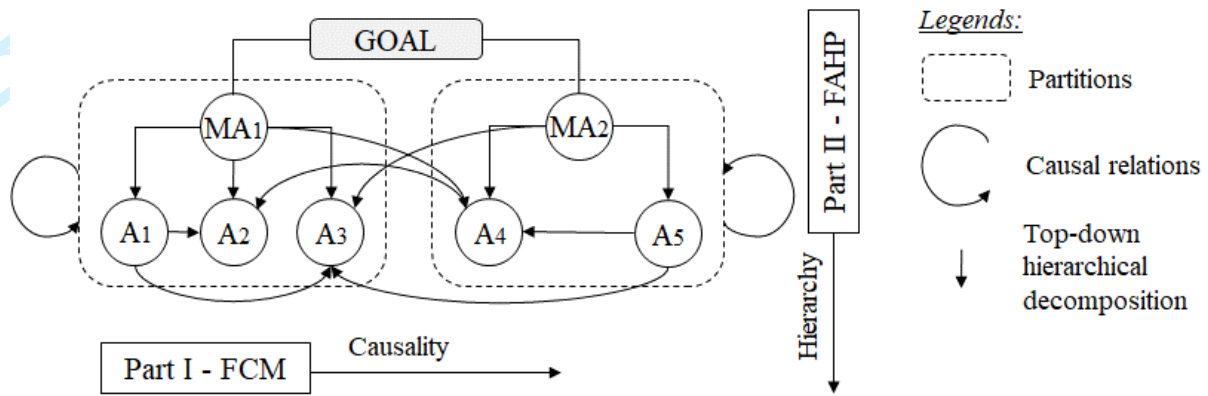
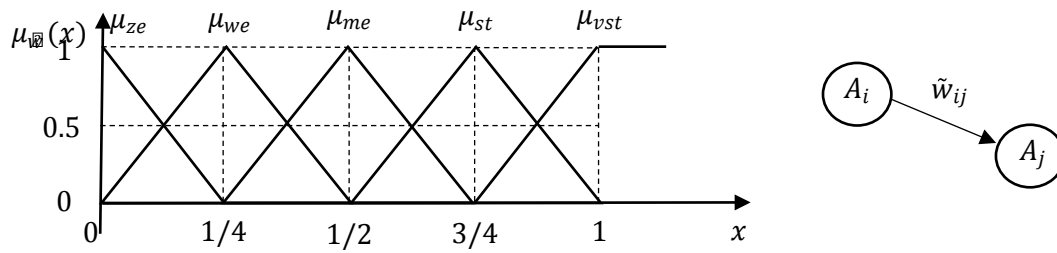


Fig. 1 A causal and hierarchical interrelationship stream processing data driven decision model based on FCM and FAHP.

3.1 Part I - FCM calculation

The FCM, first introduced by Kosko (1986), are the combination of Neural Networks and Fuzzy Logic that allow predicting the change of the attributes (concepts) represented in Causal Maps. They are fuzzy directed graphs with feedback, consisting of *various nodes* (representing the change in attributes like robustness or restoring) and *directed arcs* that connect and represent the causal relation between those nodes. Each attribute has a fuzzy value ranging from $[-1,1]$ and each arc is associated to a fuzzy weight with range $[-1,1]$. A positive weight represents a causal increase whereas a negative weight represents a causal decrease (opposite effect) (Carvalho, 2013). In this research, no negative value is used, as all attributes have a positive impact to improve the resilience in a logistics infrastructure and the causal fuzzy attribute weight \tilde{w}_{ij} are ranging between $w_{ij} = E \in [0,1]$. The weights of the attributes with respect to the goal are elicited from the decision makers of resilience assessment team by discussing questions with using if-then rules as follows (Kayikci & Stix, 2014):

- “Do you think that the attribute i (A_i) affects any other attributes by any change or is affected by other attributes?” if yes, then
- “How do you assign the causal fuzzy weight between attribute i (A_i) and attribute j (A_j) according to linguistic terms?”.



TFM Functions	Linguistic Terms	Explanation
$\mu_{ze} = 0, 0, \frac{1}{4}$	zero	If A_i doesn't affects $A_j \rightarrow$ the fuzzy set for an influence close to 0% with membership functions (μ_{ze}), $\tilde{w}_{ij} = 0$ (neutral)
$\mu_{we} = 0, \frac{1}{4}, \frac{1}{2}$	weak	If A_i promotes $A_j \rightarrow$ the fuzzy set for an influence close to 25% with membership functions (μ_{we}), $\tilde{w}_{ij} > 0$ (positive)
$\mu_{me} = \frac{1}{4}, \frac{1}{2}, \frac{3}{4}$	medium	If A_i promotes $A_j \rightarrow$ the fuzzy set for an influence close to 50% with membership functions (μ_{me}), $\tilde{w}_{ij} > 0$ (positive)
$\mu_{st} = \frac{1}{2}, \frac{3}{4}, 1$	strong	If A_i promotes $A_j \rightarrow$ the fuzzy set for an influence close to 75% with membership functions (μ_{st}), $\tilde{w}_{ij} > 0$ (positive)
$\mu_{vst} = \frac{3}{4}, 1, 1$	very strong	If A_i promotes $A_j \rightarrow$ the fuzzy set for an influence close to 100% with membership functions (μ_{vst}), $\tilde{w}_{ij} > 0$ (positive)

Fig. 2 The five-TFM functions with corresponding five-linguistic terms.

The influence of attribute A_i on A_j can be one particular causal link associated with the qualitative term set $\mu_{\tilde{w}}(x)$ for example: {"zero" $\mu_{ze}(x)$, "weak" $\mu_{we}(x)$, "medium" $\mu_{me}(x)$, "strong" $\mu_{st}(x)$, "very strong" $\mu_{vst}(x)$ } respectively; x represents the influence degree of a given linguistic term measured in the interval $[0,1]$. Each element of the fuzzy set represents the specified Triangular Fuzzy Memberships (TFM) function $\mu_{\tilde{w}}(x)$ by a triplet (l_{ij}, m_{ij}, u_{ij}) of two attributes (A_i, A_j) , to integrate the multiple decision maker opinions. The triplet includes three parameters, l , m and u and they respectively denote the smallest possible value, the most promising value and the largest possible value that describes a fuzzy event. Fig. 2 denotes a five-TFM functions corresponding to each one of the five-linguistic terms and their explanations. Each k th decision maker uses the aforementioned linguistic terms to infer the causal fuzzy weight (\tilde{w}_{ij}^k) for every pair of dimensions. Each causal fuzzy weight is represented with associated TFM: $\tilde{w}_{ij}^k = \tilde{\mu}(x) = \{l_{ij}, m_{ij}, u_{ij}\}$, $i, j = 1 \dots n$. After having all decision makers' perception, the results are discussed in a round table. This process is continued until a consensus among decision makers is reached. FCM steps are as follows:

(i) *Set up the aggregated group decision opinion:* For group decision making, an *arithmetic mean method* is used to aggregate the decision makers' opinions (Ishikawa et al., 1993). The triplet of l_{ij}, m_{ij}, u_{ij} for the group decision opinion are calculated according to Eq. (1). K represents the number of decision maker.

$$l_{ij} = \frac{1}{k} \sum_{i=1}^n l_{ij}^k; m_{ij} = \frac{1}{k} \sum_{i=1}^n m_{ij}^k; u_{ij} = \frac{1}{k} \sum_{i=1}^n u_{ij}^k \quad \forall k = 1, 2, \dots, K \quad (1)$$

(ii) *Defuzzification:* Center of Gravity (CoG) method is employed. It has been previously examined as an efficient approach to achieve the quantification of linguistic terms with high efficiency (Glykas, 2010; Runkler, 1996). This approach aims to defuzzify the fuzzy weight (\tilde{w}_{ij}) of each interconnection to definite value (i.e., defuzzy value) representing the edge weight (w_{ij}) of each interconnection for A_i and A_j . This method determines the center of area of the combined membership function. The Eq. (2) is used to calculate the geometric center of this area under the combined membership function $\tilde{\mu}(x)$ (Runkler, 1996) which gives the final edge weight of each tow attributes.

$$w_{ij} = CoG = \frac{\int_{x_{min}}^{x_{max}} \tilde{\mu}(x) \cdot x dx}{\int_{x_{min}}^{x_{max}} \tilde{\mu}(x) dx} \quad (2)$$

(iii) *Generate the edge matrix:* The final weights for the causal interference are stored in an edge matrix $E = (w_{ij})$, $w_{ij} \in E$, $i, j = 1, 2, \dots, n$ as seen in Eq. (3). It lists all one-edge paths on the cognitive maps. The edge matrix E is a square $n \times n$ fuzzy matrix and the diagonal entries are $w_{ii} = 0$. n is the total number of attributes, w_{ij} is the edge weight from A_i to A_j .

$$E = [w_{ij}] = \begin{matrix} & \begin{matrix} A_1 & A_2 & \dots & A_n \end{matrix} \\ \begin{matrix} A_1 \\ A_2 \\ \vdots \\ A_n \end{matrix} & \begin{bmatrix} 0 & w_{12} & \dots & w_{1n} \\ w_{21} & 0 & \dots & w_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ w_{n1} & w_{n2} & \dots & 0 \end{bmatrix} \end{matrix}, \quad \forall w_{ij} \in [-1, 1] \quad (3)$$

(iv) *Calculate the causal inference:* Attribute values are calculated according to Eq. (4).

$$A_i^{t+1} = f\left(A_i^t + \sum_{\substack{j=1 \\ j \neq i}}^n A_j^t \cdot w_{ji}\right), \quad \forall i, j \in \{1, \dots, n\}; t = 0, 1, 2, \dots, T \quad (4)$$

where A_i^{t+1} , is the attribute value of the i th attribute at iteration time $t+1$, $f(x)$: threshold function is calculated $f(x) = 1/(1 + e^{-\lambda x})$, $0 \leq \lambda \leq 1$.

The attribute values are normalized as in Eq. (5); hence, final weights of the attributes are obtained:

$$w_i = A_i / \sum_{i=1}^n A_i \quad (5)$$

In Eq. (6), the final crisp weights are shown in matrix I by:

$$I = \begin{matrix} A_1 \\ A_2 \\ \vdots \\ A_n \end{matrix} \begin{bmatrix} w_1 \\ w_2 \\ \vdots \\ w_n \end{bmatrix}_{n \times 1}, \text{ where } \sum_{i=1}^n w_i = 1 \quad (6)$$

(v): *Calculate the indices:* Every attribute is defined by its out-degree $od(A_i)$, in-degree $in(A_i)$ and centrality $cen(A_i)$. Out-degree (out-arrows) $od(A_i)$ is the absolute row sum of edge weights (w_{ki}) in the edge matrix and represents the number of attributes, attribute A_i causally interacts seen in Eq. (7). In-degree (in-arrows) $id(A_i)$ is the absolute column sum of edge weights. (w_{ik}) in the edge matrix and represents the number of attributes causally interacting on attribute A_i seen in Eq. (8). The immediate domain or total degree of an attribute is the sum of its in-degree and out-degree, called centrality $cen(A_i)$ seen in Eq. (9). The centrality represents the dominance of attribute A_i to the causal flow on the cognitive map. The more central the attribute in the FCM, the more important the attribute is in the decision maker's perception.

$$od(A_i) = \sum_{k=1}^n |w_{ki}| \quad (7)$$

$$id(A_i) = \sum_{k=1}^n |w_{ik}| \quad (8)$$

$$cen(A_i) = od(A_i) + id(A_i) \quad (9)$$

The contribution of an attribute in an FCM can be interpreted by computation of its centrality; whether it is a transmitter, receiver or ordinary attribute. Transmitter (forcing functions, givens and tails) represents an attribute whose $od(A_i)$ is positive and $id(A_i)$ is zero. Receiver (utility variables, ends and heads) represents an attribute whose $od(A_i)$ is zero and $id(A_i)$ is positive. The total number of receivers in an FCM can be considered an index of its complexity (Vasantha & Smarandache, 2003). The rest of the attributes, both non-zero $od(A_i)$ and $id(A_i)$, are ordinary attributes (means).

3.2 Part II - FAHP calculation

When the attribute weights are determined, FAHP calculations are made to reach the final ranking of the alternatives. The AHP, first suggested by Saaty (1980), is one of the most widely used multi-attribute (criteria) decision-making methods. AHP can effectively handle both qualitative and quantitative data in order to decompose the problem hierarchically, such that, the problem is broken down thoroughly and its related sub criteria, with regards to hierarchical level, are listed in relation to the overall goal/objective to the sub-criteria (Mangla et al., 2016; Gandhi et al., 2016). However, the conventional AHP method may not reflect the human judgment accurately. Hence, AHP with its fuzzy extension, namely FAHP approaches which use the concept of fuzzy set theory and hierarchical structure analysis are proposed in order to solve MADM problems (Mangla et al., 2015). In this phase, Chang's (1996) extend analysis method was applied. FAHP steps are as follows:

(i) Calculate the total of all importance scores in the comparison matrix (\tilde{M}), as the final attribute weights by using Eq. (6) was obtained, only a fuzzy decision matrix is constructed in this phase. A group of experts provides the fuzzy rating values of each alternative, seen in Eq. (10).

$$\sum_{i=1}^n \sum_{j=1}^n \tilde{M}_{A_i A_j} = (\sum_{i=1}^n \sum_{j=1}^n l_{A_i A_j}, \sum_{i=1}^n \sum_{j=1}^n m_{A_i A_j}, \sum_{i=1}^n \sum_{j=1}^n u_{A_i A_j}) \quad (10)$$

where $\tilde{M}_{A_i A_j}$ is the importance score comparing the importance of activity A_i (row) against activity A_j (column).

(ii) Calculate the fuzzy synthetic extent S_{A_i} for each row in the comparison matrix, seen in Eq. (11) and Eq. (12).

$$S_{A_i} = (\sum_{j=1}^n \tilde{M}_{A_i A_j}) \times [\sum_{i=1}^n \sum_{j=1}^n \tilde{M}_{A_i A_j}]^{-1} \quad i, j = 1, 2, \dots, n \quad (11)$$

Where,

$$[\sum_{i=1}^n \sum_{j=1}^n \tilde{M}_{A_i A_j}]^{-1} = \left(\frac{1}{\sum_{i=1}^n \sum_{j=1}^n u_{A_i A_j}}, \frac{1}{\sum_{i=1}^n \sum_{j=1}^n m_{A_i A_j}}, \frac{1}{\sum_{i=1}^n \sum_{j=1}^n l_{A_i A_j}} \right) \quad (12)$$

(iii) Calculate the local contribution weight of activities: The fuzzy synthetic extent of each

activity $A_i(S_{A_i})$ is first compared with the fuzzy synthetic extents of all other activities. The degree of possibility for each triangular fuzzy synthetic extent S_{A_i} , $i = 1, 2, \dots, n$ to be greater than all other fuzzy synthetic extents S_{A_j} , $j = 1, 2, \dots, n$ is the given by Eq. (13) and Eq. (14):

$$V(S_{A_i} \geq S_{A_1}, S_{A_2}, \dots, S_{A_n}) = \min V(S_{A_i} \geq S_{A_j}) \quad i, j = 1, 2, \dots, n; i \neq j \quad (13)$$

Assume that $S_{A_1} = (l_{A_1}, m_{A_1}, u_{A_1})$ and $S_{A_2} = (l_{A_2}, m_{A_2}, u_{A_2})$ then

$$V(S_{A_2} \geq S_{A_1}) = \sup_{y \geq x} [\min (\mu_{S_{A_1}}(x), \mu_{S_{A_2}}(y))]$$

$$V(S_{A_2} \geq S_{A_1}) = \{1, \text{ if } m_{A_2} \geq m_{A_1}; 0, \text{ if } l_{A_1} \geq u_{A_2};$$

$$\frac{l_{A_1} - u_{A_2}}{(m_{A_2} - u_{A_2}) - (m_{A_1} - l_{A_1})}, \text{ otherwise } \}$$

The non-fuzzy local contribution weight, *defuzzified weights* (W_{A_i}) of each activity A_1 is then obtained by using minimum of $V(S_{A_i} \geq S_{A_1}), \dots, V(S_{A_i} \geq S_{A_n})$. Afterwards, the local contribution weights of all activities are normalized (the sum of the weights is 1.0) and are then used in the model.

(iv): Calculate the normalized contribution weight of activities in Eq. (15)

$$NW_{A_i} = W_{A_i} / \sum_{i=1}^n W_{A_i} \quad (15)$$

(v) Set up the aggregated group decision opinion: For group decision making, a geometric mean prioritization method is used (Davies, 1994; Dong et al., 2010) seen in Eq. (16). A group TFN, \tilde{M} can be display in a triplet (l_{ij}, m_{ij}, u_{ij}) . Assume that a decision group has K decision makers.

$$l_{ij} = (\prod_{k=1}^K l_{ij}^k)^{1/K}; m_{ij} = (\prod_{k=1}^K m_{ij}^k)^{1/K}; u_{ij} = (\prod_{k=1}^K u_{ij}^k)^{1/K} \quad (16)$$

In which $(l_{ij}^1, m_{ij}^1, u_{ij}^1), (l_{ij}^2, m_{ij}^2, u_{ij}^2), \dots, (l_{ij}^k, m_{ij}^k, u_{ij}^k)$ represents different judgments of k , $k = 1, 2, \dots, K$ decision makers of the group. This algorithm is then applied at every hierarchical level. The selection of a geometric mean could retain more consistency with the synergistic behavior of group judgment technique (Davies, 1994) instead of using an eigenvalue method (Saaty, 1980).

4. Empirical Study: Assessment of Environmental Performance and Resilience in Sustainable Logistics Infrastructure

As a real-life logistics infrastructure, an integrated multimodal logistics hub (freight village) was chosen to assess environmental performance and resilience under a disruptive event scenario. A group decision-making setting involving three experts/evaluators (DM1, DM2 and DM3) was established for this purpose. Decision makers were selected according to their qualifications including professional experience, activities and in-depth knowledge related to logistics and sustainability and also their availability and locations. Experts participated in this study are working in Istanbul for big logistics companies and they are highly experienced logistics manager, logistics hub infrastructure manager and project manager with average 15 years of work experience in logistics industry. One of them obtained master degree in logistics and two of them obtained bachelor degree in industrial engineering with the focus of logistics and supply chain management. This study was pursued between 01. January - 30. April 2019. The selected integrated multimodal logistics hub is located in Ambarli, Istanbul, Turkey and it provides road, rail and sea transport links. Table 2 demonstrates the proposed causal and hierarchical stream processing data driven decision model which consists of the following steps.

4.1 Step 1: Identify the resilience assessment attributes, alternatives and linguistic scales

As mentioned in Section 2, according to literature review, three main attributes: technical domain (MA1), organizational domain (MA2) and operational domain (MA3) and fifteen sub-attributes: robustness (A1), redundancy (A2), resourcefulness (A3), maintenance (A4), safe-to-fail (A5), preparedness (A6), collaboration (A7), leadership and culture (A8), skilled labor and management (A9), lessons learned (A10), repositioning (A11), mode flexibility (A12), rapidity (A13), restoring (A14) and resource allocation (A15) were selected for assessment of environmental performance and resilience in logistics infrastructure in this study. Additionally, four alternatives were identified according to expert opinions in order to demonstrate the level of environmental performance and resilience capacity of logistics infrastructure, namely: *Low level* (L): poor environmental performance and resilience improvements should be done. *Moderate level* (M): less than desirable environmental performance and specific resilience improvements should be prioritized. *High level* (H): optimal environmental performance in relation to measures, some resilience improvements could be made. *Very high level* (V): meets all requirements in terms of achieving higher environmental performance and resilience.

Table 2

The proposed causal and hierarchical stream processing data driven decision model.

The main attributes, sub-attributes and alternatives are shown in a causal and hierarchical evaluation framework in Fig. 3. First, the linguistic scales are determined by using expert opinions. As mentioned in previous section, no negative value is used in this research, as the *parameters have a positive impact to improve the sustainability*. A linguistic scale in Table 3, is constructed for the relative importance of the attribute weights by using TFM within the range [0,1]. Another linguistic scale is formed, as shown in Table 4, is formed in order to assess the causal relationship among attributes by using TFM within the range [0,1]. In Table 5, A linguistic scale is used to rate the alternatives with respect to attributes by using TFM within the range [0,10]. All linguistics scales contain no negative value.

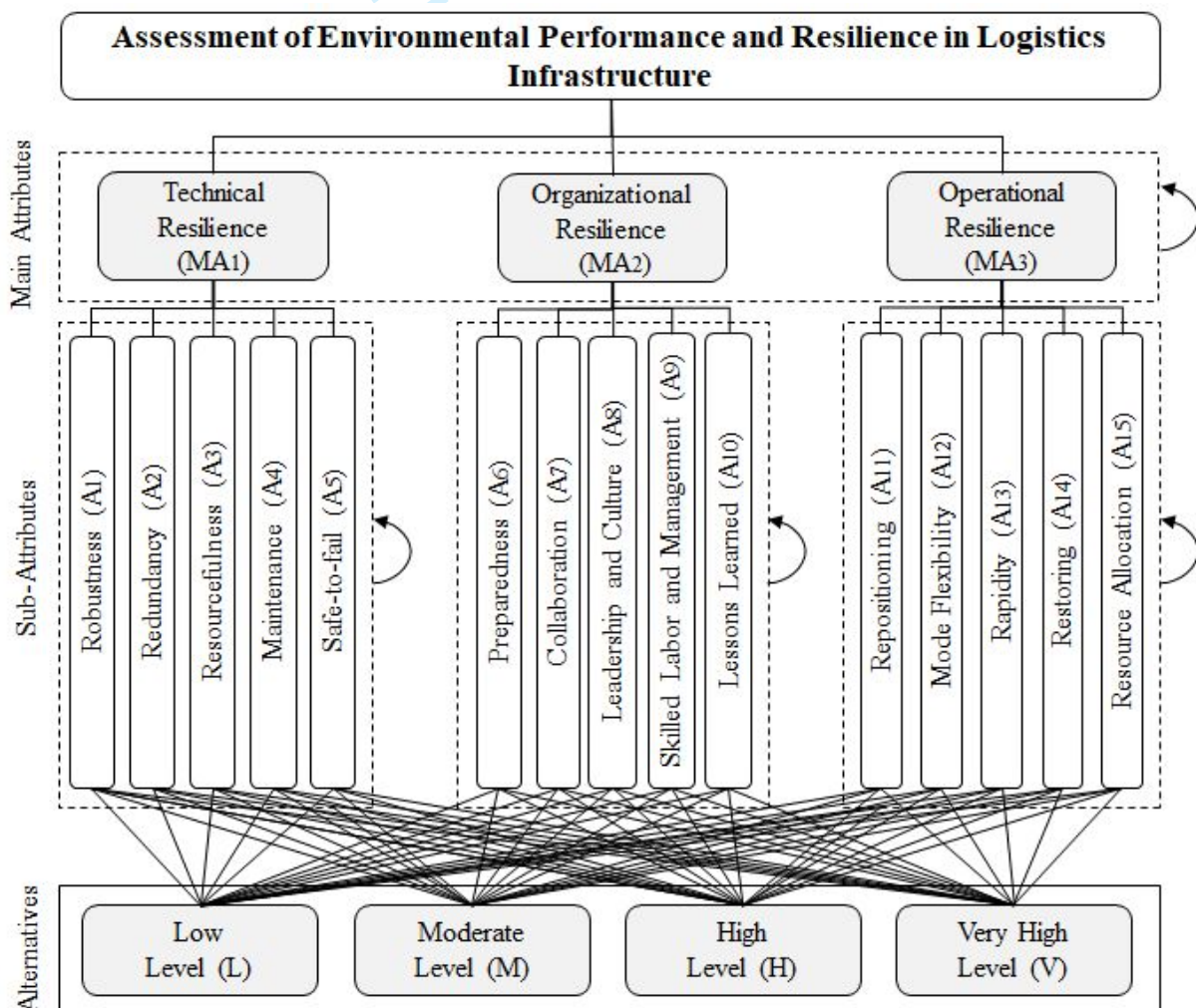


Fig. 3 Causal and hierarchical stream processing data evaluation framework.

Table 3

Linguistic variables for relative importance weight of attributes.

4.2 Step 2: Formulate the relationships between attributes

After identifying linguistic scales, FCM methodology is applied in order to determine the overall attribute weights. First, the attribute weights (gw_{ij}) for main attributes (domains) are calculated. The relative importance weight of each of MA1, MA2 and MA3 are obtained from three decision makers: DM1, DM2 and DM3 as shown in Table 6. Afterwards, the degrees of dependency among each of main attributes are acquired according to Eqs. (1-2). Aggregated fuzzy influence matrices are obtained. The resulting aggregated dependency degrees among main attributes are given in Table 7.

Table 4

Linguistic variables for causal relationships among attributes.

Table 5

Linguistic variables for rating of alternatives.

Table 6

The relative importance weights of the main attributes.

Employing Eqs. (3-4), aggregated dependency degrees among main attributes are defuzzified to be used in the FCM model given in Eq. (17). The aggregated decision makers' respond list of causal weights for domains is given in Appendix A. Final main attribute weights in accordance with Eq. (5-6) are depicted seen in Eq. (18) after obtaining 20 times iterations ($t = 20$) to converge the results. The *organizational domain* (MA_2) holds the highest weight, this means that organizational domain has highest impact on the assessment of resilience in integrated multimodal logistics hub than the operational and technical domains.

$$E_{MA} = \begin{bmatrix} 0 & 0.27 & 0.45 \\ 0.22 & 0 & 0 \\ 0 & 0.50 & 0 \end{bmatrix} \quad (17)$$

$$I_{MA} = \begin{matrix} MA_1 \\ MA_2 \\ MA_3 \end{matrix} \begin{bmatrix} 0.31 \\ 0.36 \\ 0.33 \end{bmatrix} \quad (18)$$

Table 7

Aggregated dependency degrees among main attributes.

Table 8

The relative importance weights of the attributes.

Similarly, sub-attribute weights (w_{ij}) for each partition (dimensions) are calculated by using an FCM simulation. Every decision maker gives its opinion for fifteen attributes seen in Table 8. All opinions are aggregated according to Eq. (1-2) is employed seen in Table 9 and the initial values for sub-attributes (A_i^0) before simulation ($t = 0$) are derived.

Table 9

Aggregated dependency degrees among attributes.

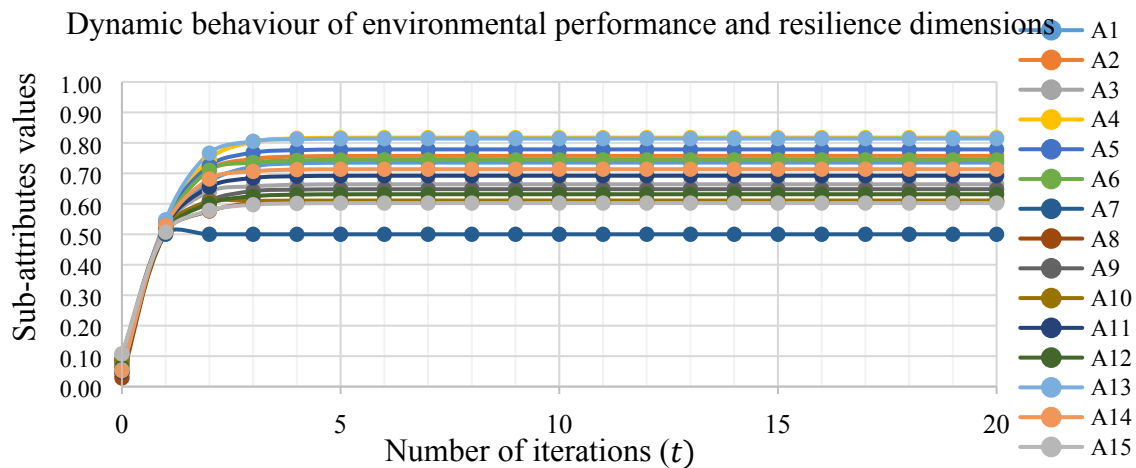
The aggregated decision makers' respond list of causal weights for dimensions is given in Appendix B. Afterwards, using Eqs. (3-4), aggregated dependency degrees among sub-attributes are defuzzified. Final weight values (w_i) for resilience sub-attributes (A_i^{20}) per Eqs. (5-6) are depicted after obtaining simulation with 20 iterations ($t = 20$) to merge the results. Then the results are normalized, where the sum of sub-attributes values is 1. Table 10 depicts the overall priorities of resilience attributes. Fig. 4 shows the dynamic behaviour of environmental performance and resilience dimensions according to 20 iterations, where the change in sub-attributes weights even after 5th iteration remains constant. The dimensions of *Rapidity* (A_{13}), *Preparedness* (A_6) and *Maintenance* (A_4) obtained the highest weight values. FCM indices for $od(A_i)$, $id(A_i)$ and $cen(A_i)$ are denoted in Appendix C. Causal flows among sub-attributes are demonstrated with three layers from the lower level to the upper level which consist of a number of transmitter, receiver or ordinary attributes.

The findings appear to show that two transmitters, dimensions for *Safe-to-fail* (A_5) and *Mode Flexibility* (A_{12}) and one receiver, dimension for *Collaboration* (A_7) are determined, whereas twelve ordinaries are identified. *Collaboration* (A_7) is the only receiver in the map which is the most influenced sub-attribute in the map and its out-degree value is zero. The dimensions for *Safe-to-fail* (A_5) and *Mode Flexibility* (A_{12}) are the transmitters, which influence other attributes, therefore their in-degree values are zero. According to results, especially three sub-attribute weights obtain highest value respectively, *Rapidity* (A_{13}), *Preparedness* (A_6) and *Maintenance* (A_4), this implies that these are the initiators and drivers of sustaining environmental performance and resilience in the selected integrated multimodal logistics hub.

Table 10

Overall priorities of environmental performance and resilience attributes.

Main attributes (MA_i^{20})	Main attributes weights (gw_i)	Sub-attributes (A_i^{20})	Sub-attributes weights (final values, $t = 20$)	Overall sub-attributes normalized weights (w_i)
MA_1	0.31	A_1	0.74	0.067
		A_2	0.76	0.069
		A_3	0.66	0.061
		A_4	0.82	0.075
		A_5	0.78	0.071
MA_2	0.36	A_6	0.74	0.077
		A_7	0.50	0.052
		A_8	0.61	0.063
		A_9	0.65	0.067
		A_{10}	0.61	0.064
MA_3	0.33	A_{11}	0.69	0.067
		A_{12}	0.63	0.061
		A_{13}	0.81	0.078
		A_{14}	0.71	0.069
		A_{15}	0.60	0.058

**Fig. 4** Dynamic behaviour of environmental performance and resilience dimensions.**4.3 Step 3: Asses fuzzy rating values of alternatives**

After calculating all attribute weights, the next step is to prioritize alternatives. Accordingly, the fuzzy rating values of alternatives are elicited from decision makers and fuzzy decision tables are constructed according to each attribute. Table 11 shows the fuzzy rating value of alternatives for sub-attribute A_1 , where three DMs used linguistic variables for rating of

alternatives in Table 4 and compared four alternatives pair-wise for each attribute. FAHP calculations are carried out by employing Eqs. (10-15). Afterwards, the consistency ratio (CR) is employed to examine the consistency of DMs' judgements (Saaty, 1980). This ratio also enabled DMs to evaluate the reliability of questionnaire used. All CR values should not be greater than 0.10, otherwise, DM should reenter the judgments. First of all, the consistency index (CI) should be calculated with Eq. (19), where λ_{max} is eigenvalue of comparison matrix, and n represents the level alternative number. Then, the same procedure is applied to calculate the fuzzy rating values for other attributes.

Table 11

Fuzzy rating values of alternatives for A_1 .

$$CI = \frac{(\lambda_{max} - n)}{(n - 1)} \quad (19)$$

CR is calculated by using Eq. (20), where RI presents the random consistency index acquired from the list: $n:RI \{1: 0, 2: 0, 3: 0.58, 4: 0.90, 5: 1.12, 6: 1.24, 7: 1.32, 8: 1.41, 9: 1.45\}$. There were four alternatives ($n = 4$), therefore, RI was chosen as $RI = 0.90$.

$$CR = CI/RI \quad (20)$$

In this study, CR was ranked between 0.0029 – 0.0949. As a result, all findings were deemed to be consistent. After gathering evaluations from DMs, these are aggregated according to Eq. (16) and the list of aggregated normalized contribution weights (NW_{ij}) for attributes according to a disruptive event scenario are constituted seen in Table 12.

Table 12

Aggregated normalized contribution weights of attributes.

Table 13

Final weights value of alternatives.

4.4 Step 4: Ranking of result

Subsequently, obtaining two matrices, sub attributes weights (w_i) for Table 10 and normalized contribution weights (NW_{ij}) for Table 12, are multiplied and the final weights of alternatives, the level of environmental performance and resilience capacity in the selected integrated multimodal logistics hub, are calculated. So that, the final results of FAHP analysis are

summarized in Table 13. Based on the normalized weights values, the ranking of alternatives from most to least according to level of environmental performance and resilience capacity is as follows:

$$M = 0.2880 > H = 0.2487 > L = 0.2351 > V = 0.2282.$$

In respect of ranking, the result can be concluded that M is assessed as current level of environmental performance and resilience capacity in the given logistics infrastructure according to highest normalized weight value among others. The obtained result according to given research question means that the selected logistics center in the context of a disruptive event scenario performs *moderate level* (M). It acquires less than desirable performance and specific improvements should be prioritized in order to improve the resilience performance.

4.5 Step 5: Measuring sensitivity

Sensitivity analysis is used to examine the impact of using different thresholds such as different decision makers and/or different sub-attributes on the result. This exploration is useful in conditions where uncertainties exist in the definition of the importance of different factors and situations (Govindan et al., 2013). In this study, nine different conditions are employed for the sensitivity analysis. Table 14 depicts the details of nine different conditions and a graphical illustration of the result is displayed in Fig. 5. For instance, condition #7 considers all environmental performance and resilience dimensions only with DM1, whereas condition #5 considers only technical and operational domains with DM1, DM2, and DM3. The result of a sensitivity analysis is used to validate the proposed model. According to different conditions, the sequence of alternatives changes. However, the ranks of alternatives are altered respecting weights, M performs as the level of environmental performance and resilience in every condition. This result proves that the decision-making process is sensitive to the type of attributes and the number of decision makers involved and their expertise with the subject. Their perception to decide on the level of environmental performance and resilience capacity for the selected integrated multimodal logistics hub was precisely given.

Table 14

Result of sensitivity analysis of causal and hierarchical stream processing data driven decision model for level of environmental performance and resilience assessments.

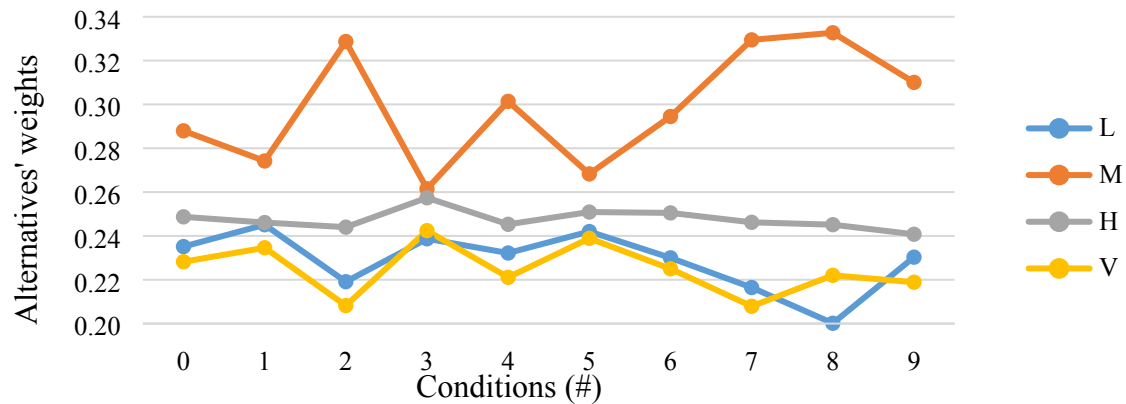


Fig. 5 The result of sensitivity analysis of causal and hierarchical stream processing data driven decision model.

5. Discussion

Since the emerging trends driven by Industry 4.0 and IoT are transforming logistics as well as logistics infrastructures, the massive data can be generated through sensors and sensor networks to analyze and compare event conditions per scenario. The real-time stream processing data needs to be processed to predict the future conditions of possible events and take actions against them before they can occur. Therefore, the development of the stream processing data decision model is necessary to assess the level of environmental performance and resilience in logistics infrastructure. The higher the level of environmental performance and resilience capacity in logistics infrastructure, the more sustainable is the transport supply chain system. In this study, key attributes responsible for affecting the environmental performance and resilience capacity of logistics infrastructures are identified and subsequently analyzed. Further, due to involvement of data streaming, there is a huge amount of data is generated in logistics network system. As these attributes are interrelated, experts' knowledge is extracted and combined in the new stream data based proposed decision system.

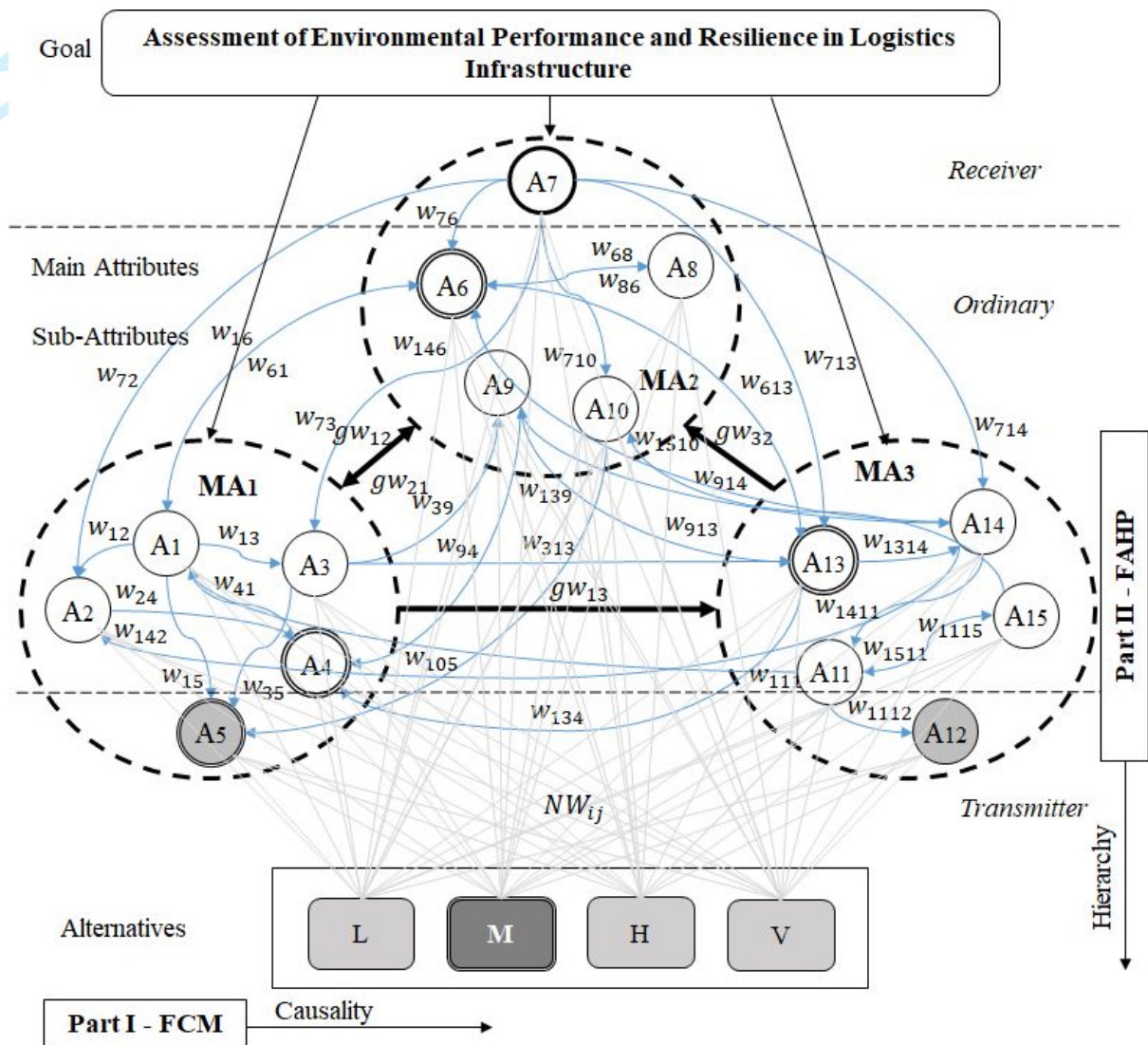


Fig. 6 The causal relations and top-down hierarchical decomposition with stream processing data decision model.

Fig. 6 infers the causal relations and top-down hierarchical decomposition of the selected multimodal modal logistics terminal with employing causal and hierarchical interrelationship stream processing data driven decision method combining FCM and FAHP approaches. The first stage employs FCM in order to derive the causal relationships among attributes (resilience domains/dimensions), then second stage uses FAHP to determine the relative weights of alternatives and present the level of environmental performance and resilience capacity of the given logistics infrastructure. The causal relationships among attributes can directly affect the relative weights of alternatives. If one attribute deteriorates itself, this can affect the whole relations of other attributes and ultimately the resilience level of the logistics infrastructure. Furthermore, this model shows which attributes need to be improved to enhance a sustainable

and resilient freight transport network. According to findings, the domain for *Organizational* (MA_2) has the greatest impact on the assessment of environmental performance and resilience, respectively followed by *Operational* (MA_3) and *Technical* (MA_1). This can be interpreted that organizational preparedness has much more impact on environmental performance and resilience than other domains. Furthermore, the dimensions of *Rapidity* (A_{13}), *Preparedness* (A_6) and *Maintenance* (A_4) possess the highest weight values, whereas *Collaboration* (A_7) and *Resource Allocation* (A_{15}) have the lowest weight values to affect environmental performance and resilience, as seen their values in Table 10. The highest contribution weights of attributes are respectively *Preparedness* (NW_{62}), *Collaboration* (NW_{72}) and *Lessons Learned* (NW_{102}) and all contribute to *Moderate Level* of environmental performance and resilience, as seen their values in Table 12. At the end, the result of the study reveals that the level of environmental performance and resilience capacity of this selected integrated multimodal logistics hub performs at moderate level. Although, the logistics hub has been resilient against any disrupted event, some specific improvements need to be prioritized; such as the logistics hub needs to be further prepared against any unforeseen disruptions; connection and collaboration between logistics network partners need to intensify in the future and to ensure an effective and efficient logistics network process that reflects all members; the organization needs to learn from past experience, not to repeat the failures of the past, and to build on successes against the threat of any disruption. Beyond this, the result of sensitivity analysis shows also that the model is validated for all possible conditions and the data driven expert knowledge is accurate to assess the environmental performance and resilience.

The drawing the FCM maps and FAHP would be complicated, if more attributes are employed in the model. Hence, the aid of visualization software can simplify the illustration of causal relations and top-down hierarchical decomposition (De Nooy et al., 2018). In this study, all calculations were done by using MS Excel and R software (<https://www.r-project.org/>). In addition, Pajek software (<http://mrvar.fdv.uni-lj.si/pajek/>) was utilized to analyze and visualize the result of causal and hierarchical interrelationship stream processing data driven decision model.

6. Conclusion and future research

Proper planning for developing logistics infrastructures has become essential for ensuring coherent and integrated development that will support and enable efficient supply chains.

1
2
3 Logistics infrastructures and related transport elements (trains, ships, planes and trucks)
4 comprise a crucial lifeline in whole supply chain, where any disruptions can cause unavoidable
5 delays and economic losses. Therefore, ensuring these infrastructures as resilient as practicable
6 is an important environmental and economic priority for the stakeholders. In addition, huge
7 amount of data is also generated in freight transport system in form of continuous streams.
8
9

10
11
12 In this research, a causal and hierarchical stream processing data driven fuzzy decision-making
13 model combining with FCM and FAHP approaches is proposed. The model is used
14 to understand the assessment of environmental performance and resilience in logistics
15 infrastructure to sustain a resilient and sustainable global transport supply chain system by
16 enabling to model interdependencies among the decision attributes under a fuzzy environment
17 and streaming data. This proposed approach can help researchers and practitioners (managers,
18 planners, designers) of logistics infrastructure to understand how the selected attributes affect
19 each other and at the end, how all attributes affect the overall environmental performance and
20 resilience of infrastructure. In addition, this study also helps practitioners in understanding
21 under what conditions the environmental performance and resilience perform undesirable and
22 what attributes should be improved immediately per disruptive event scenarios. This study has
23 several limitations. First, the study considers only limited number of identified attributes.
24 Furthermore, the study focuses only one scenario, which demonstrates a general disruptive
25 event and does not specify a special disruptive event, also the study does not provide to examine
26 the proposed framework under different disruptive event scenarios. Next, the proposed model
27 uses experts' knowledge and perceptions to solve environmental and resilience assessment
28 problem, the result of this study might differ what experts involved in the study, therefore the
29 generalizability of the findings for the selected logistics infrastructure is low. In addition, the
30 proposed model can be tested under different scenarios to determine which environmental and
31 resilience attributes perform best against which disruptive events over a certain time frame. As
32 a future research, the methodology could be extended and developed by employing
33 intuitionistic fuzzy sets and other decision-making tools such as ANP, TOPSIS, DEMATEL
34 etc. Finally, the proposed model can be potentially applied in the other research areas e.g. smart
35 infrastructures (smart cities, digital economy), agriculture, environment protection, risk
36 management and all.
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54

55 56 57 58 59 60 References

1
2
3 Addo-Tenkorang, R. & Helo, P.T. (2016). Big data applications in operations/supply chain
4 management: a literature review. *Computers & Industrial Engineering*, 101, 528-543.
5
6

7 Ahmadi S., Yeh, C.H., Papageorgiou, E.I. & Martin, R. (2015). An FCM–FAHP approach for
8 managing readiness-relevant activities for ERP implementation. *Computers and Industrial*
9 *Engineering*, 88, 501-517.
10
11

12 Alderson, D.L., Brown, G.G. & Carlyle, W.M. (2015). Operational models of infrastructure
13 resilience. *Risk Analysis*, 35(4), 562-586.
14
15

16 Amindoust A., Ahmed S., Saghafinia, A. & Bahreininejad, A. (2012). Sustainable supplier
17 selection: A ranking model based on fuzzy inference system. *Applied Soft Computing*, 12(6)
18 1668-1677.
19
20

21 Anda, C., Fourie, P. & Erath, A. (2016). Transport Modelling in the Age of Big Data. Work
22 report, Singapore-ETH Centre.
23
24

25 Baykasoğlu, A. & Gölcük, İ. (2015). Development of a novel multiple-attribute decision
26 making model via fuzzy cognitive maps and hierarchical fuzzy TOPSIS. *Information*
27 *Sciences*, 301, 75-98.
28
29

30 Biloslavo, R. & Dolinsek, S. (2010). Scenario planning for climate strategies development by
31 integrating group Delphi, AHP and dynamic fuzzy cognitive map. *Foresight*, 12(2), 38-48
32
33

34 Bruneau, M., Chang, S., Eguchi, R., Lee, G., O'Rourke, T., Reinhorn, A., Shinozuka, M.,
35 Tierney, K., Wallace, W. & von Winterfelt, D. (2003). A framework to quantitatively assess
36 and enhance the seismic resilience of communities, *EERI Spectra Journal*, 19(4), 733-752.
37
38

39 Buldeo Rai, H., Verlinde S. & Macharis, C. (2018). Shipping outside the box. Environmental
40 impact and stakeholder analysis of a crowd logistics platform in Belgium. *Journal of Cleaner*
41 *Production*, 202, 806-816.
42
43

44 Bychkov, I.V., Kazakov, A.L., Lempert, A.A., Bukharov, D.S. & Stolbov, A.B. (2016). An
45 intelligent management system for the development of a regional transport logistics
46 infrastructure. *Automation and Remote Control*, 77(2), 332–343.
47
48

49 Carvalho, J. P. (2013). On the semantics and the use of fuzzy cognitive maps and dynamic
50 cognitive maps in social sciences. *Fuzzy Sets and Systems*, 214(1), 6-19.
51
52

- 1
2
3 Chan, F. T.S., Kumar, N., Tiwari, M. K., Lau, H. C. W. & Choy, K. L. (2008). Global supplier
4 selection: a fuzzy-AHP approach. *International Journal of Production Research*, 46(14), 3825-
5 3857.
6
7
8
9 Chan, F.T.S. & Kumar, N. (2007). Global supplier development considering risk factors using
10 fuzzy extended AHP-based approach. *Omega*, 35(4), 417-431.
11
12
13 Chang, D.Y. (1996). Applications of the extent analysis method on Fuzzy AHP. *European*
14 *Journal of Operational Research*, 95(3), 649-655.
15
16
17
18 Christopher, M. & Peck, H. (2004). The five principles of supply chain resilience, *Logistics*
19 *Europe*, 12(1), 1-13.
20
21
22
23 Cutter, S.L., Barnes, L., Berry, M., Burton, C., Evans, E., Tate, E. & Webb, J. (2008). A place-
24 based model for understanding community resilience to natural disasters, *Global Environmental*
25 *Change*, 18(4), 598-606.
26
27
28
29 Davies, M.A.P. (1994). A Multi-criteria Decision Model Application for Managing Group
30 Decisions. *The Journal of the Operational Research Society*. 45(1), 47-58.
31
32
33 De Nooy, W., Mrvar, A., Batagelj, V. (2018). *Exploratory Social Network Analysis with Pajek:*
34 *Revised and Expanded Edition for Updated Software*. Third Edition. Cambridge University
35 Press, UK.
36
37
38
39 Dong, Y., Zhang, G., Hong, W.C., Xu, Y. (2010). Consensus Models for AHP Group Decision
40 Making Under Row Geometric Mean Prioritization Method. *Decision Support Systems*. 49,
41 281-289.
42
43
44
45 Ellram, L.M. & Golicic, S.L. (2016). The role of legitimacy in pursuing environmentally
46 responsible transportation practices. *Journal of Cleaner Production*, 139, 597-611.
47
48
49
50 Fiksel, J. (2006). Sustainability and resilience: Toward a systems approach. *Sustainability:*
51 *Science, Practice and Policy*, 2(2), 1-8.
52
53
54
55 Fonseca, J.A., Estévez-Mauriz, L., Forgaci, C. & Björling, N. (2017). Spatial heterogeneity for
56 environmental performance and resilient behavior in energy and transportation systems.
57 *Computers, Environment and Urban Systems*, 62, 136-145.
58
59
60

1
2
3 Futcher, J.A., Kershaw, T., & Mills, G. (2013). Urban form and function as building
4 performance parameters. *Building and Environment*, 62, 112–123.

5
6
7 Gandhi, S., Mangla, S. K., Kumar, P., & Kumar, D. (2016). A combined approach using AHP
8 and DEMATEL for evaluating success factors in implementation of green supply chain
9 management in Indian manufacturing industries. *International Journal of Logistics Research
10 and Applications*, 19(6), 537-561.

11
12
13
14
15 García-Onetti, J., Scherer, M., & Barragán, J. (2018). Integrated and ecosystemic approaches
16 for bridging the gap between environmental management and port management. *Journal of
17 Environmental Management*, 206, 615-624.

18
19
20
21 Glykas, M. (2010). In *Fuzzy cognitive maps: advances in theory, methodologies, tools and
22 applications*. *Studies in fuzziness and soft computing* (247). Heidelberg: Springer.

23
24
25
26 Godschalk, D. (2003). Urban hazard mitigation: creating resilient cities. *Natural Hazards
27 Review*, 4(3), 136-143.

28
29
30
31 Govindan K., Khodaverdi R. & Jafarian A. (2013). A fuzzy multi criteria approach for
32 measuring sustainability performance of a supplier based on triple bottom line approach.
33 *Journal of Cleaner Production*, 47, 345-354.

34
35
36
37 Haimés, Y.Y. (2009). On the definition of resilience in systems. *Risk Analysis*, 29(4), 498–501.

38
39
40
41 Hajek, P. & Froelich, W. (2019). Integrating TOPSIS with interval-valued intuitionistic fuzzy
42 cognitive maps for effective group decision making, *Information Sciences*, 485, 394–412.

43
44
45
46 Holling, C.S. (2001). Understanding the complexity of economic, ecological, and social
47 systems. *Ecosystems*, 4, 390-405.

48
49
50
51 Hollnagel, E. (2004). *Barriers and Accident Prevention*. Ashgate Publishing, Aldershot.

52
53
54
55 Hosseini, S. (2016). Modeling and Measuring Resilience: Applications in Supplier Selection
56 and Critical Infrastructure. PhD Thesis, University of Oklahoma.

57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100
101
102
103
104
105
106
107
108
109
110
111
112
113
114
115
116
117
118
119
120
121
122
123
124
125
126
127
128
129
130
131
132
133
134
135
136
137
138
139
140
141
142
143
144
145
146
147
148
149
150
151
152
153
154
155
156
157
158
159
160
161
162
163
164
165
166
167
168
169
170
171
172
173
174
175
176
177
178
179
180
181
182
183
184
185
186
187
188
189
190
191
192
193
194
195
196
197
198
199
200
201
202
203
204
205
206
207
208
209
210
211
212
213
214
215
216
217
218
219
220
221
222
223
224
225
226
227
228
229
230
231
232
233
234
235
236
237
238
239
240
241
242
243
244
245
246
247
248
249
250
251
252
253
254
255
256
257
258
259
260
261
262
263
264
265
266
267
268
269
270
271
272
273
274
275
276
277
278
279
280
281
282
283
284
285
286
287
288
289
290
291
292
293
294
295
296
297
298
299
300
301
302
303
304
305
306
307
308
309
310
311
312
313
314
315
316
317
318
319
320
321
322
323
324
325
326
327
328
329
330
331
332
333
334
335
336
337
338
339
340
341
342
343
344
345
346
347
348
349
350
351
352
353
354
355
356
357
358
359
360
361
362
363
364
365
366
367
368
369
370
371
372
373
374
375
376
377
378
379
380
381
382
383
384
385
386
387
388
389
390
391
392
393
394
395
396
397
398
399
400
401
402
403
404
405
406
407
408
409
410
411
412
413
414
415
416
417
418
419
420
421
422
423
424
425
426
427
428
429
430
431
432
433
434
435
436
437
438
439
440
441
442
443
444
445
446
447
448
449
450
451
452
453
454
455
456
457
458
459
460
461
462
463
464
465
466
467
468
469
470
471
472
473
474
475
476
477
478
479
480
481
482
483
484
485
486
487
488
489
490
491
492
493
494
495
496
497
498
499
500
501
502
503
504
505
506
507
508
509
510
511
512
513
514
515
516
517
518
519
520
521
522
523
524
525
526
527
528
529
530
531
532
533
534
535
536
537
538
539
540
541
542
543
544
545
546
547
548
549
550
551
552
553
554
555
556
557
558
559
560
561
562
563
564
565
566
567
568
569
570
571
572
573
574
575
576
577
578
579
580
581
582
583
584
585
586
587
588
589
590
591
592
593
594
595
596
597
598
599
600
601
602
603
604
605
606
607
608
609
610
611
612
613
614
615
616
617
618
619
620
621
622
623
624
625
626
627
628
629
630
631
632
633
634
635
636
637
638
639
640
641
642
643
644
645
646
647
648
649
650
651
652
653
654
655
656
657
658
659
660
661
662
663
664
665
666
667
668
669
670
671
672
673
674
675
676
677
678
679
680
681
682
683
684
685
686
687
688
689
690
691
692
693
694
695
696
697
698
699
700
701
702
703
704
705
706
707
708
709
710
711
712
713
714
715
716
717
718
719
720
721
722
723
724
725
726
727
728
729
730
731
732
733
734
735
736
737
738
739
740
741
742
743
744
745
746
747
748
749
750
751
752
753
754
755
756
757
758
759
760
761
762
763
764
765
766
767
768
769
770
771
772
773
774
775
776
777
778
779
780
781
782
783
784
785
786
787
788
789
790
791
792
793
794
795
796
797
798
799
800
801
802
803
804
805
806
807
808
809
810
811
812
813
814
815
816
817
818
819
820
821
822
823
824
825
826
827
828
829
830
831
832
833
834
835
836
837
838
839
840
841
842
843
844
845
846
847
848
849
850
851
852
853
854
855
856
857
858
859
860
861
862
863
864
865
866
867
868
869
870
871
872
873
874
875
876
877
878
879
880
881
882
883
884
885
886
887
888
889
890
891
892
893
894
895
896
897
898
899
900
901
902
903
904
905
906
907
908
909
910
911
912
913
914
915
916
917
918
919
920
921
922
923
924
925
926
927
928
929
930
931
932
933
934
935
936
937
938
939
940
941
942
943
944
945
946
947
948
949
950
951
952
953
954
955
956
957
958
959
960
961
962
963
964
965
966
967
968
969
970
971
972
973
974
975
976
977
978
979
980
981
982
983
984
985
986
987
988
989
990
991
992
993
994
995
996
997
998
999
1000

1
2
3 Hughes, J.F. & Healy, K. (2014). Measuring the Resilience of Transport Infrastructure. NZ
4 Transport agency research report, 546. Available at: [https://www.nzta.govt.nz/resources/
5 research/reports/546/](https://www.nzta.govt.nz/resources/research/reports/546/) (accessed 01.05.2019).
6
7

8
9 Imran, M., Cheyne, C. & Harold, J. (2014). Measuring Transport Resilience: A Manawatu-
10 Wanganui Region Case Study. Available at: <http://hdl.handle.net/10179/5725> (accessed
11 22.03.2019).
12
13

14
15 IPCC (2012). Managing the Risks of Extreme Events and Disasters to Advance Climate Change
16 Adaptation (SREX). Special report of the Intergovernmental Panel on Climate Change (IPCC).
17 Geneva, IPCC Secretariat. Available at: [https://www.ipcc.ch/pdf/special-
18 reports/srex/SREX_Full_Report.pdf](https://www.ipcc.ch/pdf/special-reports/srex/SREX_Full_Report.pdf) (accessed 21.04.2019).
19
20
21

22
23 Irani, Z., Sharif, A., Love, P.E. & Kahraman, C. (2002). Applying concepts of fuzzy cognitive
24 mapping to model: The IT/IS investment evaluation process. *International Journal of
25 Production Economics*, 75(1-2), 199-211.
26
27

28
29 Ishikawa, A., Amagasa, M., Shiga, T., Tomizawa, G., Tatsuta, R., & Mieno, H. (1993). The
30 max–min delphi method and fuzzy delphi method via fuzzy integration. *Fuzzy Sets and Systems*,
31 55, 241–253.
32
33

34
35 Kayikci, Y. & Stix, V. (2014). Causal mechanism in transport collaboration. *Expert Systems
36 with Applications*, 41(4), 1561-1575.
37
38

39
40 Khan, M.S. & Quaddus, M. (2004). Group decision support using fuzzy cognitive maps for
41 causal reasoning. *Group Decision and Negotiation*, 13(5), 463-480.
42
43

44
45 Kosko, B. (1986). Fuzzy cognitive maps. *International Journal Man–Machine Studies*, 24, 65–
46 75.
47
48

49
50 López, C. & Ishizaka, A. (2017). A hybrid FCM-AHP approach to predict impacts of offshore
51 outsourcing location decisions on supply chain resilience. *Journal of Business Research*.
52

53
54 López, C. & Ishizaka, A. (2018). A scenario-based modeling method for controlling ECM
55 performance. *Expert Systems with Applications*, 97, 253-265.
56
57

58
59 MacKenzie, C.A., Barker, K. & Grant, F.H. (2012). Evaluating the consequences of inland
60 waterway port closure with a dynamic multiregional interdependence model. *IEEE*

1
2
3 *Transactions on Systems, Man, and Cybernetics – Part A: Systems and Humans*, 42(2), 359-
4 370.

5
6
7 Madhusudan, C. & Ganapathy, G.P. (2011). Disaster resilience of transportation infrastructure
8 and ports - An overview. *International Journal of Geomatics and Geosciences*, 2(2), 443-455.

9
10
11
12 Mangla, S. K., Govindan, K., & Luthra, S. (2016). Critical success factors for reverse logistics
13 in Indian industries: a structural model. *Journal of cleaner production*, 129, 608-621.

14
15
16 Mangla, S. K., Kumar, P., & Barua, M. K. (2015). Risk analysis in green supply chain using
17 fuzzy AHP approach: A case study. *Resources, Conservation and Recycling*, 104, 375-390.

18
19
20
21 Mangla, S. K., Sharma, Y. K., Patil, P. P., Yadav, G., & Xu, J. (2019). Logistics and distribution
22 challenges to managing operations for corporate sustainability: Study on leading Indian diary
23 organizations. *Journal of Cleaner Production*, 238, 117620.

24
25
26
27 Marchese, D., Reynolds, E., Bates, M.E., Morgan, H., Clark, S.S., & Linkov, I. (2018).
28 Resilience and sustainability: Similarities and differences in environmental management
29 applications. *Science of the Total Environment*, 613-614, 1275-1283.

30
31
32
33 Mattsson, L.G. & Jenelius, E. (2015). Vulnerability and resilience of transport systems – A
34 discussion of recent research. *Transportation Research Part A*, 81, 16-34.

35
36
37 Mayada, O. (2013). *The Resilience of Networked Infrastructure Systems: Analysis and*
38 *Measurement*. World Scientific Publishing, Singapore.

39
40
41
42 Miller-Hooks, E., Zhang, X. & Faturechi, R. (2012). Measuring and maximizing resilience of
43 freight transportation networks. *Computers and Operations Research*, 39(7), 1633-1643.

44
45
46
47 Milne, D. & Watling, D. (2019). Big data and understanding change in the context of planning
48 transport systems. *Journal of Transport Geography*, 76, 235-244.

49
50
51
52 Morlok, E.K. & Chang, D.J. (2004). Measuring capacity flexibility of a transportation system.
53 *Transportation Research Part A*, 38(6), 405-420.

54
55
56
57 Murray-Tuite, P.M. (2006). A comparison of transportation network resilience under simulated
58 system optimum and user equilibrium conditions, Proceedings of the 2006 Winter Simulation
59 Conference, Monterey, CA.

1
2
3 Nachazel, T. (2018). Analytic hierarchy process in artificial life model based on fuzzy cognitive
4 maps. *Journal of Ambient Intelligence and Smart Environments*, 10(2), 127-141.

5
6
7 Nair, R., Avetisyan, H. & Miller-Hooks, E. (2010). Resilience framework for ports and other
8 intermodal components. *Journal of the Transportation Research Board*, 2166(1), 54-65.

9
10
11 O'Rourke, T.D. (2007) Critical infrastructure, interdependencies and resilience, *The Bridge*,
12 22-29.

13
14
15 Olazabal, M. & Pascual, U. (2016). Use of fuzzy cognitive maps to study urban resilience and
16 transformation. *Environmental Innovation and Societal Transitions*, 18, 18-40.

17
18
19 Pettit, T.J., Fiksel, J. & Croxton, K.L. (2010). Ensuring supply chain resilience: development
20 of a conceptual framework. *Journal of Business Logistics*, 31(1), 1-21.

21
22
23 Ponomarov, S.Y. & Holcomb, M.C. (2009). Understanding the concept of supply chain
24 resilience. *The International Journal of Logistics Management*, 20(1), 124-143.

25
26
27 Psyllidis, A. (2016). Revisiting Urban Dynamics through Social Urban Data: Methods and tools
28 for data integration, visualization, and exploratory analysis to understand the spatiotemporal
29 dynamics of human activity in cities, *Architecture and the Built Environment*.
30 <https://doi.org/10.7480/abe.2016.18>

31
32
33 Qin, C., Eichelberger, H. & Schmid, K. (2019). Enactment of adaptation in data stream
34 processing with latency implications - A systematic literature review. *Information and Software
35 Technology*, 111, 1-21.

36
37
38 Raut, R. D., Mangla, S. K., Narwane, V. S., Gardas, B. B., Priyadarshinee, P., & Narkhede, B.
39 E. (2019). Linking big data analytics and operational sustainability practices for sustainable
40 business management. *Journal of Cleaner Production*, 224, 10-24.

41
42
43 Resilient Organisations (2012). What is Organisational Resilience?. Available at:
44 <https://www.resorgs.org.nz/about-us/what-is-organisational-resilience/> (accessed 15.06.2018).

45
46
47 Rice, J.B. & Caniato, F.C. (2003). Building a secure and resilient supply network. *Supply Chain
48 Management Review*, 7(5), 22-30.

Rodriguez-Repiso, L., Setchi, R. & Salmeron, J.L. (2007). Modelling IT projects success with fuzzy cognitive maps. *Expert Systems with Applications*, 32(2), 543-559.

Rüdiger, D., Schön, A. & Dobers, K. (2016). Managing Greenhouse Gas Emissions from Warehousing and Transshipment with Environmental Performance Indicators. *Transportation Research Procedia*, 14, 886-895.

Runkler, T. A. (1996). Extended defuzzification methods and their properties. *IEEE Transactions*, 694–700.

Saaty, T. (1980). *The Analytic Hierarchy Process*. McGraw-Hill, New York.

Salomons, E. M., & Berghauser Pont, M. (2012). Urban traffic noise and the relation to urban density, form, and traffic elasticity. *Landscape and Urban Planning*, 108(1), 2-16.

Sheffi, Y. & Rice, J.B. (2005). A supply chain view of the resilient enterprise. *MIT Sloan Management Review*, 47(1), 41-48.

Sheffi, Y. (2005). *The Resilient Enterprise: Overcoming Vulnerability for Competitive Advantage*. MIT Press, Cambridge.

Sheffi, Y. (2012). *Logistics Clusters: Delivering Value and Driving Growth*. MIT Press, Cambridge.

Sheffi, Y. (2015). *The Power of Resilience: How the Best Companies Manage the Unexpected*. MIT Press, Cambridge.

Song, M., Du, Q., & Zhu, Q. (2017). A theoretical method of environmental performance evaluation in the context of big data. *Production Planning & Control*, 28(11-12), 976-984.

Tierney, K. & Bruneau, M. (2007). Conceptualizing and measuring resilience: a key to disaster loss reduction, *TR News*, May/June, 14-17.

UNCTAD (2014). Developing sustainable and resilient transport systems in view of emerging challenges, Report of United Nations Conference on Trade and Development (UNCTAD), Geneva, UNCTAD Secretariat. Available at: https://unctad.org/meetings/en/SessionalDocuments/cid34_en.pdf (accessed 23.04.2019).

Vasantha, W. B., & Smarandache, K. F. (2003). *Fuzzy cognitive maps and neutrosophic cognitive maps*. Xiquan Phoenix.

Vugrin, E.D., Warren, D.E. & Ehlen, M.A. (2011). Framework for infrastructure and economic systems: Quantitative and qualitative resilience analysis of petrochemical supply chains to a hurricane. *Process Safety Progress*, 30(3), 280–290.

Wang, X., Yang, L. T., Liu, H., & Deen, M. J. (2018). A big data-as-a-service framework: State-of-the-art and perspectives. *IEEE Transactions on Big Data*, 4(3), 325-340.

Yang, M., Khan, F.I. & Sadiq, R. (2011). Prioritization of environmental issues in offshore oil and gas operations: A hybrid approach using fuzzy inference system and fuzzy analytic hierarchy process, *Process Safety and Environmental Protection*, 89, 22-34.

Zhu, Q., Wu, J., & Song, M. (2018). Efficiency evaluation based on data envelopment analysis in the big data context. *Computers & Operations Research*, 98, 291-300.

Appendix A. Decision makers' respond list for causal weights in domains

gw_{ij}	G_i	G_j	Min (l_{ij})	Mean (m_{ij})	Max (u_{ij})	De-fuzzy (gw_{ij})	gw_{ij}	G_i	G_j	Min (l_{ij})	Mean (m_{ij})	Max (u_{ij})	De-fuzzy (gw_{ij})
gw_{12}	G_1	G_2	0.15	0.27	0.40	0.27	gw_{21}	G_2	G_1	0.10	0.22	0.35	0.22
gw_{13}	G_1	G_3	0.30	0.45	0.60	0.45	gw_{32}	G_3	G_2	0.35	0.50	0.65	0.50

Appendix B. Decision makers' respond list for causal weights in dimensions

w_{ij}	A_i	A_j	Min (l_{ij})	Mean (m_{ij})	Max (u_{ij})	De-fuzzy (w_{ij})	w_{ij}	A_i	A_j	Min (l_{ij})	Mean (m_{ij})	Max (u_{ij})	De-fuzzy (w_{ij})
w_{12}	A_1	A_2	0.38	0.50	0.62	0.50	w_{714}	A_7	A_{14}	0.45	0.60	0.73	0.59
w_{13}	A_1	A_3	0.37	0.48	0.62	0.49	w_{86}	A_8	A_6	0.35	0.50	0.65	0.50
w_{15}	A_1	A_5	0.50	0.65	0.78	0.64	w_{94}	A_9	A_4	0.55	0.70	0.83	0.69
w_{16}	A_1	A_6	0.17	0.30	0.45	0.31	w_{913}	A_9	A_{13}	0.45	0.60	0.75	0.60
w_{24}	A_2	A_4	0.50	0.65	0.77	0.64	w_{914}	A_9	A_{14}	0.45	0.60	0.73	0.59
w_{35}	A_3	A_5	0.65	0.77	0.88	0.77	w_{105}	A_{10}	A_5	0.30	0.45	0.60	0.45
w_{39}	A_3	A_9	0.40	0.55	0.68	0.54	w_{111}	A_{11}	A_1	0.30	0.45	0.60	0.45
w_{313}	A_3	A_{13}	0.60	0.75	0.87	0.74	w_{1112}	A_{11}	A_{12}	0.65	0.78	0.90	0.78
w_{41}	A_4	A_1	0.37	0.50	0.63	0.50	w_{1115}	A_{11}	A_{15}	0.45	0.60	0.75	0.60
w_{61}	A_6	A_1	0.27	0.40	0.55	0.41	w_{134}	A_{13}	A_4	0.55	0.70	0.83	0.69
w_{68}	A_6	A_8	0.45	0.58	0.72	0.58	w_{139}	A_{13}	A_9	0.17	0.30	0.45	0.31

w_{613}	A_6	A_{13}	0.35	0.50	0.65	0.50	w_{1314}	A_{13}	A_{14}	0.18	0.28	0.38	0.28
w_{72}	A_7	A_2	0.40	0.55	0.70	0.55	w_{142}	A_{14}	A_2	0.55	0.70	0.83	0.69
w_{73}	A_7	A_3	0.50	0.65	0.78	0.64	w_{146}	A_{14}	A_6	0.17	0.30	0.45	0.31
w_{76}	A_7	A_6	0.50	0.65	0.78	0.64	w_{1411}	A_{14}	A_{11}	0.40	0.55	0.70	0.55
w_{710}	A_7	A_{10}	0.50	0.63	0.77	0.63	w_{1510}	A_{15}	A_{10}	0.10	0.22	0.35	0.22
w_{713}	A_7	A_{13}	0.30	0.45	0.60	0.45	w_{1511}	A_{15}	A_{11}	0.55	0.70	0.83	0.69

Appendix C. FCM Criteria and Indices

Domains	Dimensions	A_i	$od(A_i)$	$id(A_i)$	$cen(A_i)$	T	R	O	A_i^T
Technical	Robustness	A_1	1.94	1.36	3.29			1	0.74
Technical	Redundancy	A_2	0.64	1.74	2.38			1	0.76
Technical	Resourcefulness	A_3	2.05	1.13	3.18			1	0.66
Technical	Maintenance	A_4	0.50	2.03	2.53			1	0.82
Technical	Safe-to-fail	A_5	0.00	1.86	1.86	1			0.78
Organizational	Preparedness	A_6	1.49	1.76	3.24			1	0.74
Organizational	Collaboration	A_7	3.52	0.00	3.52		1		0.50
Organizational	Leadership and Culture	A_8	0.50	0.58	1.08			1	0.61
Organizational	Skilled Labor and Management	A_9	1.89	0.85	2.74			1	0.65
Organizational	Lessons Learned	A_{10}	0.45	0.86	1.31			1	0.61
Operational	Repositioning	A_{11}	1.83	1.24	3.07			1	0.69
Operational	Mode Flexibility	A_{12}	0.00	0.78	0.78	1			0.63
Operational	Rapidity	A_{13}	1.28	2.29	3.57			1	0.81
Operational	Restoring	A_{14}	1.55	1.47	3.02			1	0.71
Operational	Resource Allocation	A_{15}	0.92	0.60	1.52			1	0.60

T: Transmitter, R: Receiver, O: Ordinary

TABLES

Table 1

Domains and dimensions of environmental performance and resilience assessment in logistics infrastructure.

Environmental Performance and Resilience Domains (MA_i)	Environmental Performance and Resilience Dimensions (A_i)	Definition and Main References
Technical Domain (MA_1)	Robustness (A_1)	The ability of elements, systems and other units of analysis to withstand a given level of stress or demand without suffering degradation or loss of function (Tierney & Bruneau, 2007; Haines, 2009). Having backup power generators or infrastructure protection (e.g., storm surge, fire and barge channel) can stimulate environment and resilience capacity to maintain continuity of logistics infrastructure operations (Nair et al., 2009).
	Redundancy (A_2)	The extent to which system elements or other infrastructure units of analysis exist that are substitutable, in the event of disruption, degradation, or loss of functionality (Godschalk, 2003; Tierney & Bruneau, 2007; Haines, 2009). For example, having redundant cargo handling facilities including cranes and reach stackers can reduce the environmental impact of disruptions. A number of similar routes are available with spare capacity.
	Resourcefulness (A_3)	The ability to diagnose and prioritize problems and to initiate solutions by identifying and mobilizing material, monetary, informational, technological, and human resources (Tierney & Bruneau, 2007).
	Maintenance (A_4)	Maintenance activities for logistics infrastructure, including on-time repair scheduling of cargo handling machines/equipment and availability of spare equipment, strengthen a logistics infrastructure ability to withstand disruptions (Hosseini, 2016). The reliability of a logistics infrastructure, defined as the probability that logistics infrastructure continues its normal operations for a given time interval under normal operating conditions, is a measure of the effectiveness of environmental performance and logistics infrastructure (Hosseini et al., 2016).
	Safe-to-fail (A_5)	The extent to which innovative design approaches are developed, recognizing that the possibility of failure can never be eliminated (Hughes & Healy, 2014). Infrastructure does not harm its users or expose them, unduly to hazards (Murray-Tuite, 2006).
Organizational Domain (MA_2)	Preparedness (A_6)	The ability to sense and anticipate hazards, identify problems and failures, and to develop a forewarning of disruption threats and their effects and environment (Hughes & Healy, 2014).
	Collaboration (A_7)	The ability to establish relationships, mutual aid arrangements and regulatory partnerships, understand interconnectedness and vulnerabilities across all aspects of supply chains and distribution networks (Godschalk 2003; Resilient Organisations 2012). For example, establishment a seamless flow of information and coordination among owners, operators, system users, and overseers (e.g., logistics infrastructure staff, multimodal transport operators, freight operators, utility operators, freight forwarders, shipping agents, regulatory agencies and emergency agencies) can reduce the operational as well as environmental impact of disruptions.
	Leadership and Culture (A_8)	The ability to develop an organizational mind-set/culture of enthusiasm for challenges and opportunity (Resilient Organisations 2012).

	Skilled Labor and Management (A_9)	Training operators and managers is important action to react and control a disruption and to maintain environmental continuity. In addition, the use of skilled labor reduces the time of loading and unloading tasks by fully utilizing equipment such as container cranes, reach stackers and straddle carrier (Nair et al., 2009).
	Lessons Learned (A_{10})	Contingency plan be tested and revised after disruptive events to reflect lessons learned (Imran et al., 2014).
Operational Domain (MA_3)	Repositioning (A_{11})	Shipping containers are generally stacked at dry dock locations; however, repositioning transport units (e.g. containers, semi-trailers) and large items on the ground in the case of natural disasters can be useful (Madhusudan & Ganapathy, 2011)
	Mode Flexibility (A_{12})	In the case of a logistics infrastructure disruption, shipping at logistics centers (port, terminal) for a specific transport mode can be congested and delayed. Under this condition, mode flexibility enables cargo to be rerouted and transported through an alternative transport mode (e.g., road, rail, waterway) with charging extra shipping costs in order to avoid supply disruptions and favor environmental performance (Godschalk 2003; Morlok & Chang, 2004; MacKenzie et al., 2012).
	Rapidity (A_{13})	The capacity to restore functionality in a timely way, containing losses and avoiding disruptions. (Tierney & Bruneau, 2007).
	Restoring (A_{14})	Restorative capacity refers to the ability of a system to repair or restore damages and save resources from a disruption (Murray-Tuite, 2006, Vugrin et al., 2011). It is considered to be a permanent feature of system resilience. In the context of logistics infrastructure recovery, the damaged equipment (e.g., crane, power generator) can be repaired or restored depending on the severity of disruption but also on budget availability and it also includes the availability of human-based resources (e.g., skilled labors, technical engineers), and non-human-based resources (e.g., repair equipment) (Haimes, 2009).
	Resource Allocation and Management (A_{15})	It refers to the manner in which resources are distributed in order to recover and conserve environment from disruptive events. Effective resource allocation requires the use of resources such as the physical capacity of the network, the equipment that facilitates the rerouting or redirection of the network flow and personnel in a timely manner. It also requires an accurate processing of the kind and quantity of resources needed so that the expected value delivery level of the infrastructure system is maintained (Mayada, 2013).

Table 2

The proposed causal and hierarchical stream processing data driven decision model.

#	Input	Step #	Methodology	Output
1	In section 2 demonstrated environmental performance and resilience attributes	Identify the resilience assessment attributes, alternatives and linguistic scales	Literature review and expert opinions	Determined domains, dimensions, alternatives and their TFM functions
2	Environmental performance and resilience domains	Formulate the relationships between attributes	FCM	Causal relationships for domains as well as dimensions and their

	and dimensions, TFM functions			analysis
3	The causal weights of environmental performance and resilience domains, attributes and alternatives, TFM functions	Asses fuzzy rating values of alternatives	FAHP	Assessment of the level of environmental performance and resilience capacity of logistics infrastructure
4	Final weights of alternatives	Ranking of result	Ranking analysis	Ranking the final weights from the highest to the lowest ones
5	Setting different thresholds	Measuring sensitivity	Sensitivity analysis	Proving the sensitiveness of decision-making process according to different conditions

Table 3

Linguistic variables for relative importance weight of attributes.

Linguistic variables	TFM functions
Very low (VL)	(0, 0, 0.1)
Low (L)	(0, 0.1, 0.3)
Medium low (ML)	(0.1, 0.3, 0.5)
Medium (M)	(0.3, 0.5, 0.7)
Medium high (MH)	(0.5, 0.7, 0.9)
High (H)	(0.7, 0.9, 1)
Very high (VH)	(0.9, 1, 1)

Table 4

Linguistic variables for causal relationships among attributes.

Linguistic variables	TFM functions
Very weak (VW)	(0, 0.1, 0.2)
Weak (W)	(0.1, 0.2, 0.35)
Medium weak (MW)	(0.2, 0.35, 0.5)
Fair (F)	(0.35, 0.5, 0.65)
Medium strong (MS)	(0.5, 0.65, 0.8)
Strong (S)	(0.65, 0.8, 0.9)
Very strong (VS)	(0.8, 0.9, 1)

Table 5

Linguistic variables for rating of alternatives.

Linguistic variables	TFM functions
----------------------	---------------

Very poor (VP)	(0, 0, 1)
Poor (P)	(0, 1, 3)
Medium poor (MP)	(1, 3, 5)
Fair (F)	(3, 5, 7)
Medium good (MG)	(5, 7, 9)
Good (G)	(7, 9, 10)
Very good (VG)	(9, 10, 10)

Table 6

The relative importance weights of the main attributes.

	DM1	DM2	DM3
MA_1	H	H	H
MA_2	ML	L	M
MA_3	H	VH	MH

Table 7

Aggregated dependency degrees among main attributes.

	Aggregated weights	Defuzzified weights	Normalized weights
MA_1	(0.70, 0.90, 1)	0.87	0.43
MA_2	(0.13, 0.30, 0.50)	0.31	0.15
MA_3	(0.70, 0.87, 0.97)	0.84	0.42

Table 8

The relative importance weights of the attributes.

	DM1	DM2	DM3
A_1	H	VL	H
A_2	ML	L	M
A_3	H	VH	MH
A_4	MH	H	L
A_5	M	M	L
A_6	MH	L	ML
A_7	ML	VH	H
A_8	L	VL	M
A_9	H	L	H
A_{10}	M	H	MH
A_{11}	L	MH	ML
A_{12}	VL	VH	M
A_{13}	ML	H	L
A_{14}	M	VL	MH
A_{15}	MH	H	VH

Table 9

Aggregated dependency degrees among attributes.

(A_i^0)	Aggregated weights	Defuzzified weights	Normalized weights (initial values, $t = 0$)
-----------	--------------------	---------------------	--

1				
2				
3	A_1	(0.47, 0.60, 0.70)	0.59	0.07
4	A_2	(0.13, 0.30, 0.50)	0.31	0.04
5	A_3	(0.70, 0.87, 0.97)	0.84	0.11
6	A_4	(0.40, 0.57, 0.73)	0.57	0.07
7	A_5	(0.20, 0.37, 0.57)	0.38	0.05
8	A_6	(0.20, 0.37, 0.57)	0.38	0.05
9	A_7	(0.57, 0.73, 0.83)	0.71	0.09
10	A_8	(0.10, 0.20, 0.37)	0.22	0.03
11	A_9	(0.47, 0.63, 0.77)	0.62	0.08
12	A_{10}	(0.50, 0.70, 0.87)	0.69	0.09
13	A_{11}	(0.20, 0.37, 0.57)	0.38	0.05
14	A_{12}	(0.40, 0.50, 0.60)	0.50	0.06
15	A_{13}	(0.27, 0.43, 0.60)	0.43	0.06
16	A_{14}	(0.27, 0.40, 0.57)	0.41	0.05
17	A_{15}	(0.70, 0.87, 0.97)	0.84	0.11
18				
19				
20				
21				
22				
23				
24				
25				

Table 10

Overall priorities of environmental performance and resilience attributes.

Main attributes (MA_i^{20})	Main attributes weights (gw_i)	Sub-attributes (A_i^{20})	Sub-attributes weights (final values, $t = 20$)	Overall sub-attributes normalized weights (w_i)
MA_1	0.31	A_1	0.74	0.067
		A_2	0.76	0.069
		A_3	0.66	0.061
		A_4	0.82	0.075
		A_5	0.78	0.071
MA_2	0.36	A_6	0.74	0.077
		A_7	0.50	0.052
		A_8	0.61	0.063
		A_9	0.65	0.067
		A_{10}	0.61	0.064
MA_3	0.33	A_{11}	0.69	0.067
		A_{12}	0.63	0.061
		A_{13}	0.81	0.078
		A_{14}	0.71	0.069
		A_{15}	0.60	0.058

Table 11Fuzzy rating values of alternatives for A_1 .

	DM1				DM2				DM3			
A_1	L	M	H	V	L	M	H	V	L	M	H	V
L	1,1,1	1/F	MP	1/MP	1,1,1	MP	1/VP	1/F	1,1,1	1/P	MP	1/P

M	F	1,1,1	1/VP	MG	1/MP	1,1,1	P	1/F	P	1,1,1	1/P	MG
H	1/MP	VP	1,1,1	P	VP	1/P	1,1,1	P	1/MP	P	1,1,1	VP
V	MP	1/MG	1/P	1,1,1	F	F	1/P	1,1,1	P	1/MG	1/VP	1,1,1

$$V(S_L \geq S_M, S_H, S_V) = 0.283; V$$

$$(S_M \geq S_L, S_H, S_V) = 1.00; V$$

$$(S_H \geq S_L, S_M, S_V) = 0.131; V$$

$$(S_V \geq S_L, S_M, S_H) = 0.308; \frac{CI}{RI} = 0.0687$$

$$V(S_L \geq S_M, S_H, S_V) = 0.491; V$$

$$(S_M \geq S_L, S_H, S_V) = 0.223; V$$

$$(S_H \geq S_L, S_M, S_V) = 0.329; V$$

$$(S_V \geq S_L, S_M, S_H) = 1; \frac{CI}{RI} = 0.0454$$

$$V(S_L \geq S_M, S_H, S_V) = 0.670; V$$

$$(S_M \geq S_L, S_H, S_V) = 1.00; V$$

$$(S_H \geq S_L, S_M, S_V) = 0.416; V$$

$$(S_V \geq S_L, S_M, S_H) = 0.402; \frac{CI}{RI} = 0.0758$$

Table 12

Aggregated normalized contribution weights of attributes.

A_i	NW_{ij}	L	NW_{ij}	M	NW_{ij}	H	NW_{ij}	V
A_1	NW_{11}	0.224	NW_{12}	0.293	NW_{13}	0.190	NW_{14}	0.293
A_2	NW_{21}	0.264	NW_{22}	0.254	NW_{23}	0.272	NW_{24}	0.210
A_3	NW_{31}	0.285	NW_{32}	0.231	NW_{33}	0.280	NW_{34}	0.203
A_4	NW_{41}	0.218	NW_{42}	0.318	NW_{43}	0.210	NW_{44}	0.254
A_5	NW_{51}	0.237	NW_{52}	0.274	NW_{53}	0.274	NW_{54}	0.216
A_6	NW_{61}	0.207	NW_{62}	0.458	NW_{63}	0.209	NW_{64}	0.126
A_7	NW_{71}	0.189	NW_{72}	0.355	NW_{73}	0.247	NW_{74}	0.210
A_8	NW_{81}	0.251	NW_{82}	0.203	NW_{83}	0.273	NW_{84}	0.273
A_9	NW_{91}	0.224	NW_{92}	0.276	NW_{93}	0.292	NW_{94}	0.208
A_{10}	NW_{101}	0.222	NW_{102}	0.335	NW_{103}	0.209	NW_{104}	0.233
A_{11}	NW_{111}	0.215	NW_{112}	0.244	NW_{113}	0.287	NW_{114}	0.254
A_{12}	NW_{121}	0.209	NW_{122}	0.276	NW_{123}	0.257	NW_{124}	0.257
A_{13}	NW_{131}	0.265	NW_{132}	0.241	NW_{133}	0.265	NW_{134}	0.229
A_{14}	NW_{141}	0.244	NW_{142}	0.274	NW_{143}	0.232	NW_{144}	0.250
A_{15}	NW_{151}	0.271	NW_{152}	0.271	NW_{153}	0.240	NW_{154}	0.218

Table 13

Final weights value of alternatives.

Alternatives	Normalized weights
L	0,2351
M	0.2880
H	0.2487
V	0.2282

Table 14

Result of sensitivity analysis of causal and hierarchical stream processing data driven decision model for level of environmental performance and resilience assessments.

#	Main attribute/Sub-attribute	Decision maker	Result (ranking)
0	$A_1, A_2, A_3, A_4, A_5, A_6, A_7, A_8, A_9, A_{10}, A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM1, DM2, DM3	M>H>L>V

1	A_1, A_2, A_3, A_4, A_5	DM1, DM2, DM3	M>H>L>V
2	$A_6, A_7, A_8, A_9, A_{10}$	DM1, DM2, DM3	M>H>L>V
3	$A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM1, DM2, DM3	M>H>V>L
4	$A_1, A_2, A_3, A_4, A_5, A_6, A_7, A_8, A_9, A_{10}$	DM1, DM2, DM3	M>H>L>V
5	$A_1, A_2, A_3, A_4, A_5, A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM1, DM2, DM3	M>H>L>V
6	$A_6, A_7, A_8, A_9, A_{10}, A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM1, DM2, DM3	M>H>V>L
7	$A_1, A_2, A_3, A_4, A_5, A_6, A_7, A_8, A_9, A_{10},$ $A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM1	M>H>L>V
8	$A_1, A_2, A_3, A_4, A_5, A_6, A_7, A_8, A_9, A_{10},$ $A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM2	M>H>V>L
9	$A_1, A_2, A_3, A_4, A_5, A_6, A_7, A_8, A_9, A_{10},$ $A_{11}, A_{12}, A_{13}, A_{14}, A_{15}$	DM3	M>H>L>V