

Is the NHS low calorie diet programme delivered as planned? An observational study examining adherence of intervention delivery to service specification

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1	Abbreviations
2	T2DM – Type 2 Diabetes Mellitus
3	TDR – Total diet replacement
4	NHSE – National Health Service England
5	NHS-LCD – NHS Low-Calorie Diet Programme
6	LCD – Low-calorie diet
7	T2DR - NHS Type 2 Diabetes Path to Remission Programme
8	BCT – Behaviour change technique
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20 Title: Is the NHS low calorie diet programme delivered as planned? An observational study
21 examining adherence of intervention delivery to service specification

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33 Keywords: type 2 diabetes, low-calorie diet, total diet replacement, diabetes remission,
 34 session observation

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What is already known about this subject?

42	• Low calorie diets can have a positive impact on Type 2 Diabetes Mellitus and obesity.
43	• NHS England has commissioned a Low-Calorie Diet programme to aid in diabetes
44	remission.
45	• Previous research from our group identified a drift in fidelity from the translation of
46	service specification to provider service design.
47	What this study adds
48	• This study provides a synthesis of session observations of the delivery of the NHS Low-
49	Calorie Diet programme.
50	• This is crucial for commissioners of similar services as it provides insight into the often
51	unobserved interaction between coach and service user, and the way in which service
52	specifications are translated into delivery.
53	Abstract
54	Aims: Obesity and Type 2 Diabetes Mellitus (T2DM) are chronic conditions with significant
55	personal, societal, and economic impacts. Expanding on existing trial evidence, the NHS
56	piloted a 52-week low calorie diet programme for T2DM, delivered by private providers using
57	total diet replacement products and behaviour change support. This study aimed to
58	determine the extent to which providers and coaches adhered to the service specification
59	outlined by NHS England.

Methods: An observational qualitative study was conducted to examine the delivery of both
 one-to-one and group-based delivery of programme sessions.

Results: Observations of 122 sessions across eight programme delivery samples and two service providers were completed. Adherence to the service specification was stronger for those outcomes that were easily measurable, such as weight and blood glucose, while less tangible elements of the specification, such as empowering service users, and person-centred delivery were less consistently observed. One-to-one sessions were more successful in their person-centred delivery, and the skills of the coaches delivering the sessions had a strong impact on adherence to the specification.

69 Conclusions: Overall, the results show that there was variability by provider and delivery mode 70 in the extent to which sessions of the NHS Low-Calorie Diet Programme reflected the intended 71 service specification. In subsequent programmes it is recommended that one-to-one sessions 72 are used, with accompanying peer support, and that providers improve standardised training 73 and quality assurance to ensure specification adherence.

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83 Introduction

Type 2 Diabetes Mellitus (T2DM) is a chronic condition with an increasing global prevalence 84 (1), often associated with increased rates of obesity (2). The personal (3) and financial (4) cost 85 of T2DM is high, and there is an urgent need to develop effective and equitable interventions. 86 87 Recent trials have suggested that low-calorie diet interventions incorporating total diet replacement (TDR) may be an effective treatment for weight reduction and improved blood 88 glucose control (5, 6). Building on this evidence, the National Health Service England (NHSE) 89 90 launched a pilot programme of a low-calorie diet, TDR-based intervention for people living with T2DM and overweight or obesity, in September 2020 ('NHS Low Calorie Diet Programme' 91 (NHS-LCD) now known as the NHS Type 2 Diabetes Path to Remission Programme (T2DR)). 92 The NHS-LCD was a 52-week long programme, delivered by four independent providers via 93 94 digital, group or one-to-one coaching sessions. The programme included a 12-week TDR phase followed by approximately 6-weeks of gradual food reintroduction, then a weight 95 96 maintenance phase, alongside dietary and physical activity guidance, supported by behaviour 97 change techniques (BCTs). A full description of the intervention can be found in Evans et al. 98 (7).

The commissioned providers' programme designs, including the content and delivery of the coaching sessions, were derived from the NHSE service specification (8), which mandated use of BCTs and other service parameters such as empowering service users, promoting inclusion and tailoring to cultural context. Both the service parameters and the delivery of BCTs were important elements of the pilot; the delivery of BCTs was crucial to support efficacy and adherence to the lifestyle components of the programme, while the service parameters were established to ensure consistency and equity of provision.

Previous studies have evaluated the underpinning behavioural science theory (7) and the 106 intended BCTs and service parameters (9) across the different service providers. This work 107 highlighted a drift in fidelity when comparing the provider specifications to that stipulated by 108 109 NHSE (9), and demonstrated that fidelity of BCT delivery in comparison to the service specification was low to moderate, with variation across providers and delivery models (10). 110 This suggests a drift in fidelity from NHSE service specification at design stage, and an 111 112 incomplete adherence to the delivery of BCTs within the sessions, which could have implications for the outcomes of the programme. 113

The current study provides a supporting narrative to Evans et al (10) by qualitatively exploring 114 whether the sessions were delivered in accordance with the service parameters stipulated by 115 NHSE: providing insight into the consistency and equity of the programme, and whether it 116 was delivered in alignment with the service specification commissioned by NHSE. The study 117 therefore addresses the following two research questions: 1) Based on qualitative 118 119 observation of sessions, did the delivery of sessions reflect the stipulated parameters of the 120 NHSE service specification? 2) Were there differences in delivery across providers, delivery modes and programme stages? 121

122 Methods

123 Design, setting and participants

An observational study was conducted to examine the delivery of both one-to-one and groupbased delivery of programme sessions, employing a qualitative approach (11). Full details of the methodology can be found in Table A in the supplementary material and is briefly described below.

Three providers were commissioned to deliver one-to-one or group-based online or face-toface behavioural support across ten localities in England. However, due to a lack of engagement from one provider, sessions were sampled from two providers across five localities between January 2022 and February 2023. In response to the COVID-19 pandemic, all sessions were conducted remotely using videoconferencing software. Table 1 outlines the coverage of session observations for each sample.

134

[Insert Table 1]

For provider 1, two group-based courses were observed, for provider 2, two group-based courses and four one-to-one courses were observed. Due to two participant withdrawals, only one full one-to-one course across all phases and weeks of the programme was observed. In sample eight, data collection began during the middle of the programme to ensure observation of the remaining sessions (see Table 1).

140 Procedure

Service providers were invited to participate in this study by NHSE who acted as the 141 gatekeeper. We asked service provider leads who are delivering the sessions to be observed, 142 143 to circulate a participant information sheet and to gain consent from each group participant 144 prior to the observations. The service provider session leads completed a consent form which 145 confirmed the distribution of the information sheet, and gaining of consent, from each group participant. The researchers were not active participants in the group and were there to 146 observe only. The study received ethical approval from Leeds Beckett University (107887) and 147 data collection occurred between January 2022 and February 2023. 148

Two researchers observed the live sessions. One recorded the delivery of planned BCTs as described by Evans et al (10). The other researcher (JM, KK, TB, LJE, KD, SJ, or CH) used a session observation checklist to capture whether the delivery of the session aligned with the service specification (8). The checklist was developed by KD, by extracting information from the NHSE service specification and included a list of programme principles which acted as prompts for qualitative field notes for session observers (see Table B in supplementary material). The final checklist was reviewed and agreed with the rest of the research team.

156 Analysis

157 The field note observation logs were coded using NVivo 12 software against a coding 158 framework containing the 33 service specification items spanning each phase of the programme. Initially data were coded against each item within the 33-item specification, 159 which were then consolidated, merging 33 items to 5 core components. The merged 160 161 groupings were further amended, to remove items already addressed via the BCT coding (see 162 Evans et al (10)) resulting in a final group of 4 core components: 1) methods of delivery; 2) 163 person-centred delivery; 3) empowering behaviour change via social and psychological support; and 4) procedural items. These components were used as a framework for 164 summarising the qualitative observational data, see Table 2. 165

166

[Insert Table 2]

167 Results

Table 3 shows participant retention in the group programme. Both providers experienced
attrition, with each group seeing a high rate of reduction in participants by the 52-week end
of the programme (retention ranged from 42.9% - 60.0%).

[Insert Table 3]

The adherence of the sessions to the programme specification varied between and within providers. Table C in the supplementary material illustrates examples of good practice and areas for improvement by provider and delivery model, supported by extracts from observer field notes. Below is a synthesis of observations pertaining to specification adherence organised by the four core components.

177 1. Methods of delivery

178 'Methods of delivery' encompassed factors such as the type of information that was provided, and how this was delivered. Delivery was conducted online using PowerPoint presentations, 179 180 participant handbook/modules and references to a provider app where relevant. During 181 remote delivery, participants were able to join sessions from various locations such as their workplace or car, leading them to often refrain from using cameras, microphones, or chat 182 functions. While this flexibility was beneficial for individuals who might not have otherwise 183 184 participated, it hindered group engagement and interaction with the coach. As a result, it proved challenging for observers to determine the level of engagement in the programme. 185 186 Although the service specification did not stipulate specific methods of delivery, the 187 observations made here, such as the skill of coaches in delivering the material, underpin the adherence to other service specification items, as discussed in the following sections. 188

Across both providers, variations in teaching styles and levels of staff experience were observed in the delivery methods of different coaches. Although both providers demonstrated instances of strong delivery, the methods used by Provider 1 more often provided a hands-on approach to learning, promoting visual engagement and interaction with the content and between group members through methods such as flip-chart activities. These

included delivering online presentations in an informal yet structured manner and prioritising 194 discussion over reliance on PowerPoint slides. The use of breakout rooms using the 195 videoconferencing software enabled participants to engage in smaller group discussions, 196 197 promoting active participation. In contrast, the delivery from Provider 2 often followed a 198 lecture-style format, with emphasis on slides, and fewer opportunities for discussions. Many of these slides detailing session structure and approach were repeated during sessions 199 200 throughout the programme. This demonstrates the provider adhering to the service 201 specification content, but observations often suggested that this approach was repetitive and 202 left less time for covering important session content and participant interaction.

203 There was also variability between coaches in the time allocated for questions and the use of 204 the chat function. When coaches possessed strong facilitation skills, they were able to 205 effectively manage the session and allocate sufficient time for participants to ask questions. This approach ensured that participants understood the topic and had opportunities to clarify 206 207 their understanding and gain further insights which enhanced the person-centredness of 208 delivery. However, across both providers some coaches appeared to lack the skills to manage time effectively meaning that content was missed, and there were missed opportunities to 209 210 fully engage in issues brought up by participants. For Provider 2 group delivery, the main approach to interaction between coach and participants was through the online chat 211 function, which resulted in a less interactive delivery. 212

213 2. Person-centred delivery

Adopting a person-centred approach was stipulated in the NHSE service specification. Effective person-centred delivery included building relationships with participants. Participants appeared to be well-engaged when coaches used friendly language, accessible

communication, and made efforts to establish connections. For example, coaches created an
 inclusive atmosphere by using language such as 'us' instead of 'you', emphasising their
 presence and support throughout the participant's journey.

There was evidence of a person-centred approach being delivered in all three phases and by both providers, with Provider 1 demonstrating more effective implementation. In the first phase (TDR), the coach empathised with potential challenges such as experiencing hunger. In the second and third (food reintroduction, weight maintenance) phases, the coach used a calming tone to reflect on group achievements and reinforce success and efforts.

During Provider 2 one-to-one sessions, tailored person-centred delivery was evident. The coaches focused on the participant's personalised action plan and employed motivational interviewing skills by summarising, affirming, and reflecting on positive aspects. The one-toone delivery model appeared to facilitate adherence to the service specification. Maintaining focus on individual goals and discussions proved more challenging in group sessions, and some participants appeared more willing to share experiences in breakout groups without direct coach involvement.

Coach continuity influenced the relationship with participants; over time the rapport between coach and participants grew stronger. In contrast, when substitute coaches led sessions, participants interacted less. This was particularly important for the one-to-one delivery illustrated by Provider 2, where one participant experienced poor coach continuity, making it difficult to establish a relationship despite the encouraging and empathetic nature of different coaches.

238 Some coaches, across both providers, demonstrated less person-centred approaches, 239 including rehearsed and rigid delivery reminiscent of reciting from a script, as well as direct

240 and unempathetic approaches, and the use of academic and non-person-centred language. 241 In one session, person-first language was not used, and participants were referred to as 'diabetics'. Some sessions were described by observers as prescriptive, with didactic delivery 242 and limited group interaction. There were also instances where a disconnect existed between 243 the coach and participants' lived experiences, particularly concerning socio-demographic 244 differences. For example, during a group session, one participant reported that her clothes 245 246 no longer fit her due to weight loss. The coach responded by saying it was a good excuse to 247 buy a new wardrobe, however, the participant responded that she could not afford it.

248 Despite some efforts to customise service delivery and address the diverse needs of the population, this was not consistently achieved, particularly in group settings. For example, a 249 250 participant raised challenges related to work and home life, concerning the timing of using 251 TDR products. The participant worked in a nursery and found it difficult to provide food for others while being on TDR. The coach was unable to offer tailored solutions or advice on how 252 253 to handle these challenges effectively. However, in one-to-one sessions, these needs were 254 more easily accommodated, providing a personalised and accessible approach tailored to a participants' specific needs and circumstances. 255

Despite the ethnically diverse composition of the groups, there was limited cultural adaptation in the programme delivery across Provider 2's sessions (both group and one-toone). Missed opportunities occurred in addressing cultural barriers to exercise and the significance of culturally adapting food, which could have offered valuable insights and strategies for fostering inclusivity, meeting diverse needs and improved future service delivery through feedback by coaches. Provider 1 demonstrated adaptations to encompass cultural diversity, such as accommodating dietary preferences, discussing culturally diverse

foods and signposting to the provider website which offered resources related to Easter andRamadan.

265 3. Empowering behaviour change via social and psychological support

Provider 1 coaches encouraged participants to seek social support from family and friends, share experiences, and adopt new habits during the programme. As a result, some people attended the sessions with a family member. Observers noted varying degrees of social support within the group setting, with some groups showing cohesion, peer discussion, and encouragement, while others had limited interaction. In one instance, a group independently created a peer WhatsApp group for support and idea sharing. For some groups, peer support was evident in breakout rooms, where participants discussed common challenges or tips.

273 Some coaches opted for a procedural delivery style, while others actively sought to empower, 274 verbally reward, and motivate individuals through praise, and celebrating success. When coaches encouraged active participation and fostered a sense of achievability within a 275 276 supportive environment this was well received. An example of this was a step count activity 277 where participants tracked their weekly steps to reach a destination on a map, which service 278 users actively engaged with. However, some instances of social support may have had 279 unintended consequences; in Provider 1's final session, the coach specifically highlighted 280 individuals who had achieved weight loss and publicly recognised their accomplishments by announcing their names in front of the group. As a result, the observer noted that some 281 282 members of the group left the session shortly after the discussion. This raised concerns about 283 potential feelings of shame for those who had not met their weight loss targets. In contrast, the other Provider 1 coach reported achieving targets as a group rather than an individual 284 level. This approach appears to be more inclusive and empowering, as it acknowledged the 285

progress of the entire group and provides support to all participants regardless of theirindividual weight loss.

Although not stipulated in the specification, it was observed that a clear support gap was identified across providers on emotional eating and psychological support (see Table C 'areas for improvement'). It was unclear if this support gap arose from time constraints or insufficient coach training. This observation was important, as the ability to empower participants for long-term behaviour changes relied on the individual coach's skill set which appeared to be variable.

294 4. Procedural items

295 Providers used varying approaches to ensure adherence to the TDR phase. The NHSE 296 specification stipulated where there was risk of disengagement, a single meal of non-starchy vegetables could be offered, with further substitution of a single TDR meal with a nutritionally 297 appropriate meal of no more than 300 calories. Between providers, there was some 298 299 discrepancy around supplementing TDR products with non-starchy vegetables. Initially, 300 Provider 2 permitted consumption of non-starchy vegetables during the TDR phase. Provider 301 1 discouraged regular use but offered an alternative by allowing one-off food consumption 302 for a day, which could be used up to three times during the TDR phase. Neither of these 303 approaches were entirely compliant with the NHSE service specification. However, observers noted that the approach of Provider 1 was advantageous for participants who had special 304 305 events to attend, providing them with the opportunity to enjoy the occasion without feeling 306 restricted, and therefore making the programme more personalised and accommodating to 307 individual needs.

308 Providers generally followed the specification regarding the gradual transition from TDR to 309 food reintroduction and weight maintenance stages. However, for one provider, sessions appeared to lack a clear association with the relevant phase of the programme. This is 310 311 essential as each phase of the programme involves specific requirements and changes, and therefore needs different information and support. For example, one coach failed to discuss 312 TDR in multiple sessions during the TDR phase. In addition, coaches occasionally deviated 313 314 from the session plan, discussing topics such as physical activity which should not be 315 discussed or advocated during TDR according to the NHSE specification (section 3.2.15). 316 Session content aligned with national dietary and physical activity recommendations (as cited in section 4.1), providing information, and promoting behaviour change. Evidence-based 317 research and government guidelines were presented during food reintroduction and weight 318 319 maintenance, along with tools supporting the Eat Well Guide and practical resources for 320 behaviour change, such as meal planning using recommended measures/servings and online

321 tools.

322 Both providers demonstrated strong adherence to recording and monitoring outcomes that 323 were easily measurable, such as weight and blood glucose, which were collected via the provider app, in the session (for 1:1 delivery), or via 1:1 phone calls with individuals taking 324 part in group delivery. Comparatively, there was less adherence to outcomes that were not 325 326 captured as part of programme reporting, for example there was inconsistency of messaging 327 regarding physical activity during the TDR phase, and of linking to local services. Participant 328 involvement and engagement in the design, evaluation, and improvement of the programme 329 appeared limited during sessions. Occasionally coaches signposted participants to survey links

to provide feedback on their experience of the programme as part of a provider-ledevaluation.

332 Discussion

This study explored whether providers and coaches of the NHS LCD Programme delivered sessions which reflected the NHSE service specification, and whether there were differences in delivery across providers, observed delivery modes, and programme stages.

336 Overall, the study revealed generally consistent delivery of the specification across all three 337 phases, while the primary differences observed related to delivery models and providers. 338 However, these differences did not appear to impact the level of attrition, which was 339 considerable over the programme, with both providers experiencing almost a 50% reduction. 340 Although this is not uncommon in similar low calorie diet programmes (12), it may suggest that participants were not sufficiently engaged by the LCD programme, content, or delivery. 341 Participant engagement with the content was difficult to ascertain, however the observations 342 343 suggested providers and coaches did not appear to seek participant involvement in the evaluation, and improvement with the programme which was a requirement of the NHSE 344 345 specification. Better enactment of this specification item by regularly seeking and acting on 346 service user feedback within sessions may have improved attrition.

Regarding methods of delivery observed, it is important to acknowledge the effect of COVID-19 and the impact of session plans designed for face-to-face delivery being delivered remotely. While remote delivery allowed participants to fit the sessions around their existing commitments, it may have also presented barriers to group engagement that may not have been present if the programme had been delivered as planned. As the national roll-out of T2DR will include the provision of a choice of digital or in-person one-to-one delivery, this

353 could potentially enhance adherence to the service specification and improve intervention354 delivery.

355 Coaches from both providers had heterogeneous experience and skill sets, potentially impacting their methods of delivery because the providers deliver a range of weight and 356 lifestyle interventions, supporting the findings from Evans et al (10) which highlighted that 357 358 coaches were a source of variability in the delivery of BCTs. The use of complex and academic language in some sessions was problematic and could present challenges for 359 360 those who have English as a second language or have lower health literacy than assumed by 361 the coaches, potentially hindering their understanding of the programme. Previous research has identified that communication strategies used in public health interventions need to be 362 sensitive to language in order to be appropriate for global majority communities (13). 363 364 Furthermore, there is an association between lower health literacy and poor glycaemic control in patients with T2DM (14), demonstrating the importance of ensuring session 365 366 content is clearly communicated and understood by a wide range of audiences. 367 One-to-one delivery was successful in offering a person-centred approach, while group settings posed challenges in achieving the same level of personalisation. Evans et al (10) 368 found that there was greater fidelity of BCT delivery in the group-based delivery models 369 (64%) as opposed to the one-to-one models (46%), however this was largely due to 370 371 provider-level characteristics, rather than the delivery model itself. Evans et al (10) also 372 found that the delivery methods adopted by Provider 1 contributed more favourably to the 373 successful delivery of BCTs than the methods used by Provider 2. This complements the 374 current findings which suggest that the diverse and interactive delivery methods used by Provider 1 promoted more engagement with the session content. It is critical to understand 375

376 service user experience of these delivery models to further inform session design, and to
377 evaluate the impact of delivery style on programme outcomes (15).

378 Friendly and accessible communication, an ability to provide positive feedback, and 379 dedicated efforts to establish connections and build relationships were all critical to person-380 centred delivery. The impact of coach continuity on building the coach-participant 381 relationship was also crucial, as it fostered trust over time, leading to better support for participants. The findings reported in this study suggest that in one-to-one delivery, the 382 383 coach-participant relationship allowed for better support and a deeper understanding of 384 individual needs which enabled more personalised feedback and tailored guidance. In contrast, tailoring of the service was more challenging in group sessions due to limited 385 opportunities for individualised attention. However, providing tailored resources, like TDR 386 387 support during religious celebrations, can play an important role in enhancing commitment, encouraging participation, and fostering inclusivity. Personalising the delivery of health 388 389 interventions has been found to have a beneficial impact on the understanding of a condition in people with hypertension (16), suggesting that interventions which allow for 390 greater tailoring and person-centred delivery may be more impactful on clinical outcomes. 391 392 Instances of a lack of person-centred delivery are problematic and should be addressed by providers. Inappropriate language such as referring to participants as 'diabetics' is 393 394 potentially stigmatising and contrary to Language Matters guidance (17). Additionally, a lack 395 of sensitivity to the differing socio-demographic and economic situations of participants 396 could contribute to embarrassment or ultimately disengagement from the programme, and it is essential that providers ensure that coaches are trained to be mindful of these issues. 397

398 Coaches across both providers and delivery models sought to empower participants to 399 engage with behaviour change via social and psychological support. While some of this 400 support was provided in the sessions, this study found that additional peer support was 401 facilitated through the participant-led WhatsApp group in Provider 1. Previous research in 402 nicotine use has demonstrated that interventions that encompass WhatsApp groups are 403 more effective than Facebook groups in reducing relapse, due to the enhanced social 404 support provided (18). Utilising platforms like WhatsApp enables real-time communication, 405 group interaction, and idea exchange, promoting peer support and encouragement in a 406 convenient and accessible manner. Opportunities to integrate wider social and familial 407 support also need to be capitalised on by coaches, as previous research has demonstrated 408 the importance of familial support in the effective management of T2DM (19).

409 The identified gap in psychological support for emotional eating needs to be addressed by 410 providers. The Diabetes Prevention Programme identified a positive association between 411 emotional eating and BMI (20), and other studies have evidenced that reducing emotional 412 eating increases the odds of weight loss in adults with diabetes (21), suggesting that people who report emotional eating in similar programmes may have a higher starting BMI, and may 413 414 experience more difficulties in managing their weight and sustaining weight loss. Additionally, 415 a significant proportion of people referred to the LCD programme report binge or emotional eating (22). Other insights from the evaluation (23) suggest that providers view service users 416 417 with mental health issues and disordered eating to be 'inappropriate' referrals, therefore 418 training for coaches should cover supporting participants with emotional and disordered eating behaviours (24). 419

420 Procedural items were most consistently observed when they related to programme reporting. The other elements of the specification that were observed under this component 421 were often not delivered in adherence to the specification, such as the provision of NSV, the 422 use of TDR products and the appropriateness of physical activity in TDR stage. This finding 423 aligns with previous research (9) which highlighted a lack of adherence to the NHSE 424 425 specification in the design phase. Having sessions aligned with the respective programme 426 phases ensures participants receive the appropriate guidance and assistance at each stage, 427 so this lack of discussion, or misinformation on a crucial aspect of the programme could have impacted participants' understanding and adherence to the TDR phase. It is critical that there 428 429 is adequate translation of the specification into the programme design, that coaches do not deviate from the programme specification, and standardised training for all coaches is 430 provided to ensure consistent delivery, but that this is balanced with coaches being able to 431 432 adapt to participant needs.

433 Strengths and limitations

434 The study gives insight into what is often an un-observed relationship between provider and participant, therefore adding to our understanding of best practice, and where provision can 435 be improved. Few commissioned services are observed in this way, and this study therefore 436 provides important learning for commissioners about the translation of a service specification 437 438 into practice. Reducing health inequalities was a key element of the NHSE service 439 specification, however this was difficult to assess through observations of delivery, and needs 440 to be assessed through analyses of programme data collected by providers, and the National Diabetes Audit (25). While it is important to include the reduction of health inequalities in the 441 service specification, there is a need for clarity on the specific meaning and metrics attributed 442

to this statement. Additionally, the observation of sessions is only one element of provider
content, meaning that while elements of the service specification may be missing from this
delivery, they may be met using other elements of delivery such as via apps or 1:1 phone calls,
that were not observed by researchers. Finally, one of the three providers did not engage with
the evaluation process and therefore could not be observed, and of the two providers
included in this paper one provided more data to the evaluation.

449 Conclusion and recommendations

Overall, there was variability by provider and delivery mode in the degree to which sessions of the NHS LCD Programme reflected the intended service specification. Elements of the Re:Mission evaluation have already informed development of the programme specification and been integrated in the national roll out of the LCD programme, including solely one-toone delivery (either in-person or digitally), cultural competency training, and provision of peer support groups.

While both group and one-to-one delivery models can be effective, the one-to-one model 456 457 allows for a more personalised and tailored delivery. Consequently, providing participants 458 with the opportunity to choose their preferred delivery model is recommended. Providers 459 should improve standardised training for coaches, and quality assure delivery to ensure 460 consistency and improved outcomes, and should include specific training around supporting participants with emotional and disordered eating behaviours. Providers should also seek to 461 462 improve the cultural competence of programme, learning from good practice such as incorporating tailored dietary support for different religious festivals. Finally, coaches should 463 464 promote and facilitate informal peer-to-peer support among programme participants, which can foster a sense of community, empathy, and motivation among the participants. 465

466 **Conflicts of Interest:**

467 All authors confirm that they have no conflicts of interest to declare. Louisa Ells has received 468 funding from NIHR, MRC, Leeds City Council and OHID/PHE in the last 3 years and has an 469 honorary contract with OHID. Tamara Brown received funding from NIHR and OHID/PHE in 470 the last 3 years and has an honorary contract with OHID.

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Tables

Provider	Sample	Delivery model	Access to a programme specific app	Session numbers observed (n=124)
One	1	Group	No	Full course
One	2	Group	No	Full course
Two	3	Group	Yes	Full course
Two	4	Group	Yes	Full course
Two	5	One-to-one	Yes	Full course
Two	6	One-to-one	Yes	1 - 10
Two	7	One-to-one	Yes	1-3
Two	8	One-to-one	Yes	14 - 21

571 Table 1. Sample characteristics

Note. locality is not reported to protect anonymity.

593 Table 2: Merged specification grouping

Merged grouping name	Original service specification groupings	Original service specification items added to merged grouping name	
delivery- What support - What method delivery?Adopted approach- Adopt a perso delivering the s service users m needs and prefi- -Ensure that the culturally sensiti meet the needs -Delivery of the and cultural consister to diff possible for the 			
		 Adopt a person-centred, empathy-building approach in delivering the service. This includes finding ways to help service users make changes by understanding their beliefs, needs and preferences and building their confidence. Ensure that the Service is delivered in a way which is culturally sensitive to local populations, and flexible enough to meet the needs of Service Users with diverse needs Delivery of the service will be Tailored to the circumstances and cultural context (their needs) of Service Users and will be sensitive to different culinary traditions, including where possible for the TDR products themselves. Access to the Service will accommodate the diverse needs of the target population in terms of availability, accessibility, customs and location, as far as possible. 	
	Relationship	 All individuals must be treated with courtesy Nature of relationship between provider and service user Does the practitioner appear to be an appropriate person to be delivering the programme? Staff delivering the service will, ideally, reflect the diversity of the population accessing the service. 	
Content		 Dietary advice should reflect the culinary traditions of the communities in which the Service is being provided wherever possible. 	
3.Empowering behaviour change via social and psychological	Content	 Content must consider the social and psychological support needed to support people to implement behaviour changes in environments which promote unhealthy behaviours The content of the sessions with Service Users should aim to empower people with Type 2 diabetes to take a leading role in instituting and maintaining long-term behaviour changes. 	
support	Support	 Ensure that family or peer support is accommodated where this would be helpful to a service user. The Provider must provide Service Users with appropriate support throughout the duration of participation in the Service. 	
4.Practical support for goal setting outcome focus	Content	 Support to set tailored achievable short, medium and long term dietary and physical activity goals. Support to ensure appropriate energy intake, and steady increases in appropriate physical activity to meet their individualised weight maintenance goals. 	

	Support	- Provide support for engagement, retention, and	
*Note this		achievement of intended outcomes.	
grouping was			
removed as it			
<mark>covers BCTs</mark>			
<mark>discussed in</mark>			
<mark>Evans (9).</mark>			
	<mark>Content</mark>	- Provide information and practical tools on nutrition,	
		behaviour change and weight management based on current	
		national guidance e.g., the Eat Well Guide.	
		- The Provider must support Service Users to achieve the	
		Government's dietary recommendations, using dietary approaches that are evidence based and sustainable in the	
		longer term.	
		- The Provider must support Service Users to achieve the	
5.Procedural		Government's dietary recommendations, using dietary	
items		approaches that are evidence based and sustainable in the	
		longer term.	
		- The Provider should ensure Service User involvement and	
		engagement in the design, evaluation, and improvement of	
		the Service.	
	<mark>Checks and</mark>	 Medication check at commencement of TDR specifically: 	
	<mark>measures</mark>	sulphonylureas, meglitinides or SGLT2 inhibitors	
- Weigh		 Weight measurements must be taken objectively at every 	
		face-to-face session.	
		- Monitoring of adverse events and appropriate actions taken	
		- For Service Users who are prescribed medication which may	
		lower blood pressure at the time of referral, blood pressure must be monitored by the Provider as follows. During the TDR	
		Phase blood pressure monitoring should be undertaken at	
		every session with the Provider.	
		- BMI check to ensure that if below 21 kg/m2 (19 kg/m2 in	
		people of South Asian or Chinese origin) service user moves to	
		weight maintenance phase with no further weight loss	
		supported	
		 During the TDR Phase and during any rescue package period 	
		finger prick capillary blood glucose testing should be	
		undertaken at every session with the Provider	
	Programme	- Emphasise to service users the importance of continuing to	
		attend for annual reviews at their GP practice, regardless of	
		the outcome achieved with the Service. - The Provider must use reasonable endeavours to ensure	
	programme	equal access by all Service Users, reduce health inequalities	
	principles	and promote inclusion, tailoring the Service to support and	
		target those with greatest need through a proportionate	
universalism approach and equalit protected characteristics under thFood- Stepped and gradual approach to reintroduction- Focus on transition from TDR to b		universalism approach and equality of access for people with	
		protected characteristics under the Equality Act 2010.	
		- Stepped and gradual approach to food reintroduction.	
		- Focus on transition from TDR to balanced diet.	
		 Work with service users to assess their dietary intake and 	
		support planning of sustainable dietary changes, to achieve a	

	Support	 healthy balanced diet as set out in the current national guidance. During the Food Re-introduction Phase, the sessions must provide information and practical tools on nutrition and weight management based on current national guidance. The sessions must support behaviour change, enabling compliance with the TDR during the TDR Phase. Support to achieve correct calorie intake and nutritional balance from real foods, with targets set according to the service user's preference for maintaining their weight or aiming for further controlled weight loss and improved diet quality through nutritional and behaviour change support.
	Physical activity	 Support service users to undertake regular physical activity and aim to minimise or break-up extended periods of being sedentary, ultimately working towards achieving the UK Chief Medical Officer's physical activity recommendations. Sessions may incorporate methods for self-monitoring and may include the provision of, or integration with, wearable devices once the TDR Phase is complete.
	Rescue Package	- During the TDR Phase and during any rescue package period finger prick capillary blood glucose testing should be undertaken at every session with the Provider.
	Weight maintenance	 Focus on service user preference for maintaining a steady weight or aiming for further controlled weight loss and ensuring changes are embedded for the longer term. As part of the Final Session, the provider must conduct a post intervention assessment of (objective) weight and wellbeing for all service users who attend. As part of the Final Session BMI must also be calculated. As part of the Final Session arrangements for collection of service user's feedback / customer satisfaction survey should be agreed. As part of the Final Session, the Provider must conduct a post intervention assessment on the achievement of individual goals for all service users who attend.
Removed	Content	 Appearance of engagement by service users with session content. This spec item was removed as this was deemed too subjective (determining someone's level of engagement based on whether their camera was on or off during virtual session is not an appropriate approach. There could be various reasons why someone keeps their camera off such as privacy concerns or technical limitations. Engagement was assessed based on active participation, contribution to discussion if there was one)

597 Table 3: Participant retention in the group programme

	Number of participants enrolled	Number of participants retained
Provider One Group A	15	7 (41.2%)
Provider One Group B	14	6 (42.9%)
Provider Two Group A	10	6 (60.0%)
Provider Two Group B	17	9 (52.9%)