

Talent Match Evaluation: Technical Appendix Report





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Introduction

1.1. The Talent Match programme

The National Lottery Community Fund (formerly the Big Lottery Fund) invested £108 million in Talent Match, an innovative programme designed to address the problem of high levels of unemployment amongst 18-24-year olds. It was delivered through voluntary and community sector led partnerships in 21 Local Enterprise Partnership (LEP) areas in England and aimed to support those furthest from the labour market in their journey towards sustainable employment. The 21 Talent Match partnerships started working with beneficiaries in early 2014 and the programme ended in December 2018.

A key innovation of Talent Match was that it was co-designed and co-delivered with young people. This set Talent Match apart from previous youth employment initiatives and current government employment programmes.

1.2. Purpose of this report

This report is the technical appendix to the final reports of the evaluation of Talent Match. The evaluation has been carried out on behalf of the National Lottery Community Fund by the Centre for Regional Economic and Social Research (CRESR) at Sheffield Hallam University and partners at the University of Warwick, University of Birmingham and Cambridge Economic Associates.

The evaluation ran from 2013 to 2020.

Evaluation design

2.1. Aims and objectives

The overall requirements for the evaluation were as follows:

- To track the success of the programme, projects and interventions within it.
- To identify what worked well, and what did not, for whom and in what circumstances
- To share learning and improve practice (including amongst grant holders).

Key aspects of the evaluation for National Lottery Fund included:

- Estimates of the costs and benefits to society and the state of intervening with young people aged 18-24 years who have been out of education, employment or training for 12 months or more.
- An evaluation of whether the key principles in the programme delivery model have made a difference to its achievements.
- A better understanding of the kinds of approaches that worked well, with whom and why, at different stages of the young person's journey toward and into sustained employment.
- A better understanding of how those approaches can be integrated into future employment support for young people.

2.2. An overarching framework

The over-riding aim of the research was to provide a robust assessment of what works in assisting unemployed young people into sustainable employment and to disseminate this knowledge and evidence more widely.

A framework for assessing impact and value for money (VFM)

A central part of the evaluation was providing an assessment of the impact and value for money (VFM) of the Talent Match programme. This assessment was informed by the Talent Match logic model (Figure 2.2) and been based on an impact and value for money framework (Figure 2.1). The framework includes reporting inputs, outputs, outcomes and net additional impacts for the programme, as well as calculating its cost efficiency and cost effectiveness.

Efficiency? Effectiveness? cost per output: are Effectiveness of **Outputs** Outcomes Inputs outputs produced outputs efficiently? delivering outcomes? What have the inputs produced/achieved? Financial and staffing Number of additional outcomes achieved? e.g. number of young people gaining employment/self inputs required? e.g. young people supported or types of support provided Additionality: change over and above what's expected **Impacts Benefit Cost Ratio** Monetised Benefits: financial and social

Figure 2.1: A framework for assessing impact and value for money

The evaluation was multi-faceted, and involved the following elements which are discussed in the remainder of this report:

- A Common Data Framework (CDF) designed to collect standard monitoring data from all partnerships on all beneficiaries.
- Surveys of partnerships (lead partners) and delivery partners.
- An annual programme of visits to Talent Match partnerships involving face-to-face interviews with partnership leads, strategic partners, and delivery partners.
- Semi-structured interviews with Talent Match beneficiaries conducted across two waves.
- Case study-based research and evidence reviews around specific programme themes.
- Local labour market profiling and benchmarking.
- Appendices One to Four contain copies of the main quantitative research instruments: CDF baseline and follow-up survey questionnaires and lead partner and delivery partner survey questionnaires.

Figure 2.2: Talent Match logic model

Context

• High levels of hidden youth unemployment

Talent Match Aims and Objectives

- Reduce hidden youth unemployment
- Support young people to find fulfilling employment
- Engage and empower young people in the design and implementation of projects

Theory of Change

- The specific elements of individual projects and how they work together
- What is the rationale for a project and why will it succeed?

Inputs

 All financial and non-financial inputs which are required for the projects (NLCF's grant, other funding, volunteer time)

Activities/Processes

- Activities might include: engagement and outreach; advice and guidance; placements and ILMs
- Processes might include: development of new partnership structures; shifting the approach to engaging young people based on their capabilities

Outputs

- focus on clear measurable outputs which may include:
 anumbers
- •numbers supported
- •numbers of employers engaged
- new placements
- new apprenticeship opportunities
- engaged young people who were previously 'hidden'

Outcomes

- Numbers into sustained employment or selfemployment
- Numbers of regular volunteers
- Numbers reporting an improvement in wellbeing

Impact

- Focus here is on the 'net change', what would have happened without Talent Match
- change in employment or self-employment
- net change in wellbeing

The Common Data Framework (CDF)

3.1. An overview of the CDF

A Common Data Framework (CDF) was designed to collect standard monitoring data from all partnerships on all beneficiaries. The CDF formed a central part of the evaluation, collecting robust and reliable beneficiary level data across the programme. This beneficiary data allowed monitoring of who participated in Talent Match, what they did, what difference it made to them, and what impact it made on their labour market outcomes.

The CDF was designed in the form of an online questionnaire. Data was collected at a baseline stage (on entry to the programme) and then at three, six, 12, 18 and 24 months. The aim was to understand progress into employment but also to pick up issues of labour market progress, other factors (such as health, family circumstances or housing) and ultimately whether the labour market experience was 'fulfilling'.

Table 3.1 provides a breakdown of CDF responses received across the three, six, 12 and 18-month survey stages by Talent Match partnership. If a young person was unable to complete a questionnaire themselves then a short section at the start of the questionnaire was completed instead by their key worker. These are the responses classified as 'uncontactable' shown in the table.

The final survey stage was 24 months after first engagement. This stage of the survey was administered slightly differently to those at the other time points. The survey was administered by the evaluation team, rather than partnership staff, and Talent Match participants were asked to take part via a combination of invitations sent via SMS text message and email. The survey was a shorter version of the follow-up survey used at the earlier time points. Table 3.2 details responses received to this stage.

The CDF responses were weighted to take into account bias in the non-response as participants who achieved an employment outcome were overrepresented in the follow-up responses. The weights took into account a young person's proximity to the labour market at the baseline (see section 3.3. for more detail on the proximity to the labour market measure).

The baseline and follow-up survey questionnaires can be found in Appendices One and Two of this report.

Table 3.1: Summary of CDF responses (3,6,12 and 18-month)

		3-mc	onth Follo	w-up	6-m	onth Follo	w-up	12-m	onth Follo	ow-up	18-m	onth Follo	ow-up
Partnership	Base line	Overall	Full submis sion	Unconta ctable	Overall	Full submis sion	Unconta ctable	Overall	Full submis sion	Uncont actable	Overall	Full submis sion	Uncont actable
Black Country	873	871	692	179	856	611	245	766	485	281	682	367	315
Cornwall & Isles of Scilly	630	560	352	208	485	308	177	376	231	145	287	162	125
Coventry & Warwickshire	508	490	379	111	461	329	132	392	240	152	320	172	148
Derbyshire & Nottinghamshire	1,023	1,023	652	371	1,022	569	453	981	437	544	898	272	626
Greater Birmingham & Solihull	834	726	436	290	636	380	256	539	319	220	453	202	251
Greater Lincolnshire	392	371	276	95	365	233	132	337	149	188	274	99	175
Greater Manchester	1,995	1,988	1,361	627	1,930	1,117	813	1,717	733	984	1,429	458	971
Humber	1,720	1,713	1,452	261	1,656	1,326	330	1,522	1,051	471	1,389	747	642
Leeds City Region	2,580	2,248	1,820	428	1,928	1,479	449	1,532	1,072	460	1,114	731	383
Leicester & Leicestershire	935	838	633	205	774	532	242	691	410	281	611	318	293
Liverpool City Region	1,680	1,624	1,044	580	1,569	759	810	1,426	478	948	1,198	318	880
London	2,541	2,482	1,702	780	2,392	1,415	977	2,144	1,049	1,095	1,762	774	988
New Anglia	1,140	856	619	237	697	452	245	585	329	256	454	246	208
North East	2,570	2,540	1,835	705	2,415	1,663	752	2,132	1,427	705	1,782	1,103	679
Northamptonshire	300	285	187	98	261	172	89	231	128	103	187	98	89
Sheffield City Region	2,398	2,104	1,544	560	1,794	1,226	568	1,401	858	543	992	572	420
South East	2,388	2,100	1,392	708	2,015	1,153	862	1,714	822	892	1,359	596	763
Stoke on Trent & Staffordshire	267	253	188	65	241	169	72	218	133	85	197	108	89
Tees Valley	458	422	341	81	395	297	98	350	233	117	300	184	116
The Marches	383	308	226	82	262	178	84	185	125	60	137	88	49
Worcestershire	270	258	160	98	240	110	130	188	64	124	141	41	100
Total	25,885	24,060	17,291	6,769	22,394	14,478	7,916	19,427	10,773	8,654	15,966	7,656	8,310

Table 3.2: Summary of 24-month stage CDF responses

Partnership	Count
Black Country	255
Cornwall & Isles of Scilly	19
Coventry & Warwickshire	19
Derbyshire & Nottinghamshire	45
Greater Birmingham & Solihull	43
Greater Lincolnshire	15
Greater Manchester	77
Humber	75
Leeds City Region	95
Leicester & Leicestershire	36
Liverpool City Region	70
London	63
New Anglia	32
North East	93
Northamptonshire	18
Sheffield City Region	134
South East	72
Stoke on Trent & Staffordshire	26
Tees Valley	31
The Marches	14
Worcestershire	4
Total	1,236

CDF data has been used in the following ways:

- To routinely produce descriptive analysis on who was participating in the programme e.g. personal characteristics, previous labour market experiences, skills and capabilities and barriers to employment, and what they had done (activities and support).
- To routinely produce longitudinal analysis on participant outcomes achieved over time and distance-travelled (e.g. improvements in wellbeing, labour market outcomes and progress on the My Journey scale).
- To inform the selection of case studies, which then drew on both CDF and qualitative data collected (e.g. interviews with participants and programme staff).
- As part of an assessment of the cost efficiency and cost effectiveness of the programme.
- As part of an assessment of youth involvement in the programme including how partnerships involved young people, which groups of young people were involved and what difference involvement made to them.

CDF data has also been used in the following ways which are discussed further in the remainder of this chapter:

 To record 'actual' participant outcomes and calculate estimates of outcomes achieved.

- To create a measure of proximity, or nearness, to the labour market which also informed the creation of a four-fold typology of partnerships based on both the characteristics of their young people and local labour market conditions.
- As part of a statistical modelling exercise to identify factors most associated with positive labour market outcomes.
- As part of a quasi-experimental assessment comparing employment outcomes for Talent Match participants against a matched comparator from the Labour Force Survey (LFS).
- As part of an assessment of the value of the costs and benefits of the programme.

3.2. Recording and estimating outcomes

Participant outcomes were recorded via the CDF questionnaires and collated on a quarterly basis. These included the headline outcomes of securing employment and achieving sustained employment but also other outcomes around progress towards the labour market such as entering work experience, training or taking up volunteering. These 'actual' outcomes were primarily based on responses to the following question included in the CDF questionnaire:

Which of the following currently apply to you?

The response options to this question which the 'actual figures' were based on were the following:

- working less than 16 hours per week
- working 16 hours or more per week (excluding apprenticeship)
- self-employed
- volunteering
- work Placement
- apprenticeship
- formal education e.g. college
- in training.

In acknowledgement that this method would not be able to pick up on all outcomes achieved, estimated figures for outcomes were also calculated.

The process behind the estimation work involved:

- providing a method to better estimate the number of participants who had achieved outcomes;
- producing weights to make the results more reliable given the non-response.

The basic principle behind the method to estimate the number of participants who achieved outcomes was to create an outcome for all participants. This was different from the 'actual' calculations in two ways. Taking 'securing employment' as an example:

• It drew in a wider range of information collected via the CDF questionnaires:

- A participant was said to have achieved employment if they were in employment at any CDF response, if they were uncontactable but were identified by their key worker as being in employment or if they reported having a job since starting on Talent Match; the second and third group were not in the 'actual' definition.
- If a participant had completed all their CDF responses but had not indicated that they had achieved employment by the above measures they were recorded as not achieving employment.
- It then predicted outcomes for participants who were not recorded as in employment via any CDF responses that were submitted and also had missing CDF returns. This was done by computing probabilities for achieving an employment outcome at each missing CDF stage based on a young person's characteristics at baseline and whether respondents with similar characteristics and completed CDF returns had secured employment or not.

These were then summed to get the predicted total number who achieved an employment outcome. It is worth noting that the majority of employment outcomes were recorded via the first method above (i.e. through responses collected via the CDF questionnaires) rather than as predicted outcomes.

This process was then repeated for the other outcomes.

3.3. Proximity to the labour market

A measure of proximity, or nearness, to the labour market was created to estimate how likely a given young person was to be in work. This measure combined information about a young person's characteristics, experiences and competencies to provide a single indicator of how close a given young person was to the labour market. Twelve indicators were combined to create the measure. These were identified in a statistical modelling exercise on CDF responses at 6 or 12 months, depending on which was the latest, to identify factors statistically associated with being in work.

Logistic regression was used to identify factors associated with a young person being in work or not. Over 28 variables were considered for inclusion covering housing tenure, having children, having a limiting disability, educational attainment, self-reported competencies (including communication, teamwork, basic skills, ability to compose a CV and appropriate clothing for an interview), and services the young person was involved with.

Backwards variable selection using a likelihood-ratio test (LR) was used to identify variables for inclusion within the final proximity to the labour market measure. This identified 12 factors:

- have a limiting disability, negative factor;
- have children, negative factor;
- attained five or more GCSEs at grade A* to C (including English and Maths);
- understand the skills that employers want;
- have good specific skills for desired job;
- setting and achieve goals;
- managing feelings;
- confidence/self esteem;

- have appropriate clothes for an interview;
- involved with drugs/alcohol support, negative factor;
- involved with mental health services, negative factor;
- ever had worked before.

To simplify interpretation of the measure and so that it made sense for it to remain consistent over time the factors were each given an equal weight. This is opposed to using the coefficients from the statistical model to weight factors according to their relative importance in predicting the likelihood that a given young person was in work. Both these approaches were tested against each other by applying baseline CDF responses. However relatively few differences were noted in the positions of young people on either scale.

The final measure was on a scale running from zero to 12, with a higher score indicating a greater proximity to the labour market. For the purpose of our analysis scores were grouped into five bands indicating level of distance to the labour market. These were:

- group one: furthest from the labour market: scores of zero to five;
- group two: scores of six and seven;
- group three: scores of eight;
- group four: scores of nine and 10;
- group five: nearest to the labour market: scores of 11 or 12.

3.4. Typology

A four-fold typology was created to explore further the differences between partnerships. This was based on both the characteristics of the young people and local labour market conditions. Partnerships were first categorised depending on how many of their young people were classed as 'far from the labour market'. To ensure a reasonably even division, partnerships were divided depending on whether 55 per cent or more of their young people were included within this group. Partnerships were then further divided depending on how many of their young people lived in local authorities with a high unemployment benefit claimant count (as of June 2016 - the programme midway point). This measure was used as a proxy for how challenging local labour market conditions were for these young people. 'High' in this context was set as any local authority with a claimant rate above 2.5 per cent. Partnerships were classified according to whether the majority of their young peoples' local authorities ¹ fell above or below this threshold. Table 3.3 shows the partnerships assigned to each category.

¹ Note that Talent Match partnerships were organised by Local Enterprise Partnership (LEP) area and therefore contained multiple local authorities

Table 3.3: Partnership level typology classifications

Classification	Partnerships
Far / High	Black Country, Greater Manchester, Humber, Liverpool City Region, Sheffield City Region, Tees Valley
Far / Low	Cornwall & Isles of Scilly, Coventry & Warwickshire, Derbyshire & Nottinghamshire, Greater Lincolnshire, Leeds City Region, Northamptonshire, Stoke on Trent & Staffordshire, Worcestershire
Near / High	Greater Birmingham & Solihull, North East
Near / Low	Leicester & Leicestershire, London, New Anglia, South East, The Marches

3.5. Statistical modelling strategy

A statistical modelling exercise was undertaken using the CDF data, as well as data from the delivery partner surveys and local labour market statistics, to find out which factors were most associated with positive labour market outcomes and which represented ongoing barriers.

A two-stage statistical modelling approach was used to test and analyse the influence of individual, programme and wider labour market factors on the likelihood that a young person had gained either employment or self-employment.

The first stage used logistic regression modelling to identify individual, beneficiary specific characteristics that were associated with achieving this outcome. A backwards selection strategy considered 56 different factors. These included gender, ethnicity, having a limiting disability, had children, whether they were a hidden NEET, educational attainment, volunteered in past 4 weeks, labour market experiences, skills and attributes, support services and types of support received from Talent Match. The partnership that the beneficiary had engaged with was also included within the model. Thirty-two variables were identified as being statistically significantly associated with the outcome variable: a young person had gained either employment or self-employment. These 32 factors were taken forward into the second stage of analysis.

Multi-level modelling (MLM) was used in the second stage to test and analyse the influence that higher level programme and external local labour market factors had on the likelihood that a young person had achieved the outcome. MLM acknowledges that individual-level factors do not act in isolation from factors at other levels, such as the nature of the partnership which the young person has engaged or the local labour market circumstances that they face. As a result, the likelihood of young people achieving outcomes within the same partnership or area may be related. A two level MLM has been used. Level one was the individual young person and level two comprised the Talent Match partnership area.

3.6. Measuring Additionality: a matched Labour Force Survey (LFS) comparator

A key aim of the evaluation was to estimate the net additional impact of the Talent Match programme on its participants' likelihood of finding employment over a 12-month period. That is identified as the proportion of Talent Match participants who found employment over and above what might have been expected to happen if they had not participated on the programme.

To estimate this impact, propensity score matching was used to identify a matched comparator sample of young people in the Labour Force Survey five-quarters survey who had similar characteristics to Talent Match participants, using data collected from

the CDF. Statistical modelling and testing were then used to estimate the difference in likelihood of achieving employment in a 12-month period.

For the purpose of the analyses a subsample of the total CDF data collected were used containing only those Talent Match beneficiaries who completed 12 months' worth of CDF responses (n=10,373).

Regarding the LFS five quarters sample data, for the purpose of the analysis data for respondents first entering the survey between January 2013 and June 2017 were combined into a single dataset. This was to ensure a sufficiently large enough sample size and to replicate the time period that the Talent Match programme ran. The following respondents were removed: Not resident in England, not aged 17 to 25 years inclusive, enrolled and attending an education course, in a job or doing an apprenticeship. These have been removed to ensure the sample of LFS participants is similar to participants who were eligible for Talent Match.

The CDF and LFS data were combined into one dataset. The total number of cases was 11,055, comprising 10,373 from the CDF and 682 from the LFS.

Propensity score matching

Propensity score matching has been used to derive a rigorous counterfactual to the Talent Match programme from the LFS sample. The STATA 'psmatch2' command was used with replacement and set so each Talent Match participant in the CDF sample was matched against their 'three nearest neighbours' in the LFS.

The matching took place across following variables:

- Not seeking work (dummy)
- highest qualification
- receive an unemployment benefit
- receive a disability benefit
- receive child benefit
- when left last employment (banded)
- local authority claimant rate
- age (banded)
- year responding to CDF or LFS (banded)
- have a limiting disability (dummy)
- male (dummy)
- white other (dummy)
- mixed ethnicity (dummy)
- Asian ethnicity (dummy)
- Black ethnicity (dummy)
- Arab ethnicity (dummy)
- other ethnicity (dummy).

Based on this propensity score matching process a final sample for the analysis was derived that included 589 LFS respondents and 10,373 CDF respondents.

The output from the score matching process provided weights to be used in the analysis. The samples were weighted whereby Talent Match participants from the CDF had a weight of one and LFS respondents have a weight equal to one third of the number of Talent Match participants which they were matched to in the propensity score matching process.

Checks were made to ensure the matches fell within a threshold and analysis took place to assess the robustness of the results if the LFS sample weights were capped to 50 and 100. These were not found to significantly affect the robustness of the results so the original weights were used in the final analysis.

Analysis

Logistic regression was used to assess the net additional impact of Talent Match on the likelihood of entering employment over the 12-month period of analysis. The outcome variable was coded 1 if the respondents had entered employment in 12 months following their first survey wave response and 0 if they had not. The only explanatory variable was a dummy variable coded 1 if the respondent was a Talent Match participant from the CDF sample or 0 if they were from the matched comparator from the Labour Force Survey. The analysis used the weight variable derived from the propensity score matching process (described above).

The analysis used the weight variable derived from the propensity score matching process (described above).

Table 3.4 below provides results from the logistic regression model. It shows participating in Talent Match is associated with a statistically significant increased likelihood of entering employment in the 12-month period compared to respondents in the matched Labour Force Survey sample.

Table 3.4: Logistic Regression for likelihood of entering employment

Outcome: Entered employment in 12 months following first survey wave response	Coefficient	Standard Error	Z (sig. level)	Odds Ratio	Lower confidence level	Upper confidence level
Talent Match participant (CDF respondent)	0.331	0.020	16.64 (0.000)	1.393	1.340	1.448

Table 3.5 below provides a descriptive summary of the percentage of respondents who entered employment in the 12 months following their first survey wave response, broken down by whether they are a respondent from the matched Labour Force Survey sample or they participated in Talent Match.

The results show 58 per cent of participants in Talent Match entered employment in 12 months following their first survey wave response. In comparison 42 per cent of respondents in the matched Labour Force Survey sample entered employment in 12

months following their first survey wave response. Therefore, on average Talent Match participants were 16.08 percentage points more likely to have entered employment.

Table 3.5: Percentage of respondents who entered employment in 12 months following their first survey wave response, column percentage.

	Matched Labour Force Survey Sample respondent (%)	Talent Match Participant (%)
Not entered employment in 12 months following first survey wave response	58	42
Entered employment in 12 months following first survey wave response	42	58

3.7. Value of the costs and benefits of Talent Match

This section details the assumptions and method underpinning the valuation of costs and benefits emerging from Talent Match at an aggregate level.

The methodology underpinning the cost benefit analysis is based on the DWP Cost-Benefit Analysis framework (2013)² and reflects the principles set out in the Treasury's Green Book. In broad terms it involves comparing the monetised value of outcomes that can be attributed to the programme against its costs to derive a Benefit Cost Ratio (BCR). That is analysis is based on net additional employment outcomes: the total (gross) number who gain a job minus those that are likely to have gained a job even in the absence of participation in Talent Match. Throughout the analysis it has been conservatively assumed that:

- A sustained employment or self-employment outcome lasted for 52 weeks.
- A non-sustained employment or self-employment lasted for 13 weeks.

The following subsections set out how the following aspects have been valued:

- The cost of the programme.
- The additional income gained by Talent Match participants achieving an employment outcome.
- The economic output produced by Talent Match participants achieving an employment outcome.
- The additional social value from the improvement in life satisfaction achieved by Talent Match participants.
- The direct and indirect change in government spending due to:
 - the reduction in benefit payments

² Fujiwara, D. (2013) The Department for Work and Pensions Social Cost-Benefit Analysis framework. Methodologies for estimating and incorporating the wider social and economic impacts of work in Cost-Benefit Analysis of employment programmes. Working Paper no. 86. This document/publication is also available on the DWP website at: http://research.dwp.gov.uk/asd/asd5/rrs-index.asp

- the additional income taxes received
- reductions in health service costs
- reduced costs of dealing with crime.

The cost of the programme

The cost of the programme has been obtained from financial account information provided by the National Lottery Community Fund covering the period to 31 December 2018.

The additional income gained by Talent Match participants achieving an employment outcome

The additional income gained by Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF.

It has been calculated by deducting the average benefit income of participants who find work when they joined the programme from the average income of participants when they find work. The latter includes earnings from work, after deducting income tax and National Insurance, and any remaining benefit income which they are entitled to when they entered work. The benefits considered include: Jobseekers Allowance, Employment and Support Allowance, Income Support, Income Support for Lone Parents, Housing Benefit and Council Tax Benefit.

It is estimated that a young person who managed to secure employment/self-employment gained, on average, an additional £153 net additional income per week. Based on the assumed duration of work set out in the introduction to this Section it is estimated that participants who achieved a positive employment outcome gained a total of £50.462 million in net additional income. Adjusting for the level of additionality - outcomes that would not have occurred without the programme (calculated in chapter 5) - this provides:

- £13.939 million in additional income, based on the upper estimate of additionality compared to the baseline situation.
- £4.373 million in additional income, based on the lower estimate of additionality compared to the baseline situation.

The economic output produced by Talent Match participants achieving an employment outcome

The economic output produced by Talent Match participants achieving an employment outcome has been calculated based on the assumption that an employee produces an economic output equivalent to their cost of employment. Using responses to the CDF it is calculated that the average value of the economic output produced by Talent Match participants in work is £219 per week. Applying this value to the benefit durations outlined in the introduction to this section finds participants who achieved an employment outcome produced £72.405 million in economic output. Adjusting for additionality it is calculated that:

 £20.000 million of this economic output would not have been achieved without participation in Talent Match, based on the upper estimate of the level of additionality. £6.275 million of this economic output would not have been achieved without participation in Talent Match, based on the lower estimate of the level of additionality.

Additional life satisfaction value gained by participants

Life satisfaction valuation techniques have been used to estimate the value of the average improvement in life satisfaction experienced by Talent Match participants. This involved a three-step process. First statistical modelling was applied to CDF responses to estimate the average improvement in life satisfaction between baseline and last responses, given a range of young person characteristics such as their age, gender and ethnicity. This revealed that on average participants experienced a 1.6 unit improvement in their life satisfaction.

Second evidence from Fujiwara et al. (2014) had been used to estimate the average increase in household income that would produce an equivalent improvement in life satisfaction. This suggests an estimated £22,000 increase in household income would be required to produce the same improvement in life satisfaction (1.6 'life satisfaction points').

Finally, this value is applied across all 25,885 Talent Match participants to give value of the total gain in life satisfaction: £565.211 million.

The approach seeks to capture the total of life satisfaction gains in one step avoiding double counting, rather than individually valuing the life satisfaction improvements from, for example, volunteering or greater employability. However, it is important to stress that this computed monetary value is not real additional money that the Talent Match participant will receive. Rather it is the equivalent value of household income that would provide an uplift in average life satisfaction achieved by an average Talent Match participant.

The level of additionality for the improvement in life satisfaction is likely to be significantly higher than for employment outcomes (28 per cent). For example the latest Homes and Communities Agency additionality guide estimates an average gross to net additionality ratio of 48 per cent for projects benefiting young people to promote personal and social development. ³ In the absence of other reliable evidence this 48 per cent ratio has been applied to monetise the net additionality value of improved life satisfaction. However, it is more than likely that this will be an underestimate of the true level of additionality. Based on this the monetised value of the net additional improvement in life satisfaction is valued at £285.538 million.

The direct and indirect change in government spending due to the reduction in benefit payments

The increase in tax and National Insurance receipts for the Exchequer (HM Treasury) from Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF. Based on the income data provided by participants who gain a job it is estimated that on average they pay £15 per week in income tax and National Insurance.

Appling this value to the number of participants who gained a job, based on the benefit durations outlined above, it is estimated that participants who achieved a positive

³ Homes and Communities Agency (2014) Additionality Guide Fourth Edition, https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_da ta/file/378177/additionality guide 2014 full.pdf

outcome had provided a total benefit to the Exchequer of £4.784 million. Adjusting for additionality it is calculated that:

- £1,321 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the upper estimate of additionality.
- £0.415 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the lower estimate of additionality.

The direct and indirect change in government spending due to the additional income taxes received

The reduction in benefit payments for the Exchequer (HM Treasury) from Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF. Comparing the benefits received by such participants when they enter the programme compared to when they find work it is estimated that on average benefit payment reduce by £43 per week. This analysis considered the following benefits: Jobseekers Allowance, Employment and Support Allowance, Income Support, Income Support for Lone Parents, Housing Benefit and Council Tax Benefit.

Appling this average reduction to the number of participants who gained a job, based on the benefit durations outlined above, it is estimated that participants who achieved a positive outcome had provided a total benefit to the Exchequer of £14,110 million. Adjusting for additionality it is calculated that:

- £3,898 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the upper estimate of additionality.
- £1,223 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the lower estimate of additionality.

The direct and indirect change in government spending due to reductions in health service costs

Fujiwara (2010) developed an approach to value the reduction in NHS costs incurred from moving into work. Updating the computed values into 2018 prices it is estimated that when an unemployed person moves into work they incur £602 less per annum in NHS costs per annum in 2018 prices. Whereas a person moving from Employment and Support Allowance into work incur £1,204 less in NHS costs per annum (in 2018 prices).

Based on these values the employment outcomes achieved by Talent Match participants will have led to a £4.429 million reduction in NHS costs. These are mainly due to reduced GP consultations.

When only net additional outcomes are considered the value the employment outcomes directly attributable to Talent Match will have led to a £1.223 million reduction in NHS costs, based on the upper estimate of additionality. Using the lower estimate of additionality Talent Match will have led to a £384 thousand reduction in NHS costs.

The direct and indirect change in government spending due to reduced costs of dealing with crime

As reported in Bivand and Simmonds (2014)⁴, Fujiwara (2010)⁵ finds that supporting people into work is associated with reduced costs of crime to public services. This is due to a relationship between crime and income levels. Table 6.4 applies Bivand and Simmonds (2014) estimated annual savings, in 2018 prices, to calculate the reduced costs of crime due to Talent Match participants achieving an employment outcome. Its shows:

- An estimated £3.014 million reduction in costs of crime to public services from Talent Match participants achieving an employment outcome.
- Of this value £833 thousand is directly attributable to Talent Match based on the upper estimate of additionality, or £261 thousand based on the lower estimate of additionality.

⁴ Bivand and Simmonds (2014) The Benefits Of Tackling Worklessness and Low Pay. Joseph Rowntree Foundation.

⁵ Fujiwara, D. (2010) The Department for Work and Pensions social cost–benefit analysis framework: Methodologies for estimating and incorporating the wider social and economic impacts of work in cost–benefit analysis of employment programmes. Department for Work and Pensions Working Paper No. 86.

4

Partnership and delivery partner surveys

4.1. Lead partner survey

A survey of the 21 organisations leading the Talent Match partnerships was conducted in 2014, 2015 and 2018. The survey was intended to help provide a regular snapshot of the Talent Match partnerships against some specific indicators and capture any changes as the programme progressed. The survey was administered electronically and all 21 partnerships responded to each of the three survey waves. The 2014, 2015 and 2018 survey questionnaires can be found in Appendix Three.

4.2. Delivery partner survey

A separate online survey was also conducted in the same three years with the lead organisations' delivery partners - the organisations contracted to deliver Talent Match services. The survey sought to understand who was delivering support across the programme, the nature of provision and the experiences of partners in delivering services.

Table 4.1 details the responses received to the survey over the three waves. In total 266 organisations took part in at least one survey wave, and of these 17 per cent (n=44) completed all three waves. Of those who completed the final survey in 2018, 85 per cent (137 organisations) were still delivering Talent Match services.

Table 4.1: Responses to the delivery partner survey

			=
Year	Number of organisations invited to take part	Number of responses received	Response rate
2014	212	119	56%
2015	239	148	62%
2018	306	162	53%

The 2014, 2015 and 2018 survey questionnaires can be found in Appendix Four.

Qualitative research

5

5.1. Annual partnership visits

An annual programme of visits to Talent Match partnerships was carried out between 2014 and 2016 involving face-to-face interviews with partnership leads, strategic partners, and delivery partners.

5.2. Semi-structured interviews with Talent Match beneficiaries

Semi-structured interviews with young people participating in the Talent Match programme were conducted in two waves between 2015 and 2017. Interviewees were drawn from across seven different partnerships. Table 5.1 below details the number of interviews undertaken across the two waves by partnership. A total of 61 interviews were carried out in wave one, and 66 interviews in wave two. Fifty seven percent of interviewees who participated at wave one were also interviewed at wave two (n=35).

Table 5.1: Summary of interviews undertaken with beneficiaries

Partnership	Wave 1	Wa	ve 2
		W1 Re- interviewed	New recruits
Sheffield	7	5	10
Leeds	6	3	7
Coventry & Warwickshire	10	7	-
Leicester	16	6	-
New Anglia	3	2	-
Staffs	7	5	-
Liverpool	12	7	14
TOTAL	61	35	31
		Total \	N2 = 66

5.3. Case study-based thematic research

In the first three years of programme delivery, the evaluation included thematic studies, and thematic reports were produced on the following six topics:

- partnership working and development;
- involvement of young people;
- employer involvement and engagement;

- mental health and wellbeing;
- in-work support;
- key worker models.

The thematic reports each contained a review of the relevant academic and policy literature and insights from qualitative research and case studies undertaken in selected partnerships. Where relevant other data sources were drawn upon, for example data collected via the CDF or responses to the lead and delivery partners surveys.

Definitions

Securing/achieving employment (actual): Young people were considered to have secured employment if they indicated they were 'Working 16 hours or more per week', 'Self-employed' or 'Working less than 16 hours per week' and indicated they had caring responsibilities/childcare commitments/disability/ ill health or education commitments which limited the number of hours they can work, at any of the CDF survey follow-up stages (three ,six ,12,18 or 24).

Securing/achieving employment (estimated): In addition to those recorded via the actual definition above, a young person has been recorded as securing employment if they indicated they had 'Gained employment' since starting on the programme or their key worker indicated they had 'Gained employment' at any CDF follow-up stage. For those not recorded as in employment via any CDF responses and also had missing CDF returns, employment was predicted based on their characteristics at baseline and whether respondents with similar characteristics and completed CDF returns had secured employment or not (see section 3.2 for more information on the method for predicting outcomes).

Securing/achieving sustained employment (actual): Young people who were recorded as securing employment (actual) were recorded as securing sustained employment if they indicated they had been employed for six months or more as an employee or 12 months if self-employed at any of the CDF survey follow-up stages (three ,six ,12,18 or 24).

Securing/achieving sustained employment (estimated): In addition to those recorded via the actual definition above, further young people were identified as securing sustained employment via the estimation process as detailed above and in section 3.2.

Employment outcome: In relation to the quasi-experimental assessment comparing employment outcomes for Talent Match participants against a matched comparator from the Labour Force Survey (LFS), an 'Employment outcome' was were a young person had achieved either sustained or non-sustained employment/self-employment.

Appendix 1: Baseline CDF Questionnaire



TALENT MATCH QUESTIONN	AIRE - BASELINE Ref No:
This questionnaire has been designe the Big Lottery Fund's Talent Match F	d to collect information from young people participating in Programme.
accordance with the General Data I this project, the law in England perm the 'public interest'. This is because	The Big Lottery Fund and Sheffield Hallam University in Protection Regulation and other applicable legislation. In its the processing of personal data because doing so is in se it will help others to understand more about young mme and the sort of supports of support that are most is sustainable employment.
	Fund, Sheffield Hallam University and Talent Match itoring, evaluation and research only.
experiences of the Talent Match Prog	y wish to contact participants in the future to discuss their gramme. Participation in the research is voluntary and o the Research Team and your Talent Match Partnership
If you have any questions or issue Sanderson (e.sanderson@shu.ac.uk	s when completing the survey please contact Elizabeth (0114 225 6290).
P	ROGRAMME DETAILS
Please supply the following information	in:
DATE INTERVIEW COMPLETED (DD/M	IM/YYYY):
PARTNERSHIP:	PROVIDER:
How is the CDF being completed?	
Young person completing the questionns Young person completing the questionns Young person completing the questionns	aire together with a support worker 2
If completing with an advisor/mentor	or support worker please provide their name:
1. INDIVIDUAL	BENEFICIARY CHARACTERISTICS
First name:	Surname:
Address:	Postcode:
Email:	Phone:
Date of birth (DD/MM/YYYY):	Age:
1. Are you?	
Male □: Female □:	

TO E, THEN TICK ONE BOX TO BEST DESCRIBE
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TO E. THEN TICK ONE BOX TO BEST DESCRIBE
TO E. THEN TICK ONE BOX TO BEST DESCRIBE
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n 🗆 14
pean 🗆 15
Black
ner Ethnic Group:
DW
ther Ethnic Group (write in)
STATE OF THE STATE
not to say
MC044
TICK ONE BO ONLY
,
many children do you have in the ng age groups? (write in)

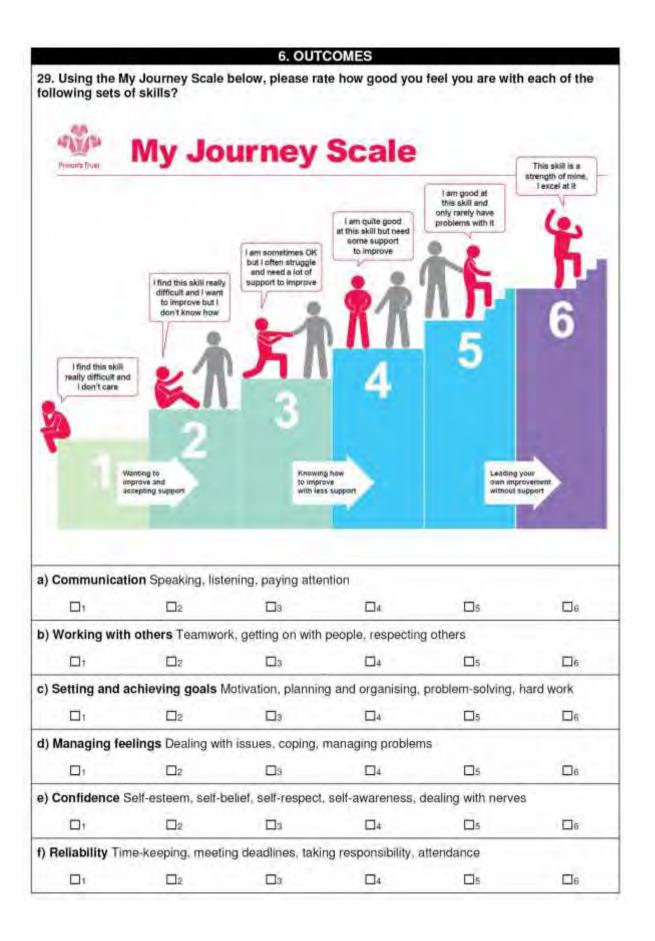
	reduced or suspen	dea))
Yes [60 to 010] □1 No [60 to 012] □2		
10. Which benefits do you receive?	TICK ALL THAT APPLY	
Job Seekers Allowance		
Employment and Support Allowance		
Housing Benefit		
JSA Severe Hardship Payments (16-18 year olds only)		
ncome Support		
Income Support for Lone Parents Personal Independence Payments / Disability Living Allowance		
Council Tax Benefit		
Carer's Allowance	ō	
Universal Credit		
Child Benefit		
Child Tax Credit		
Other (write in)		
Don't know	n.	
Don't know		
11. Are your benefits currently being sanctioned by the Departmen have your benefits been reduced or suspended)? TICK ALL THAT APP		nsions (i.e.
Yes, for Job Seekers Allowance or Universal Credit		
Y I Y A C A C A C A C A C A C A C A C A C A		
Yes, for Employment and Support Allowance		
No 🖂		
No 🖂	TICK	ONE BOX ONL
No 🖂 Don't know	TICK	ONE BOX ONL
No Don't know Don't know Da	[GO TO Q14] [GO TO Q14]	
No Don't know Don't know Da	[GO TO Q14] [GO TO Q14] [GO TO Q14]	□1 □2 □3
No Don't know Don't know Day 12. Do you own your house/flat or is it rented? Rented from a private landlord. Rented from a Housing Association. Rented from Local Authority. Dwner occupier - with mortgage.	[GO TO Q14] [GO TO Q14] [GO TO Q14] [GO TO Q14]	□1 □2 □3 □4
No Don't know Day 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Dwner occupier - without mortgage/owned outright	[GO TO Q14] [GO TO Q14] [GO TO Q14] [GO TO Q14]	□1 □2 □3 □4 □5
No Don't know Don't know Day and Don't know Don't know Day and	[GO TO 014] [GO TO 014] [GO TO 014] [GO TO 014] [GO TO 014]	□1 □2 □3 □4 □6
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Owner occupier - without mortgage/owned outright Live with parents / guardian	[GO TO Q14] [GO TO Q14] [GO TO Q14] [GO TO Q14]	□1 □2 □3 □4 □6
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord. Rented from a Housing Association. Rented from Local Authority. Dwner occupier - with mortgage. Dwner occupier - without mortgage/owned outright. Live with parents / guardian.	[GO TO 014] [GO TO 014] [GO TO 014] [GO TO 014] [GO TO 014]	01 02 03 04 06 06
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord. Rented from a Housing Association. Rented from Local Authority. Dwner occupier - with mortgage. Dwner occupier - without mortgage/owned outright. Live with parents / guardian. Other. 13. What are your current living arrangements?	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	01 02 03 04 06 06
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Dwner occupier - with mortgage/owned outright Live with parents / guardian Other 13. What are your current living arrangements? Children's Home Foster care	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	01 02 03 04 05 06
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Owner occupier - without mortgage/owned outright Live with parents / guardian Other 13. What are your current living arrangements? Children's Home Foster care Sleeping rough	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	1
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Dwner occupier - with mortgage/owned outright Live with parents / guardian Other 13. What are your current living arrangements? Children's Home Foster care Sleeping rough Night shelter / temporary hostel	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	102 103 104 105 106
No Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Dwner occupier - with mortgage/owned outright Live with parents / guardian Other 13. What are your current living arrangements? Children's Home Foster care Sleeping rough Night shelter / temporary hostel Hostel	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	102 103 104 105 106
Don't know 12. Do you own your house/flat or is it rented? Rented from a private landlord Rented from a Housing Association Rented from Local Authority Dwner occupier - with mortgage Dwner occupier - without mortgage/owned outright Live with parents / guardian Other 13. What are your current living arrangements? Children's Home Foster care Sleeping rough Night shelter / temporary hostel Hostel Femporarily staying with friends / relatives (inc. sofa surfing)	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	102 103 104 105 106
No □3 Don't know □4 12. Do you own your house/flat or is it rented?	[GO TO Q14] [GO TO Q13] TICK ONE BOX OF	01 02 03 04 05 06

14. Do any of the following experiences a	pply to	you? TICK ALL THAT APPLY	
I have been in local authority care I have been convicted of a criminal offence		I have experienced mental III health I have experienced homelessness	0000
I have experienced alcohol dependency		None of the above	
I have experienced drug dependency		Prefer not to say	
15. Which best describes your sexuality?	TICK ON	E BOX ONLY	
Heterosexual (straight)	D	Bisexual	□
Lesbian	\square_2	Don't know	
Gay	□3	Prefer not to say	□6
Yes No 2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo			uch as NVQs, E BOX ONLY
No 17. What is the highest level qualification		be awarded at different levels) TICK ON	
No 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level		be awarded at different levels) TICK ON	E BOX ONLY □1 □2
No D2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level Level 1 (e.g. GCSEs D-G)		be awarded at different levels) TICK ON	E BOX ONLY
No D2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level Level 1 (e.g. GCSEs D-G) Level 2 (e.g. GCSEs A*-C)		be awarded at different levels) TICK ON	E BOX ONLY □1 □2 □3 □4
No D2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level Level † (e.g. GCSEs D-G) Level 2 (e.g. GCSEs A*-C) Level 3 (e.g. AS/A levels)	omes car	be awarded at different levels) TICK ON	E BOX ONLY □ 1 □ 2 □ 3 □ 4 □ 5
No D2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level Level 1 (e.g. GCSEs D-G) Level 2 (e.g. GCSEs A*-C) Level 3 (e.g. AS/A levels) Level 4 (e.g. Certificate of Higher education,	omes car	be awarded at different levels) TICK ON	E BOX ONLY □1 □2 □3 □4 □6 □6
No D2 17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo No qualifications Entry Level Level 1 (e.g. GCSEs D-G) Level 2 (e.g. GCSEs A*-C) Level 3 (e.g. AS/A levels)	omes car	be awarded at different levels) TICK ON	E BOX ONLY □ 1 □ 2 □ 3 □ 4 □ 5

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	2. SKILI	LS					
21. To what extent do you agree or disa	gree with th			ements?		OLLOWING	
I have		Strongty	Agree	Neither agree nor disagree	Diragree	Strongly disagrae	Don't know
Good basic skills (reading/numbers)					□4	□ 5	□6
Confidence in myself		Πt			□4	□5	□e
An understanding of the skills employers a for		Πt	□2	Πs	□4		Пе
Identified my short and long-term careers			□2		□4	□ 5	□e
An understanding of a specific job or area interested in	of work I am	П			□4	□5	□6
Good specific skills for the job I am looking	tor .		□2	□3	□4	□5	□6
The ability to put together a CV			□2	□3	□4	□5	Πe
Identified additional training I want to take			□2 □	□3	□4	□ 5	De
Appropriate clothing I can wear to an inten- An understanding of how to set up my own			□2 □2	□3 □3	□4 □4	□5 □5	□6 □6
		□1		11.		115	116
22. Have you ever done any of the follow	wing?		TICK	ALL THAT A	PEPLA		
Taken up additional training Applied for jobs Attended at least one interview Completed an apprenticeship Completed a formal education course (e.g. Completed a training course (e.g. not form Gained employment				000000			
Set up my own business None of the above	ARRIERS T	O OVER	RCOME	000			
Set up my own business None of the above	of the follow	b or de	ONE BO	ot to app	FEACH OF	THE FOLLO	DWING
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any	ed down a jo of the follow Yes	b or de	ONE BO	ot to app	REACH OF	THE FOLLO	owing of cable
Set up my own business None of the above 3. KEY B. 23. In the past 12 months have you turn interested in due to problems with any a. a) Access to and / or cost of transport	ed down a jo of the follow Yes.	b or de	No D2	ot to app	REACH OF on t Know □3	THE FOLLO	owing of cable 14
Set up my own business None of the above 3. KEY B. 23. In the past 12 months have you turn interested in due to problems with any a. a) Access to and / or cost of transport b) Internet access	ed down a journal of the follow Yes.	b or de	No D2	ot to app	REACH OF	THE FOLK	owing of cable 14 14
Set up my own business None of the above 3. KEY B. 23. In the past 12 months have you turn interested in due to problems with any a. a) Access to and / or cost of transport	ed down a journal of the following yes.	b or de	No D2 D2	ot to app	REACH OF	THE FOLLO	owing cable 14 14
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any a a) Access to and / or cost of transport b) Internet access c) Access to and / or cost of childcare	ed down a journal of the follow Yes.	b or de	No D2	ot to app	REACH OF	THE FOLLS	owing cable 14 14
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any of the second seco	yes.	b or de	No D2 D2 D2 D2 D2	ot to app	REACH OF	THE FOLLS	owing cable 14 14 14 14 14
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any of the second seco	yes.	b or de	No D2 D2 D2 D2 D2 D2 D2	ot to app	REACH OF	THE FOLLS	owing cable 14 14 14 14 14 14
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any of the second seco	yes.	b or de	No De	ot to app	REACH OF	THE FOLLS	owing cable 14 14 14 14 14 14
Set up my own business None of the above 3. KEY B 23. In the past 12 months have you turn interested in due to problems with any of the second seco	yes Ves	ob or decing?	Cided n	ot to app	EACH OF ON T Know On	THE FOLLS	ot cable la la la la la la la la

	4. JC	BSC	F INTEREST	
25. What types of j	ob would you like to do	? PLE	ASE LIST UP TO 3 ONLY	-1
				=
				=
		E 61	IPPORT	
	Construction from the construction		As a contract to the second	
	have you just complete	d, the	Work Programme?	
Yes				
No				
Don't know	□3			
27. Prior to joining	the Talent Match Prog	ramm	e which services were you involved with? TICK ALL THAT	APPLY
Job Centre Plus / Jo	bs and Benefits Office		Mental health services, counselling	
Drug / alcohol supp	ort		Careers / business advice or support	
Police, probation or			Community, youth or voluntary organisations	
Education, fraining.	skills development		Other	
Social services			None	
Name of agencies:				
28. Which of the fo	llowing services are yo	ou cur	rently involved with? TICK ALL THAT APPLY	
Job Centre Plus / Jo	bs and Benefits Office		Mental health services, counselling	
Drug / alcohol supp			Careers / business advice or support	
Police, probation or	legal services		Community, youth or voluntary organisations	
	skills development		Other	
Social services			None	
Name of agencies				



0	s 'comple	2	3	4	5	6	7	8	9	10
Not at all	satisfied							C	ompletely	satisfie
1. Over	all, to wh	at extent	do you fo	eel the th	ings you ly worthw	do in you	ır life are			
0	4	2	3	4	5	6	7	8	9	10
Vot at all	worthwhi	le						Com	pletely w	orthwhile
	all, how h		i you feel	yesterda	y, where	nought i	s 'not at a	ill happy'	and 10 is	5
0	1	2	3	4	5	6	7	8	9	10
lot at all	happy								Complete	ely happ
	all, how a tely anxio		lid you fe	el yester	day, whe	re nough	is 'not a	all anxio	us' and	10 is
0	1	2	3	4	5	6	7	8	9	10
lot at all	anxious							C	ompletely	anxiou
	OU have a		er comme	ents abou	ut the Tale	ent Match	Program	ime?		
A			er comme	ents abou	ut the Tale	ent Match	Program	ime?		
4 - 4 -			er comme	ents abou	ut the Tale	ent Match	Program	ime?		
A			er comme	ents abou	ut the Tale	ent Match	n Program	ime?		

Appendix 2: Follow-up CDF Questionnaire



TALENT MATCH QUESTIONNAIRE - FOLLOW-UP Ref No:

This follow-up questionnaire has been designed to collect information from young people participating in the Big Lottery Fund's Talent Match Programme.

Information supplied will be used by The Big Lottery Fund and Sheffield Hallam University in accordance with the General Data Protection Regulation and other applicable legislation. In this project, the law in England permits the processing of personal data because doing so is in the public interest. This is because it will help others to understand more about young people's experiences of the programme and the sort of supports of support that are most useful in helping young people access sustainable employment.

Data will be used by The Big Lottery Fund, Sheffleld Hallam University and Talent Match Partnerships for the purposes of monitoring, evaluation and research only.

A member of the Research Team may wish to contact participants in the future to discuss their experiences of the Talent Match Programme. Participation in the research is voluntary and contact details will only be available to the Research Team and your Talent Match Partnership.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).

Uncontactable clients

There is an expectation as part of Big Lottery funding that Partnerships will maintain contact with beneficiaries for as long as possible, regardless of whether they are still participating in Talent Match or not. However, the Fund recognises that, in rare circumstances, you may lose contact with some beneficiaries altogether, or for specific periods. Under these circumstances you are required to complete the series of questions below so that we can record any identified outcomes against those individuals. The Big Lottery Fund will monitor numbers of uncontactable clients to ensure these do not grow to a level that will affect the quality of the data.

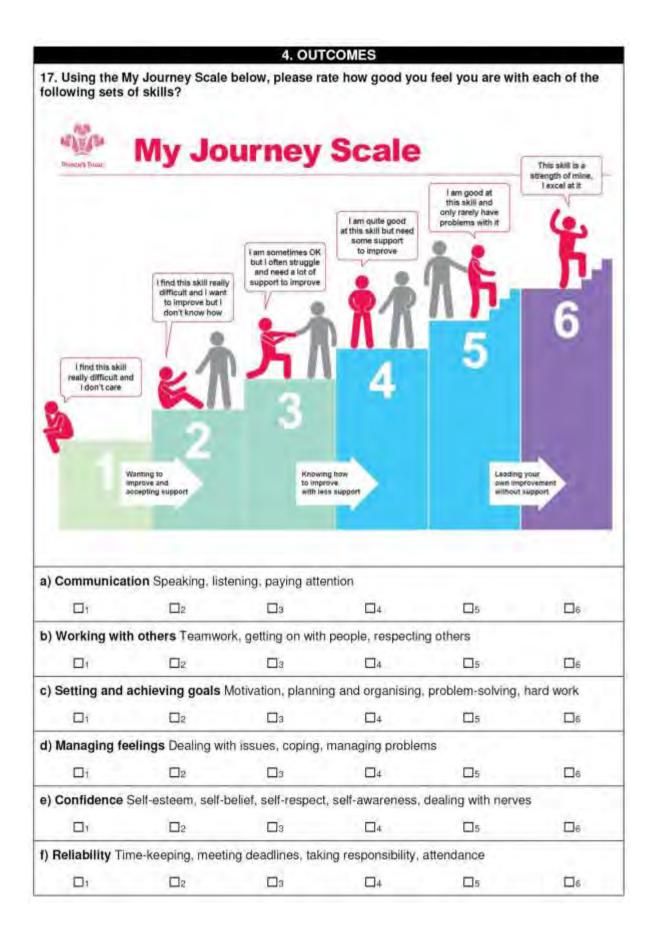
is the cl	lent unab	le to complete the follow-up questions	naire?	
Yes	D)	No, the client is able to complete the que [GO TO PROGRAMME DETAILS]	estionnaire 🖂	
Why is t	he client	not able to complete the questionnaire	? TICK ONE BOX ONLY	
6-3-0-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-	trees by the second	lost with the client		
		e to complete the survey with the client a conal circumstances etc.)	t this time (e.g. due ta	D2
Other (w		Circuitatances esc./		□a
		any of the following are applicable to		
Since st	arting on	the Programme they had	the client: TICK ALL THAT APPLY	
Since st Gained e	arting on employme	the Programme they had		
Since st Gained e Become	arting on employme self-emplo	the Programme they had at byed	TICK ALL THAT APPLY	
Since st Gained e Become Started o	arting on employme self-emplo on a work	the Programme they had oved placement		
Since st Gained e Become Started of Started a	arting on employme self-emplo on a work an apprent	the Programme they had oyed placement iceship	TICK ALL THAT APPLY	
Since st Gained e Become Started of Started of Entered	employme self-emplo on a work and apprent formal edu	the Programme they had oyed placement iceship	TICK ALL THAT APPLY	
Since st Gained e Become Started e Started a Entered Started t	employme self-emplo on a work and apprent formal edu	the Programme they had Int byed placement ideship ucation	TICK ALL THAT APPLY	

How important was the support them to				Program		
	Very important	Oute Important	Not very	Not Important	Dona	Not applicable
Gain employment Become self-employed	D)	□2 □2	Dia Dia	at all	□5 □5	□6 □6
Start on a work placement				D.	□5	□ ₆
Start an apprenticeship		□2		□4	□5	□ 6
Enter formal education				□4	□s	
Start training Start volunteering	Ω+ Ω+			□4 □4	□s □s	□6 □6
Please supply the following in		<u> </u>		Ш4	100	
	TO OUT OF THE PARTY.				7	
DATE INFORMATION RECOR						
	PROGRAMME DE	TAILS				-
Please supply the following in	formation;					
DATE INTERVIEW COMPLETE	ED (DD/MM/YYYY):					
PARTNERSHIP:	PRO	VIDER:				
How is the CDF being comple	ted?			TICK ON	E BOX ON	iLY
Young person completing the qui Young person completing the qui Young person completing the qui	uestionnaire together with a]1]2]3	
If completing with an advisor/	mentor or support worker	please	provide t	heir nam	e:	
1. INDIV	IDUAL BENEFICIARY C	HARAC	TERIST	ICS		
First name:	Surnan	10:				
Address:						1
			Pos	tcode:		
Email:	Phone:					
Date of birth (DD/MM/YYYY):			Age:			
1. Are you?	2. Are you still	particip	ating in 1	alent Ma	tch?	
Male 🔲	Yes □₁					
Female □2	No □2					

3. Do you have any children? Yes [GO TO 04]	4. How many children do you have in the following age groups? (write in) Under 2 2-5 Over 5	
5. How many of these children live at home with	you? (write in)	
6. Do you receive any benefits? (including any benefits? (including any benefits? (including any benefits? (i.e. benefits?) Yes [GO TO G7] No [GO TO G9] 2		j
7. Which benefits do you receive?	TICK ALL THAT APPLY	
Job Seekers Allowance Employment and Support Allowance Housing Benefit JSA Severe Hardship Payments (16-18 year olds o Income Support Income Support for Lone Parents Personal Independence Payments / Disability Living Council Tax Benefit Carer's Allowance Universal Credit Child Benefit Child Tax Credit Other (write in)		
8. Are your benefits currently being sanctioned have your benefits been reduced or suspended		
Yes, for Job Seekers Allowance or Universal Credit Yes, for Employment and Support Allowance No Don't know		
9. Do you own your house/flat or is it rented?	TICK ONE BOX O	NLY
Rented from a private landlord Rented from a Housing Association Rented from Local Authority Owner occupier - with mortgage Owner occupier - without mortgage/owned outright: Live with parents / guardian Other	[GO TO Q11]	

10. What are your current living arrangements?				TICK	NE BOX O	NLY
Children's Home						
Foster care						
Sleeping rough				□3		
Night shelter / temporary hostel						
Höstel	et de			1 5		
Temporarily staying with friends / relatives (inc. sofa sur Other supported accommodation (i.e. there are staff wh		t vosest		□6 □7		
Custody	o suppor	you		□8 □		
Other (write in)				9		
2. SKILI						
11. To what extent do you agree or disagree with the		×		H OF THE	FOLLOWING	G.
	//artaine	out the	Nanithur			
I have	Strongly agran	Agree	agred 1101 disagree	Disagree	Strongy	Danii
Good basic skills (reading/numbers)		= 19			□ 5	De
Confidence in myself			□a.	□4	□5	□6
An understanding of the skills employers are looking for	Di	D 2	Div	□4	□5	
Identified my short and long-term careers goals			□3	□4	□5	□e
An understanding of a specific job or area of work I am		Dz		□4	□5	□6
interested in						
Good specific skills for the job I am looking for				□4	□5	
The ability to put together a CV			□a		□5	□e ·
Identified additional training I want to take up				□4	□ 5	□6
Appropriate clothing I can wear to an interview An understanding of how to set up my own business				□4 □4	□5 □5	□6 □6
	-	-				116
12. Have you done any of the following since starting	g on the				me?	
(policias) de como Veneral Veneral dinescripció		TICK	ALL THAT			
Undertaken some form of work experience Undertaken some form of volunteering						
Taken up additional training						
Applied for jobs						
Attended at least one interview				ō		
Completed an apprenticeship						
Completed a formal education course (e.g. college cour	se)					
Completed a training course (e.g. not formal education)						
Gained employment						
Set up my own business						
None of the above						

		3. S	UPPOF	T	
	ling forms of supp	ort h	ave you	received from the Talent Match	
One to one support Basic skills (reading/nur Information, advice and Advice on personal deve Support in addressing p Financial support	guidance about car elopment	eers	000000	Support with travel Counselling In-work support Peer mentoring Other (write In)	00000
14. Overall, how would	you rate the supp	ort y	ou have	received? TICK ONE BOX ONLY	
Very good					
Fairly good Neither good nor poor Fairly poor Very poor Don't know	0.00				
15. Which of the follow	ring services are y	ou cu	rrently	involved with? TICK ALL THA	T APPLY
Job Centre Plus / Jobs a Drug / alcohol support. Police, probation or lega Education, training, skill Social services Name of agencies;	al services	00000	Caree	health services, counselling is / business advice or support unity, youth or voluntary organisations	00000
16. What types of job v	vould you like to d	0? PL	EASE LIST	UP TO 3 ONLY	
-					



	s 'comple	200	N 1 1 1							
0	1	2	3	4	5	6	7	8	9	10
	I satisfied		2.7						ompletely	
			do you fee d 10 is 'co				our life are	worthwh	ile where	nough
0	1	2	3	4	5	6	7	8	9	10
Not at a	l worthwhi	le						Can	pletely w	orthwhile
	rall, how t tely happ		you feel y	esterda/	y, where	nought	is 'not at a	all happy	and 10 is	S
0	1	2	3	4	5	6	7	8	9	10
Not at a	l happy								Complete	ly happy
	rall, how a tely anxio		id you fee	l yester	day, wher	e noug	ht is 'not a	t all anxid	ous' and	10 is
0	1	2	3	4	5	6	7	8	9	10
Not at a	lanxious	50		-0.5	7.00		Laborator .		ompletely	anxious
		5. IM	PACT: TO	WARD	S FULFI	LLING	EMPLOYN	MENT		
22. Whi	ch of the f	following	currently	apply to	you? Tic	K ALL THA	T APPLY			
Not work	king and n	ot looking	for work		For		months	٧	veeks	
Not worl	king and lo	oking for	work		For		months	v	veeks	
Working	less than	16 hours	per week		For		months	V	veeks	
	16 hours		er week		For		months	V	veeks	
Self-em	oloyed				For		months	V	veeks	
Voluntee	ering				For		mionths	V	veeks	
Work Pl	acement				For		months	٧	veeks	
Apprent	ceship				For		months	٧	veeks	
Formal i	education	e.g. colleg	ė		For		months	V	veeks	
In trainir	ıg				For -		months	V	veeks	
	m sick or	disabled								
In custo										
Travellin Looking	ig after childi	ren		0000						
Caring	direct Crinici	014		H						
	rite in)			П						

IF YOU ARE WORKING LESS THAN 16 HOURS PER WEEK GO TO Q23 IF YOU ARE WORKING 16 HOURS OR MORE PER WEEK, ARE SELF-EMPLOYED OR ARE ON AN APPRENTICESHIP GO TO Q24

IF YOU ARE NOT WORKING OR NOT ON AN APPRENTICESHIP GO TO Q35

23. What are your reasons	for working le	ess than 16 hours per week?	TICK ALL THAT APPLY
	the number of number of ho the number o ch limits the nu urs but the term	hours I can work urs I can work f hours I can work Imber of hours I can work as an employe ns of my contract do not enable me to d	
Prefer not to say			D
e.g. a blog writer for a ma a cashier in a superm a cleaner in a hotel an events manager w	gazine narket	the type of organisation you work in	
Job title/role:			
Type of organisation/ self-employed:			
IF Y	OU ARE ON	AN APPRENTICESHIP GO TO Q35	
25. How important has the helping you gain employm		received through the Talent Match Pro	ogramme been in
Very important Quite important Not very important Not important at all	□) □2 □3 □4		
26. Which of the phrases b	elow best des	scribes your job? TICK ONE BOX ONLY	
Permanent Temporary - with no agreed Fixed period - with an agreed Self-employed [GO1		□1 □2 □3 □4	

	HAVE & LELO HE	ours contract? TICK ONE B	OX ONLY					
Yes								
No	[GO TO Q29]	□2						
Don't know	[GO TO Q29]							
28. Would y	ou prefer a co	ontract with guaranteed I	nours? T	ICK ONE	BOX ONLY			
Ves								
No		□2						
Don't know		□0.						
29. In the p	ast four weeks	have you			TICK	ALL THAT	APPLY	
Looked for a	in additional job	9						
Looked for a	new job with le	onger hours				□2		
Wanted to w	ork longer hou	rs in your current job (at y	our basic	rate of	pay)	Па		
		st month, on average ho to week please provide an						
	your basic ho iny overtime)	urly rate of pay? (before	tax and	other d	eduction	s are tak	en out ar	id
2								
	our pay before ent hours each	tax change from week to week?	week b	ecause	of overt	ime, or be	ecause y	ou
			week b	ecause	of overt	ime, or be	ecause y	ou
work difference Yes	ent hours each		o week b	ecause	of overt	ime, or be	ecause y	ou
work difference Yes No 33. All thing	ent hours each		sfied are	you w	ith your p			
work difference Yes No 33. All thing	ent hours each	week?	sfied are	you w	ith your p			1,
work difference Yes No 33. All thing	ent hours each	n week? how satisfied or dissati dissatisfied' and 7 is 'co	sfied are	you w	ith your p	present jo	ob overal	1
Yes No 33. All thing where one 1 Completely 34. The follo	gs considered, is 'completely 2 dissatisfied owing statement	n week? how satisfied or dissati dissatisfied' and 7 is 'co	sfied are mpletely ent job ar	you wi satisfi 5	ith your ped'?	oresent jo 6 Comp	ob overali 7 pletely sa	1
Yes No 33. All thing where one 1 Completely 34. The follo	gs considered, is 'completely 2 dissatisfied owing statement	how satisfied or dissatidissatisfied and 7 is 'co' 3 4	sfied are mpletely ent job ar or disag	you w satisfi 5 nd your	ith your ped'? future conthem.	oresent jo 6 Comp	ob overali 7 pletely sa r each	l, tisfied
Yes No 33. All thing where one 1 Completely 34. The follo	gs considered, is 'completely 2 dissatisfied owing statement	how satisfied or dissatidissatisfied and 7 is 'co' 3 4	sfied are mpletely ent job ar or disag	you w satisfi 5 nd your	ith your ped'? future con them. ONLY FOR Neither agree	6 Compareer, For	ob overali 7 pletely sa r each	l, tisfied
yes No 33. All thing where one 1 Completely 34. The foll- statement p	gs considered, is 'completely 2 dissatisfied owing statement	how satisfied or dissati dissatisfied' and 7 is 'co 3 4 ents are about your curre o what extent you agree	sfied are mpletely ent job ar or disagn rick of	you will satisfi	ith your ped'? future con them. ONLY FOR Neither agree	6 Compareer, For	ob overali 7 pletely sa r each se Followi	tisfied NG
Yes No 33. All thing where one 1 Completely 34. The follostatement p	gs considered, is 'completely 2 dissatisfied owing stateme please select to as a stepping as a stepping	how satisfied or dissati dissatisfied' and 7 is 'co 3 4 ents are about your curre o what extent you agree	sfied are mpletely ent job ar or disagr nick of Strongly agree	you with satisfication of satisfication	future con them. ONLY FOR Neither agree nor disagree	6 Compareer. For EACH OF TH	ob overali 7 pletely sa r each E FOLLOWI Strongly disagree	tisfied NG Dan't know
yes No 33. All thing where one 1 Completely 34. The follostatement p I see my pre I see my job worthwhile a I can't see ti	gs considered, is 'completely 2 dissatisfied owing statement lob as par as a stepping experience for mis job going an	how satisfied or dissatidissatisfied and 7 is 'co 3 4 ents are about your curre o what extent you agree	sfied are mpletely ent job ar or disagn rick (Strongly agree	you with satisfic 5 one with one Box	future conthem. ONLY FOR Neither agree nor disagree	Compareer. For Disagree	ob overall 7 pletely sa r each se Follows Strongly disagree	isfled NG Don't know
yes No 33. All thing where one 1 Completely 34. The follostatement p I see my pre I see my job worthwhile a I can't see the	gs considered, is 'completely 2 dissatisfied owing statement lob as par as a stepping experience for mis job going an respects	how satisfied or dissatidissatisfied and 7 is 'co 3 4 ents are about your curred what extent you agree t of a career stone, to provide me with my future career nywhere, there are no	sfied are mpletely ent job ar or disage fick (Strongly agree	you wisatisfication of the satisfication of the sat	future con them. ONLY FOR Neither agree nor disagree	Compareer. For Disagree	ob overali 7 pletely sa r each Strongly disagree	isfied NG Dan't know □ € □ 6
Yes No 33. All thing where one 1 Completely 34. The follostatement polyocompletely I see my pre I see my job worthwhile at I can't see if promotion polyob is im	gs considered, is 'completely 2 dissatisfied owing statement lob as part as a stepping experience for mis job going an respects portant and it means the second control of the s	how satisfied or dissatidissatisfied and 7 is 'co 3 4 ents are about your curre o what extent you agree to a career stone, to provide me with my future career	sfied are mpletely ent job ar or disagn rick (you wisatisfication of the satisfication of the sat	future con them. ONLY FOR Neither agree nor disagree	Compareer. For Disagree	ob overali 7 pletely sa r each Strongly disagree □5 □5 □5 □5	isfied NG Don't know □ € □ 6
Yes No 33. All thing where one 1 Completely 34. The follostatement polyocity I see my pre I see my job worthwhile at I can't see if promotion poly job is into My job is into the see in th	gs considered, is 'completely 2 dissatisfied owing statement lob as participated as a stepping experience for many job going an respects portant and it meresting	how satisfied or dissatidissatisfied and 7 is 'co 3 4 ents are about your curred what extent you agree t of a career stone, to provide me with my future career nywhere, there are no	sfied are mpletely ent job ar or disage fick (Strongly agree	you wisatisfication of the satisfication of the sat	future con them. ONLY FOR Neither agree nor disagree	Compareer. For Disagree	ob overali 7 pletely sa r each Strongly disagree	isfied NG Dan't know □ € □ 6

35. Have you looked for any kind of paid work in the last four weeks	? Yes		No	□ 2
36. In the past four weeks what active steps have you taken to find to	ork? Ha	ve you		
Applied directly to an employer Studied or replied to advertisements Searched for jobs/information about jobs on the internet Contacted a private employment agency or job centre Asked friends or contacts Taken steps to start your own business None of these steps				
37. Have you volunteered during the last 3 months? This includes giving any help to groups, clubs, organisations or individuals which is unpaid, e.g., helpir out with or raising money for charity, campaigning for a cause you believe in, visiting or looking after people etc.	g	GO TO 0		
38. Now just thinking about the <u>past 4 weeks</u> . Approximately how m spent doing this kind of thing/these kind of things? hours	any hour	s in tot	al hav	e you
39. What do you think you achieved through your volunteering experience I gained work experience I gained or improved skills I made new friends I increased my confidence I helped make the world, or my local area, a nicer place to be I became more employable Other (write in)	rience?	TICK ALL	THAT A	PPLY
I didn't achieve anything Don't know				
40. Do you have any further comments about the Talent Match Prog PLEASE WRITE IN BELOW	ramme?			

Appendix 3: Lead partner surveys



2014





This survey collects common information from all Talent Match Partnerships. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will be undertaken every six months and it is a requirement from the Big Lottery Fund. Learning from the survey will be shared to improve practice across the Talent Match Programme, Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

ea d		
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40.	

members calculate th	of your Talent Match team? (i.e. funded by the Talent Match Programme) To help the FTE figures; one worker in one full time job would be one FTE and one who worked tould be 0.5.
Tidii tirtis w	
	Core Talent Match Partnership engage with Job Centre Plus in any way? Please cout the Core Talent Match Partnership as a whole and not its constituent ons.
Yes.	
No:	
O Don't	know
	ays does your Core Talent Match Partnership engage with Job Centre Plus? pond about the Core Talent Match Partnership as a whole and not its constituent ons.
Discu	ssions about provision
Intellig	gence sharing
Refer	rals
Finan	cial payments
Shari	ng outputs and outcomes
Co-de	alivery of services
Co-lo	cation
Other	
Other, pleas	se state
-	
providers	Core Talent Match Partnership engage with one or more local Work Programme in any way? Please respond about the Core Talent Match Partnership as a whole and stituent organisations.
Yes	
No.	
O Don't	know

Discussions about provision			
Intelligence sharing			
Referrals			
Financial payments			
Sharing outputs and outcomes			
Co-delivery of services			
Co-location			
Other			
Other, please state			
	V		
Section 2: Invo	Ivement of	young people	
Section 2: Invo	Ivement of	young people	
lave young people been involved i			See Survivor
	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved i			See Survivor
lave young people been involved in Programme so far:	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match Partnership and/or service delivery	n any of the follo	owing elements o	f your Talent Mate
Nave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match Partnership and/or service delivery Delivering services	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match Partnership and/or service delivery Delivering services	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match artnership and/or service delivery delivering services Evaluation and research Marketing Media and dissemination Ingaging other young	n any of the follo	owing elements o	f your Talent Mate
lave young people been involved in Programme so far: Membership of the Core Partnership roup or committee Management of the Talent Match Partnership and/or service delivery Delivering services Evaluation and research	n any of the follo	owing elements o	f your Talent Mate

Please indicate the extent to which the involvement of young people in the following elements has assisted or constrained the development and delivery of your Talent Match Programme up to now:

		Assisted delivery	Neutral	Constrai ned delivery	y constr ained delivery	Don't know	Not applicable	
Membership of the Core Partnership group or committee								
Management of the Talent Match Partnership and/or service delivery								
Delivering services								
Evaluation and research								
Marketing								
Media and dissemination								
Engaging other young people/Outreach work								
Commissioning of services								
(Q7j)								
Does your Talent Match Partners involvement of young people?	ship have	e one or	more m	embers	of staff re	espons	ible for th	e
Yes								
No Don't know								

	is a/are these dedicated youth liaison officer(s) responsible for the involvement of ng people?
	Yes
	No
	Don't know
	s your Talent Match Partnership employ any young people who are part of the Talent the Partnership's targeted beneficiary groups, including apprentices?
	Yes
	No.
	Don't know
	many young people does the Talent Match Partnership currently employ, including entices, who are part of targeted beneficiary groups?
Does	s your Talent Match Partnership have a dedicated budget for the involvement of young ple?
0	Yes
	Να
	Don't know
Wha	t is this budget? (£ per annum)

Section 3: Factors assisting or constraining delivery

To what extent do you agree or disagree with the following statements: your Talent Match Partnership has...

	Strongly agree	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not appl
Good quality data on local needs of hidden NEETS							
Employed staff with sufficient skills							
Retained staff							
The ability to reach hidden NEETs							
Good links with employers							
Support from the Big Lottery Fund							

Good delivery the Partnershi	arrangements across p				
Cross-Partner delivery appro	ship agreement on ach				
Successful inv people	olvement of young				
The right num involved	ber of young people				
Been affected the VCS	by cuts in other parts of				
Good links wit	h the Work Programme				
Good links wit	h Job Centre Plus				
Good links wit market/employ	h other labour yability programmes				

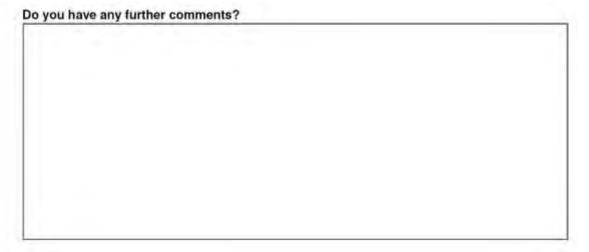
Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Talent Match Programme up to now?

Quality of data on local needs of hidden NEETS	 Assisted delivery	Neutral	Constrai ned delivery	Seriousl y constr ained delivery	Don't know	Not applicable
Ability to employ staff with sufficient skills						
Ability to retain staff						
Engagement with the Work Programme						
Engagement with Job Centre Plus						
Engagement with other labour market programmes						
Ability to reach hidden NEETs						
Engagement with employers						
Relationship with the Big Lottery Fund						
Lead-in time to Programme launch						
Delivery arrangements across the Partnership						
Level of cross-Partnership agreement on delivery approach						
Involvement of young people						
The number of young people involved						
Funding cuts in other parts of the VCS locally						

elivery:	three main fac	tors which	have <u>assi</u> s	sted your	Talent Mat	ch Partnersh	ip in
							1
							ļ
							1
- 8 5 'v	30.7					7,-10	1
lease list the elivery:	three main fact	lors which	have cons	trained yo	our Talent	Match Partne	rship
envery.							1
							Î
lease expand elivery so far:	further on how	the factor	s identifie	d above h	ave const	rained or ass	isted
envery so rar.							-
envery so rar.							
envery so lar.							
elivery so lar.							
elivery so lar.							
elivery so lar.							
elivery so lar.							
elivery so lar.							
envery so har.							
elivery so lar.		ı 4: Outp	uts and	Outcor	nes		
	Section					ing? (DD/MM	/ VVV
						ing? (DD/MM	/YYY
hen did you f	Section irst support a	young pers	on throug	h Talent M	latch fund		
/hen did you f	Section irst support a	young pers	on throug	h Talent M	latch fund		

	any non dadien o	r not the suppo	ort has been.		
ase outline any are	as where you fe	el you would	welcome add	itional support	and
rning, where this m	ay come from t	he either Big l	Lottery Fund	directly or anoth	ner sourc
ase outline any are	as where you fe	el you would	like to share	your learning w	ith other
ent Match Partners	nips:				

Section 6: Final comments



Thank you for your feedback. Please click submit below.





This survey collects common information from all Talent Match Partnerships. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will be undertaken every 12 months and it is a requirement from the Big Lottery Fund. Learning from the survey will be shared to improve practice across the Talent Match Programme. Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

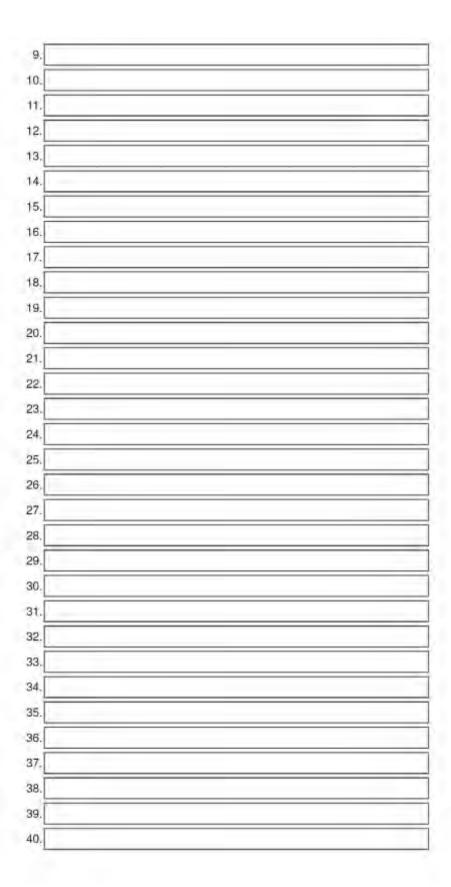
If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

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hat you see as t	he most innovativ	ve aspect(s) of you
Ivement of	oung people	
any of the follo	wing elements of	your Talent Matc
Yes	No	Don't know
ople are current	ly involved in eac	h of the following
ramme? Please	estimate if you de	o not know the ex
	vement of your any of the following and the followi	Ivement of young people of any of the following elements of the follow

Delivering services	
Evaluation, research and gathering feedback	
Marketing	
Media and dissemination	
Engaging other young people / Outreach work	
Commissioning of services	
(Q4j)	

Please indicate the extent to which the involvement of young people in the following elements has assisted or constrained the development and delivery of your Talent Match Programme up to now:

Membership of the Core Partnership group or committee	Greatly assisted delivery	Assisted delivery	Neutral	Constrained delivery	y constrained delivery	Don't know	Not applicable	
Management of the Talent Match Partnership and/or service delivery								
Delivering services								
Evaluation, research and gathering feedback								
Marketing								
Media and dissemination								
Engaging other young people/Outreach work								
Commissioning of services								
(Q4j)								

Does your Talent Match Partner							ne Tal
Match Partnership's targeted be	eneficiary	groups	s, includi	ng appr	entices?		
Yes							
No.							
Don't know							
How many young people does t					ently em	ploy, in	cludi
apprentices, who are part of tar	geted ber	neficiar	y groups	?			
				were an	900 4000	6	
Does your Talent Match Partner	ship have	e a dedi	icated bu	dget for	the invo	lvemer	it of y
people?	ship have	e a dedi	icated bu	dget for	the invo	lvemer	nt of y
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people? Yes	ship have	a dedi	icated bu	dget for	the invo	lvemen	nt of y
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people? Yes No Don't know What is this budget? (£ per ann	um)						nt of y
yes No Don't know	um)						nt of y
People? Yes No Don't know What is this budget? (£ per ann Section 3: Factors To what extent do you agree or	um) assist	ing o	r const	rainin	g deliv	ery	
People? Yes No Den't know What is this budget? (£ per ann Section 3: Factors	um) assist	ing o	r const	rainin	g deliv	ery	
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The ability to reach hidden NEETs Good links with employers Support from the Big Lottery Fund Good delivery arrangements across the Partnership agreement on delivery approach Commissioned all necessary delivery partners Conflidence in commissioned delivery partners to deliver your programme successfully Successful involvement of young people involved Been affected by cuts in other parts of the VCS Good links with the Work Programme Good links with other labour market/employability programmes Targeted beneficiaries in specific ward / neighbourhoods Targeted specific types of young people with particular needs Please list the wards / neighbourhoods that your Talent Match Programme has targe	Support from the Big Lottery Fund Good delivery arrangements across the Partnership Cross-Partnership agreement on delivery approach Commissioned all necessary delivery partners to deliver your programme successfully Successful involvement of young people involved Been affected by cuts in other parts of the VCS Good links with 1bo Centre Plus Good links with other labour market/employability programmes Targeted beneficiaries in specific ward / neighbourhoods Please list the wards / neighbourhoods that your Talent Match Programme has target							
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		hoods	that your	Talent	Match Pr	rogramn	ne has ta	arget
			hoods	thoods that your	thoods that your Talent Match	s that your Talent Match Program	s that your Talent Match Programme has	

Which of the following client gr	roups is v	our Tale	nt Matcl	n Progra	mme tare	aetina?	
Long term unemployed	anna a			Tude v	Travellers	30.00	
People with physical disabilitie	s.		Ref	ugees / as	sylum-seel	kers	
People with mental health issu	ies	1	Alco	ohol and/o	r substan	ce misus	se
Young parents			Low	educatio	nal attainn	nent	
Lone parents			Gra	duates			
Carers			Peo	ple with le	earning dif	ficulties	
Homeless				ple with p		nterests	(e.g. creati
Offenders / ex-offenders			Oth		asic eic)		
Black and Minority Ethnic (BM	E)						
TOTAL OF THE COLD OF							
Other, please specify							
Attiel hiedae abecily							
Anier, Mease sheerly							
	hich the f	ollowina	factors	have as	sisted or	constr	rained the
Please indicate the extent to wi levelopment and delivery of yo						constr	rained the
Please indicate the extent to wi	our Talent			me up to	now? Seriousl	constr	rained the
Please indicate the extent to wi	Greatly assisted	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
Please indicate the extent to wi	Greatly assisted	Match P	rogram	me up to Constrai	Seriousl y constr ained		
Please indicate the extent to where the extent to what the extent to where the extent	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
Please indicate the extent to will be received and delivery of your state of the second secon	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
Please indicate the extent to whevelopment and delivery of your control of the extent to whether the extent to whether the extent to whether the extent to whom the e	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
lease indicate the extent to whevelopment and delivery of your country of data on local needs of idden NEETS bility to employ staff with sufficient kills bility to retain staff / staff turnover ingagement with the Work rogramme	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
Please indicate the extent to where evelopment and delivery of your control of the extent to where evelopment and delivery of your control of the extent to what it is a subject to the extent of the	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl
Please indicate the extent to whevelopment and delivery of your control of the co	Greatly assisted delivery	Match P	rogram	Constrai	Seriousl y constr ained	Don't	Not appl

Lead-in time to Programme launch							
Delivery arrangements across the Partnership							
Level of cross-Partnership agreement on delivery approach							0
Involvement of young people							
The number of young people involved							
Funding cuts in other parts of the VCS locally							
The local economy / labour market							
The targeting of beneficiaries in specific wards / neighbourhoods							
The targeting of specific types of young people or young people with particular needs	0						
The national Programme wide evaluation							
Your local evaluation							0
	factor	s identif	ied abov	e have o	constrai	ned or a	ssiste
	e factor	s identif	ied abov	ve have d	constrai	ned or a	ssiste
Please expand further on how the delivery so far: Please list the three main factors delivery (these do not have to be	which	have as:	sisted yo	our Taler	nt Match		
Please list the three main factors	which	have as:	sisted yo	our Taler	nt Match		

<u> </u>	
Cantin	- A. Outoute and suphretine
Sectio	n 4: Outputs and evaluation
How many young people have Programme began?	ve started on the Talent Match Programme in total since th
Common Data Framework?	ership used data collected by the national evaluation's
Yes	
No, but planning to	
No No	
Don't know	
Don't know	
Please explain in the box be	low how your Talent Match Partnership has used or will us
Please explain in the box be	low how your Talent Match Partnership has used or will us ional evaluation's Common Data Framework?
Please explain in the box be	
Please explain in the box be	
Please explain in the box be	
Please explain in the box be	
Please explain in the box be the data collected by the nat	
Please explain in the box be the data collected by the nat	ional evaluation's Common Data Framework?
Please explain in the box be the data collected by the nat only the national nations of the national na	ional evaluation's Common Data Framework?
Please explain in the box be the data collected by the nat On a scale of 1 to 5 how use being not useful at all?	ional evaluation's Common Data Framework?
Please explain in the box be the data collected by the nat On a scale of 1 to 5 how use being not useful at all?	ional evaluation's Common Data Framework?

Section 5: Employer engagement

		as your Taler	,,	3	3-3
rs is your Ta	lent Match	Programme	currently e	ngaged wit	h?
		3 - 3-2000-3			
			ent Match F	Programme	has engage
he following		2311		rogramme	has engage
	Primary reason	Secondary reason	Minor	Not at all	Don't know
Core ommittee					
ps delivery					
tch events workshops)					
out attributes					
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	types of empegraphic coverage of the following Core of the committee ps delivery atch events workshops) out attributes the content of the content of the content of the coverage of the covera	types of employers who graphic coverage and state of the following reasons were asson to the following reason to the following reasons were asson to the following reason to t	types of employers which your Tale ographic coverage and sector) the following reasons why your Tale Primary Secondary reason Core ommittee ps delivery tich events (workshops) out attributes (e) nent	types of employers which your Talent Match For and sector) the following reasons why your Talent match Primary Secondary Minor reason reason reason (Core ommittee ps delivery (Core ownstate) (Core ownstate	he following reasons why your Talent match Programme Primary Secondary Minor reason reason Not at all Core primittee ps delivery of the events workshops) Put attributes enent of the events reason

VCS employers Please list the three main po	ositive aspects	s of your e	ngageme	ent with e	mployers'	,
Please list the three main <u>ne</u>	<u>eqative</u> aspect	s of your e	engagem	ent with e	mployers	?
Se Do you have any further cor	ection 6: Fi	nal com	ments			

Thank you for your feedback. Please click submit below.





Talent Match Partnership Sheffield Hallam University Centre for Regional Economic and Social Research

This survey collects common information from all Talent Match Partnerships. We have conducted this survey twice before to capture change as the programme progressed. As we enter the final stages of delivery of the Talent Match Programme we are now conducting the survey for a final time. Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

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How many full time equivalent s organisations are currently men funded by the Talent Match Progra time job would be one FTE and on below will only accept a numeric or letters.	nbers of amme) To ne who we	your Co help cal orked ha	re Talent culate the If time wo	Match le FTE fig	Partners gures: on .5. Pleas	hip team e worker e note: t	in one full
What do you believe to have been project?	en the <u>th</u>	ree mos	t importa	ınt aspe	ects of yo	our Talen	t Match
Section 2: In	C min		-		1000	ne follow	ina
elements has assisted or constr Programme up to now:							
Membership of the Core Partnership group or committee		Greatly assisted	Assisted delivery	Neutral	ned	Seriously constrained delivery	Don't know
Management of the Talent Match Partnership and/or service delivery							
Delivering services							
Evaluation, research and gathering eedback							
Marketing							
Media and dissemination							
Engaging other young people/Outreach work							
Commissioning of services							

previous question where relevant):	
Does your Talent Match Partnership programme, including as apprentic	o employ any young people who are beneficiaries of the
Yes	
■ No	
Don't know	
pprentices, who are beneficiaries	Talent Match Partnership currently employ, including of the programme? Please note: the box below will onlot insert any symbols (e.g. £ or commas) or letters.
Ooes your Talent Match Partnership people?	have a dedicated budget for the involvement of young
Yes	
No No	
Dan't know	
	Please note: the box below will only accept a any symbols (e.g. £ or commas) or letters.
	The state of the s

Section 3: Factors assisting or constraining delivery

To what extent do you agree or disagree with the following statements: your Talent Match Partnership has...

Farthership has							
Good quality data on the local needs of hidden NEETS	Strongly agree	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not applicable
Employed staff with sufficient skills							
Retained staff							
The ability to reach hidden NEETs							
Good links with employers							
Support from the Big Lottery Fund							
Good delivery arrangements across the Partnership							
Cross-Partnership agreement on delivery approach							
Commissioned all necessary delivery partners							
Confidence in commissioned delivery partners to deliver your programme successfully							
Successful involvement of young people							
The right number of young people involved							
Been affected by cuts in other parts of the VCS							
Good links with Jobcentre Plus							
Good links with other labour market/employability programmes							
Targeted specific types of young people or young people with particular needs							

Long term unemployed	Gypsies and Travellers
People with physical disabilities	Refugees / asylum-seekers
People with mental health issues	Alcohol and/or substance misuse
Young parents	Low educational attainment
Lone parents	Graduates
Carers	People with learning difficulties
Homeless	People with particular interests (e.g. cre industries, music etc)
Offenders / ex-offenders	Other
Black and Minority Ethnic (BME)	
er, please specify	
which services/activities are delivered? I yourself and/or partners stop or start deliv	For example did you change any delivery partn ering any types of services/activities or change
which services/activities are delivered? I yourself and/or partners stop or start deliv	ch has your partnership changed any of the reference of the partnership change any delivery partnership any types of services/activities or change and?
which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate Yes	For example did you change any delivery partnering any types of services/activities or change
which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate	For example did you change any delivery partnering any types of services/activities or change
which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate Yes No	For example did you change any delivery partnering any types of services/activities or change ed?
which services/activities are delivered? d yourself and/or partners stop or start delivered; lys in which services/activities were allocate Yes No hat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
which services/activities are delivered? If yourself and/or partners stop or start delivered in which services/activities were allocated in which services/activities	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
which services/activities are delivered? d yourself and/or partners stop or start delivered; lys in which services/activities were allocate Yes No hat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
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which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate Yes No nat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate Yes No nat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
which services/activities are delivered? I yourself and/or partners stop or start deliv ys in which services/activities were allocate Yes No nat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage
which services/activities are delivered? d yourself and/or partners stop or start delivered; lys in which services/activities were allocate Yes No hat did your partnership change, why did	For example did you change any delivery partnering any types of services/activities or change ed? d you make this change(s) and at what stage

Improved a lot								
Improved a little								
Made no difference								
Worsened a little								
Worsened a lot								
Oon't know								
Please indicate the extent to whi development and delivery of you	ır Talent			me up to	now? Seriousl	constr	rained the	
		Assisted	Managed	ned	y constr ained	Don't	Not appl	
Quality of data on local needs of hidden NEETS	delivery	delivery	Neutrai	delivery	delivery	know	icable	
Ability to employ staff with sufficient skills								
Ability to retain staff / staff turnover								
Engagement with the Work Programme								
Engagement with Jobcentre Plus								
Engagement with other labour market programmes								
Ability to reach hidden NEETs								
Engagement with employers								
Relationship with the Big Lottery Fund								
Delivery arrangements across the Partnership								
Level of cross-Partnership agreement on delivery approach	0							
Involvement of young people								
The number of young people involved								
Funding cuts in other parts of the VCS locally								
The local economy / labour market								
The targeting of specific types of young people or young people with particular needs								

To what extent do you think the changes made improved or worsened how Talent Match

services/activities are delivered by your partnership?

he national Programme wide valuation			0		0		0
our local evaluation							
ease expand further on how elivery so far:	v the factor	s identif	ied abov	e have o	constrai	ned or a	ssisted
ease list the three main fact elivery (these do not have to	tors which be taken f	have <u>ass</u> rom the	sisted yo	ur Taler questic	nt Match	Partner	ship in
ease list the three main fact elivery (these do not have to	tors which be taken f	have <u>ass</u> rom the	sisted yo previous	ur Taler questic	nt Match on):	Partner	ship in
ease list the three main fact elivery (these do not have to	tors which be taken f	have <u>ass</u> rom the	sisted yo previous	ur Taler questic	nt Match on):	Partner	ship in
lease list the three main fact elivery (these do not have to	tors which be taken f	have <u>ass</u> rom the	sisted yo previous	ur Taler questic	nt Match on):	Partner	ship in
lease list the three main fact elivery (these do not have to	tors which be taken f	have <u>ass</u> rom the	sisted you	ur Taler questic	nt Match on):	Partner	ship in
elivery (these do not have to	be taken f	have co	previous	d your T	on):		
elivery (these do not have to	be taken f	have co	previous	d your T	on):		
Please list the three main fact lelivery (these do not have to Please list the three main fact lelivery (these do not have to	be taken f	have co	previous	d your T	on):		

	Knowledge of staff within the Lead Partner organisation
	Young People
	Big Lottery Fund
	Evaluation team
	Official government statistics
	Local data gathered by the partnership
	Partner organisations
	International reports on youth unemployment
	Formal evidence of previous youth employment programmes
	Section 4: Outputs
	Section 4: Outputs use note: the boxes below will only accept a numerical response. Do not insert and bols (e.g. £ or commas) or letters.
How	se note: the boxes below will only accept a numerical response. Do not insert an
How	ise note: the boxes below will only accept a numerical response. Do not insert an bols (e.g. £ or commas) or letters. I many young people have started on the Talent Match Programme in total since t
How Prog How emp	ise note: the boxes below will only accept a numerical response. Do not insert an bols (e.g. £ or commas) or letters. I many young people have started on the Talent Match Programme in total since t

	Section 5: Employer engagement
	occition of Employer engagement
Since its inception	n how many employers has your Talent Match Programme engaged w
Total number of employers	
How many employ	yers is your Talent Match Programme currently engaged with?
Current number of employers	
employers	
Please list the thr	ee main positive aspects of your engagement with employers?
1	- 1
Please list the thr	ee main negative aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main negative aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thr	ee main negative aspects of your engagement with employers?
	ee main negative aspects of your engagement with employers?

es, please provide details i.e. amount	source / period of funding in the box below:
are you currently seeking funding to ramme? Please give details in the be	continue any aspects of the Talent Match
gramme? Please give details in the be	ox below:
any of the following apply to your Tale	ent Match programme?
The Talent Match partnership will remain in	n place to deliver employment support to young people
and the second s	together to provide employment support to young people
but the Talent Match partnership will no for	
We have incorporated aspects of the Taler	nt Match model into our wider employment support offer
Local partners have incorporated aspects offer	of the Talent Match model into their employment support
Young people will continue to influence the	delivery of employment support locally
There are no mechanisms locally to contin	ue any aspects of Talent Match provision

	n your answers	33			
ectations o oramme ac	f working on the ain would you b	programme me e interested in l	etr if the oppor being involved	tunity arose to o	eliver a similar
gi teritire eg					
3,					
3					
3					
3					
3					
3,000					
3,					
3,000					

Thank you for your feedback. Please click submit below,

Appendix 4: Delivery partner surveys



2014





This survey collects common information from Talent Match Delivery Partners. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will help us understand who is delivering support across the Programme, the nature of this provision and the experience of Partners in delivering these services. Learning from the survey will be shared to improve practice across the Talent Match Programme.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

What is the name of your organisation? Which sector is your organisation from? Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations)

Less than £10,000	
£10,000 but less than £100,000	
£100,000 but less than £500,000	
£500,000 but less than £1,000,000	
£1,000,000 but less than £5,000,000	
£5,000,000 but less than £10,000,000	
£10,000,000 but less than £15,000,000	
£15,000,000 but less than £20,000,000	
£20,000,000 or more	
at is the <u>main</u> geographic level at which y	our organisation carries out its activities
Particular neighbourhoods/communities	
Particular Local Authorities/Local Enterprise Particular Local Authorities	artnership
Regionally	
A STATE OF THE STA	
Nationally	
Nationally Internationally	
Internationally ch of the following best describes the makes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people	Accommodation and housing (including
Internationally ch of the following best describes the makes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25)	Accommodation and housing (including homelessness and tenants and resident groups) Religious and faith-based activity
ch of the following best describes the maks? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health, substance misuse)	Accommodation and housing (including homelessness and tenants and resident groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying Transport (e.g. community transport)
ch of the following best describes the maks? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health,	Accommodation and housing (including homelessness and tenants and resident groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying

	Section 2: Talent Match
s your organisation a me	ember of the Talent Match Partnership Core Strategic Partnership
Yes	
No No	
On what basis is your org	ganisation paid by the Talent Match Partnership to deliver Talent?
Fixed guaranteed amou	unt/ grant
By caseload	
By outcome e.g. Payme	ent by results
Other, including a comb	
Other, please specify	
	Section 3: Delivery
Pre-employment preparat Initial Assessment IAG	Specialist support Therapeutic support (e.g.
Basic skills	counselling)
Soft skills (or life	Peer mentoring
skills e.g. confidence building)	Job search
	Other
Employability skills	
Other, please specify	
Other, please specify	aration (pre-employment)
Other, please specify In-work training and prep Pre-enterprise	paration (pre-employment) Structured
In-work training and prep Pre-enterprise advice and support Work experience /	Structured Volunteering
Other, please specify In-work training and prep Pre-enterprise advice and support	Structured Volunteering Internships
In-work training and prep Pre-enterprise advice and support Work experience /	Structured Volunteering
n-work training and prep Pre-enterprise advice and support Work experience /	Structured Volunteering Internships

Job brokerage	Work experience / placements /	
Tuesday we se entire	Internships	
Employer mentors	Other	
ther, please specify		
mployment		
Direct employment	To start assessed	
on project	In-work support	
Job creation / ILM / supported	Employer subsidies	
employment	Other	
Other, please specify		
eferrals from ther rganisations %) outreach by your		
rganisation (%)		
xisting/previous tents (%)		
rop-in open coess facility %)		
darketing and dvertising (%)		
eer contacts %)		
vents (%)		
Other (%)		
	of softensil.	
lease state the main sources	orreterrals	_
lease state the main sources	or referrals	

The second secon							
Designing methods of service d	elivery						
Delivering services							
Management of service delivery							
Marketing and advertising							
Media and dissemination							
Engaging other young people/O	utreach						
Other	,,,,,,,,,,						
Onier							
Other, please specify							
Se	ction 4	: Pro	gress				
			AN EASTER		Va. 10		
Has your organisation started w	orking w	ith you	ng peopl	e throug	h Talent	Match	funding
Yes							
○ No							
No.							
						_	
When did you first support a you	ing perso	on thro	ugh Tale	nt Match	i fundina	2	
and the same of th		-10 Mar 17	3		· · · · · · · · · · · · · · · · · · ·		
HT		AC 600 D	•		randing		
How many young people, in tota		ur orga	nisation				ervices
		ur orga	nisation				ervices
How many young people, in tota		ur orga	nisation				ervices
How many young people, in tota since the Programme began up	to 30 Sep	ur orga otembe	nisation r 2014?	provide	d activitie	es or se	ervices
How many young people, in tota	to 30 Sep	ur orga otembe	nisation r 2014?	provide	d activitie	es or se	ervices
How many young people, in tota since the Programme began up	to 30 Sep	ur orga otembe	nisation r 2014?	provide	d activitie	es or se	ervices
How many young people, in tota since the Programme began up Section 5: Factors at To what extent do you agree or company to the street of the street section 5.	to 30 Sep	ur orga otembe	nisation r 2014? d cons	provide trainir	d activition	es or se	
How many young people, in tota since the Programme began up to Section 5: Factors a	to 30 Sep	ur orga otembe	nisation r 2014? d cons	provide trainir	d activition	es or se	
How many young people, in tota since the Programme began up Section 5: Factors at To what extent do you agree or company to the street of the street section 5.	to 30 Sep	ur orga otembe	nisation r 2014? d cons	provide trainir	d activition	es or se	
How many young people, in tota since the Programme began up Section 5: Factors at To what extent do you agree or company to the street of the street section 5.	to 30 Sep assistir disagree	ur orga otembe	nisation r 2014? d cons e followin	provide training ng state	d activition delivition delivitio	very	anisati
How many young people, in tota since the Programme began up Section 5: Factors at To what extent do you agree or company to the street of the street section 5.	assistir disagree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activition delivition delivitio	very our org	anisatio
Section 5: Factors a To what extent do you agree or chas Good quality data on local needs of	to 30 Sep assistir disagree	ur orga otembe	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very	anisatio
Section 5: Factors a To what extent do you agree or chas Good quality data on local needs of your Talent Match target group(s)	assistir disagree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very our org	
Section 5: Factors a To what extent do you agree or chas Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver	assistir disagree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very our org	anisatio
Section 5: Factors a Section 5: Factors a To what extent do you agree or chas Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver Talent Match activities/services	assistir disagree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very our org	anisatio
Section 5: Factors a Section 5: Factors a To what extent do you agree or chas Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver Talent Match activities/services Retained staff The ability to reach your Talent Match	assistindisagree Strongly agree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very our org	anisatio
Section 5: Factors a Section 5: Factors a To what extent do you agree or o has Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver Talent Match activities/services Retained staff	assistindisagree Strongly agree	ur orga otembe ng and with the	nisation r 2014? d cons e followin	provide training ng state	d activitients delivitients: yes	very our org	anisati Not ap

Support from the Big Lottery Fund				
Support from the Core Partnership team				
Good delivery arrangements with the Talent Match Partnership				
Cross-Partnership agreement on delivery approach				
Successful involvement of young people				
The right number of young people involved				
Been affected by funding cuts to other parts of your organisation				
Good links with the Work Programme				
Good links with Job Centre Plus				
Good links with other labour market/employability programmes				

Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Partnership's Talent Match Programme up to now?

Quality of data on local needs of your Talent Match target group(s)	delivery	Assisted delivery	Neutral	Constrai ned delivery	Seriousl y constr ained delivery	Don't know	Not applicable	
Staff with sufficient skills								
Ability to retain staff								
Engagement with the Work Programme								
Engagement with Job Centre Plus								
Engagement with other labour market programmes								
Ability to reach your Talent Match target group(s)								
Engagement with employers								
Relationship with the Big Lottery Fund								
Relationship with the Core Partnership team								
Lead-in time to delivering Talent Match activities/services								
Delivery arrangements across the Partnership								
Level of cross-Partnership agreement on delivery approach								

nvolvement of young people							
The number of young people involved							
Funding cuts to other parts of your organisation	0						
he local economy/labour market							
Please list the three main factors Please list the three main factors							
/hat do you think are main risks	facing	the deliv	ery of T	alent Ma	tch serv	rices by	your
rganisation?			3724				

Thank you for your feedback. Please click submit below.



Partner Survey

Sheffield Centre for Regional Economic and Social Research

This survey collects common information from Talent Match Delivery Partners. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will help us understand who is delivering support across the Programme, the nature of this provision and the experience of Partners in delivering these services. Learning from the survey will be shared to improve practice across the Talent Match Programme.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

If your organisation took part in the previous Talent Match Delivery Partner Survey in Autumn 2014 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Organisation details

If your organisation took part in the previous Talent Match Delivery Partner Survey in Autumn 2014 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

What is the name of your organisation?	

Whi	ch sector is your organisation from?
	Private sector
	Public and statutory sector
	Third sector (including voluntary, community and social enterprise organisations)
Wha	at was your organisation's income in its most recent financial year?
	Less than £10,000
	£10,000 but less than £100,000
	£100,000 but less than £500,000
	£500,000 but less than £1,000,000
	£1,000,000 but less than £5,000,000
	£5,000,000 but less than £10,000,000
	£10,000,000 but less than £15,000,000
	£15,000,000 but less than £20,000,000
	£20,000,000 or more
Wha	at is the main geographic level at which your organisation carries out its activities
	Particular neighbourhoods/communities
	Particular Local Authorities/Local Enterprise Partnership
	Regionally
0	Nationally
0	Internationally

Employment services: not age targeted	Accommodation and housing (including homelessness and tenants and residents
Employment services: young people	groups)
(under 25)	Religious and faith-based activity
Youth Work Enterprise	Equalities and civil rights (e.g. gender, race, disability, age)
Community development (including work with communities to tackle inequalities	Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness)
and disadvantage)	Criminal justice
Sport and lessure (including compelitive and recreational activities)	Campaigning and lobbying
Health and well-being (e.g., medical, sickness, disability, mental health,	
substance misuse)	Transport (e.g. community transport)
Social care (e.g. day services, respite, home care) Education, training and research	Capacity building and other support for voluntary or community organisations (including volunteers)
(including lifelong and adult learning)	Other
Environment and sustainability	
B-16-16-1	
Section 2: T	alent Match
	alent Match It Match Partnership Core Strategic Partner
s your organisation a member of the Talen	
your organisation a member of the Talen Yes No	nt Match Partnership Core Strategic Partner
your organisation a member of the Talen Yes No	
your organisation a member of the Talen Yes No	nt Match Partnership Core Strategic Partner
your organisation a member of the Talen Yes No n what basis is your organisation paid by latch activities/services?	nt Match Partnership Core Strategic Partner
your organisation a member of the Talen Yes No No n what basis is your organisation paid by latch activities/services? Fixed guaranteed amount/ grant	nt Match Partnership Core Strategic Partner
your organisation a member of the Talen Yes No No what basis is your organisation paid by latch activities/services? Fixed guaranteed amount/ grant By caseload	t Match Partnership Core Strategic Partners the Talent Match Partnership to deliver Tal
your organisation a member of the Talen Yes No No No No No Private basis is your organisation paid by latch activities/services? Fixed guaranteed amount/ grant By caseload By outcome e.g. Payment by results Other, including a combination of the above	t Match Partnership Core Strategic Partners the Talent Match Partnership to deliver Tal
yes No No No No No No No No No N	t Match Partnership Core Strategic Partners the Talent Match Partnership to deliver Tal
Yes No No No No No No No No No N	t Match Partnership Core Strategic Partners the Talent Match Partnership to deliver Tal

No, we work with all yo	oung people
Yes	
hich of the following c	lient groups is your organisation specifically targeting:
Long term unemployed	Gypsies and Travellers
People with physical disabilities	Refugees/Asylum- seekers
People with mental health issues	Alcohol and/or substance misuse
Young parents	Low education attainment
Lone parents	Graduates
Carers	People with learning difficulties People with
Homeless Offenders/ex-	particular interests (e.g. creative
offenders Black and Minority	industries, music etc)
Ethnic (BME)	Other
ther, please specify	<u> </u>
	Section 3: Delivery
T APPLY	
T APPLY	g types of activities/services is your organisation delivering ation (outside workplace) Specialist support
T APPLY re-employment prepara Initial Assessment IAG	g types of activities/services is your organisation delivering ation (outside workplace) Specialist support Therapeutic support (e.g.
T APPLY re-employment prepara Initial Assessment IAG Basic skills	g types of activities/services is your organisation delivering ation (outside workplace) Specialist support Therapeutic support (e.g. counselling)
re-employment prepara Initial Assessment IAG	g types of activities/services is your organisation delivering ation (outside workplace) Specialist support Therapeutic support (e.g.

	ctured inteering			
Work experience / Inter	nships			
placements	The Court of the C			
One of	-1			
Other, please specify				
Engaging employers				
Job brokerage Wor	k experience / ements /			
Employer meniors	nships			
Othe	er e			
Other, please specify				
Employment				
Direct employment	ork support			
Job creation / ILM Emp	oloyer			
employment	sidies			
Othe	31			
Other, please specify				
How important have each		types of act	ivities∖services	s been for
How important have each ones your organisation has achiev		types of act	ivitles\services	s been for
	ed so far?	January Can		
nes your organisation has achiev	ed so far? tside workplac	e)	Not very	Not at a
nes your organisation has achiev	ed so far?	January Can		Not at a
nes your organisation has achiev	ed so far? tside workplac	e)	Not very	Not at a
nes your organisation has achiev Pre-employment preparation (out	ed so far? tside workplac	e)	Not very	Not at a importar
Pre-employment preparation (our Initial Assessment	ed so far? tside workplace Very Important	e)	Not very	Not at a
Pre-employment preparation (our Initial Assessment IAG Basic skills (or life skills e.g. confidence	ed so far? tside workplace Very Important	e)	Not very	Not at a
Pre-employment preparation (our Initial Assessment IAG Basic skills Soft skills (or life skills e.g. confidence building)	ed so far? tside workplace Very Important	e)	Not very	Not at a
Pre-employment preparation (our Initial Assessment IAG Basic skills Soft skills (or life skills e.g. confidence building)	ed so far? tside workplace Very important	e)	Not very	Not at a

Job search	0	0	0	0
(O11a)	0	0	0	0
In-work training and preparation	n (pre-employme	ent)		
	Very important	Important	Not very important	Not at all important
Pre-enterprise advice and support	0	0	0	10
Work experience / placements	0	(_)	0	0
Structured Volunteering	0	0	0	0
Internships	0	0	0	0
(O12a)	0	0	0	0
Engaging employers				
Job brokerage	Very important	Important.	Not very important	Not at all important
	6	~	0	0
Employer mentors Work experience / placements /	- 0	0	10	_ 0
internships	0	O	0	0
(Q13a)	0	\bigcirc	0	0
Employment				
	Very important	Important	Not very important	Not at all important
Direct employment on project	0	0	0	0
Job creation / ILM / supported employment	0	Q.	0	0
In-work support	0	0	0	0
Employer subsidies	0	0	0	0
(Q14a)	0	0	0	0
Approximately what proportion 31 March 2015, have been iden approximate percentage in the Heterrals from other organisations (%)	tified by each of	the following	strategies? (p	lease type the

Peer contacts (%)							
Events (%)							
Other (%)							
Please state the main sources of refe	errals						
Other, please specify							
Otter, prease specify							
	- N. 165	ur/Ucs	de viv	. h.u.s	Elsc. 17	oko n	- No.
Has your organisation involved the Talent Match Programme so		ople in	any of fo	ollowing	element	s of its	work on
Designing methods of service							
Delivering services							
Management of service deliver	·v						
Marketing and advertising	,						
Media and dissemination							
	Outroade						
Engaging other young people/	Outreach						
Other							
Other, please specify							
S	ection 4	I- Pm	arace				
9	ection	. F 10	gress				
How many young people, in tota since the Programme began up				provide	d activitie	es or se	ervices to
since the Programme began up	10 ST Mai	CH 201	31				
Section 5: Factors	assistir	ng an	d cons	trainir	ng deli	very	
To what extent do you agree or	disagree	with th	e followin	ng state	ments: y	our org	anisation
has			.000.00				00000000
			Neither		Observer		
	Strongly		agree	Disagre		Don't	Not appl
Good quality data on local needs of	agree	Agree	disagree	e	e	know	icable
your Talent Match target group(s) Staff with sufficient skills to deliver		-		-		-	-
Talent Match activities/services						0	
Retained staff							

The ability to reach your Talent Match target group(s)				
Good links with employers				
Support from the Big Lottery Fund				
Support from the Core Partnership team				
Good delivery arrangements with the Talent Match Partnership				
Cross-Partnership agreement on delivery approach				
Successful involvement of young people				
The right number of young people involved				
Been affected by funding cuts to other parts of your organisation				
Good links with the Work Programme				
Good links with Job Centre Plus				
Good links with other labour market/employability programmes				

Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Partnership's Talent Match Programme up to now?

Quality of data on local needs of your Talent Match target group(s)	Greatly assisted delivery	Assisted delivery	Neutral	Constrai ned delivery	Seriousl y constr ained delivery	Don't know	Not applicable	
Staff with sufficient skills								
Ability to retain staff / staff turnover								
Engagement with the Work Programme								
Engagement with Job Centre Plus								
Engagement with other labour market programmes								
Ability to reach your Talent Match target group(s)								
Engagement with employers								
Relationship with the Big Lottery Fund								
Relationship with the Core Partnership team								
Lead-in time to delivering Talent Match activities/services								

Level of cross-Partnership agreement on delivery approach (Involvement of young people (Involvement of young people (Involvement of young people (Involved (Involvement of young people involved (Involvement of young people	n delivery approach involvement of young people the number of young people involved unding cuts to other parts of your rganisation the local economy/labour market	o hich h	ave ass	o o o o sisted yo	00000		00000	
The number of young people involved Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery (do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delivery.	he number of young people involved unding cuts to other parts of your rganisation he local economy/labour market	ohich hrevious	ave ass	o o o sisted yo	0000		0000	
Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery (do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delivery.	unding cuts to other parts of your rganisation he local economy/labour market	o hich h	ave ass	o o o sisted yo	0 0 0	0	000	
Please list the three main factors which have assisted your organisation in delivery (do not have to be taken from the previous question):	rganisation he local economy/labour market lease list the three main factors w	which h	nave ass	eisted yo	0	0	0	
Please list the three main factors which have <u>assisted</u> your organisation in delivery (do not have to be taken from the previous question): Please list the three main factors which have <u>constrained</u> your organisation in delivery	lease list the three main factors w	which h	nave <u>ass</u> s questi	eisted yo				(
do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delive	lease list the three main factors wo o not have to be taken from the pr	vhich h reviou:	ave <u>ass</u> s questi	sisted yo				
				Unj.				
						ganisat	ion in de	live
								4
				5.775	1 - 5 -	70	200	_
	rganisation? Please make referen	acing to	he deliv whether	these a	alent Ma re short,	tch serv mediun	ices by or long	your ter
What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long terfactors.								

Thank you for your feedback. Please click submit below.



Partner Survey

Talent Match Delivery Sheffield Hallam University University

This survey collects common information from Talent Match Delivery Partners. We have conducted this survey twice before to capture change as the programme progressed. As we enter the final stages of delivery of the Talent Match Programme we are now conducting the survey for a final time. The survey will help us understand who has delivered support across the Programme, the nature of this provision and the experience of Partners in delivering these services.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

If your organisation took part in the previous Talent Match Delivery Partner Survey in 2015 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).

Delivering Talent Match Is your organisation still delivering Talent Match services/activities? Yes No. What is the name of your organisation?

up?	at proportion of your overall delivery of services/activities does/did Talent Match take-
0	Less than 10%
C	At least 10% but less than 20%
0	At least 20% but less than 50%
0	At least 50% but less than 75%
0	At least 75% but less than 100%
0	100%
O	Don't know/not sure
org	at impact has no longer delivering Talent Match services/activities had on your anisation? For example has there been a change in your income, staffing levels or service very? Has you organisation struggled in any way or was stopping delivery of Talent Match a litive development in some aspects?

	Section 1: Organisation details
A711	these responses as applicable.
What	is the name of your organisation?
	h sector is your organisation from?
	h sector is your organisation from? Private sector
	Private sector
	Private sector Public and statutory sector
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations)
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) was your organisation's income in its most recent financial year?
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) was your organisation's income in its most recent financial year? Less than £10,000
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) twas your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) twas your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000 £100,000 but less than £500,000 £500,000 but less than £1,000,000
What	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) twas your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000 £100,000 but less than £500,000 £500,000 but less than £1,000,000 £1,000,000 but less than £5,000,000

What is the main geographic level at which y	our organisation carries out its activities
Particular neighbourhoods/communities	
Particular Local Authorities/Local Enterprise Pa	artnership
Regionally	
Nationally	
Internationally	
Which of the following best describes the ma works? Select up to 2 categories only.	Accommodation and housing (including
Employment services: not age targeted Employment services: young people	homelessness and tenants and residents groups)
(under 25) Youth Work	Religious and faith-based activity
Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health, substance misuse) Social care (e.g. day services, respite, home care) Education, training and research (including lifelong and adult learning) Environment and sustainability	Equalities and civil rights (e.g. gender. race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying Transport (e.g. community transport) Capacity building and other support for voluntary or community organisations (including volunteers) Other
Other, please specify	
Section 2: Tale	ent Match
Is your organisation a member of the Talent I	Match Partnership Core Strategic Partnershi
● No	

Match activities/services'	ganisation paid by the Talent Match Partnership to deliver Talent?
Fixed guaranteed amou	unt/ grant
By caseload	
By outcome e.g. Payme	ent by results
By activity/services deli	
Other, including a comb	
Other, including a confic	initiation of the above
Other, please specify	
	ifically targeting delivery of Talent Match activities/services at ung people
particular client groups?	
No, we work with all you Yes Which of the following clitargeting we mean your orgethese groups. Long term unemployed People with physical disabilities People with mental health issues	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylum-seekers Alcohol and/or substance misuse
No, we work with all you Yes Which of the following cli argeting we mean your org these groups. Long term unemployed People with physical disabilities People with mental	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylum-seekers Alcohol and/or
No, we work with all you Yes Which of the following cli argeting we mean your org hese groups. Long term unemployed People with physical disabilities People with mental health issues	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylumseekers Alcohol and/or substance misuse Low education attainment Graduates
No, we work with all you Yes Which of the following cli targeting we mean your org these groups. Long term unemployed People with physical disabilities People with mental fiealth issues Young parents	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylumseekers Alcohol and/or substance misuse Low education attainment Graduates People with
No, we work with all you Yes Which of the following cli argeting we mean your org hese groups. Long term unemployed People with physical disabilities People with mental fiealth issues Young parents Lone parents	ient groups is your organisation specifically targeting? By ganisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylumseekers Alcohol and/or substance misuse Low education attainment Graduates People with learning difficulties People with
No, we work with all you Yes Which of the following clitargeting we mean your orgethese groups. Long term unemployed People with physical disabilities People with mental health issues Young parents Lone parents Carers Homeless Offenders/ex-	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylumseekers Alcohol and/or substance misuse Low education attainment Graduates People with learning difficulties People with particular interests (e.g. creative
No, we work with all you Yes Which of the following clitargeting we mean your orgethese groups. Long term unemployed People with physical disabilities People with mental health issues Young parents Lone parents Carers Homeless	ient groups is your organisation specifically targeting? By panisation's outreach activities and services are specifically targeted a Gypsies and Travellers Refugees/Asylumseekers Alcohol and/or substance misuse Low education attainment Graduates People with learning difficulties People with particular interests

Section 3: Delivery

	what extent does your organisation have independence from the lead partner over how u chose to deliver Talent Match services/activities?
	Total independence
0	Some Independence
0	No independence
	sich of the following are the two most important factors in determining which young ople you will support?
	Advice of a key worker
	Characteristics of the young person
	Matching your skills to the needs of the young person
	Specified requirement in your Talent Match contract
	Referrals
	Taking on any young person who approaches the organisation
	Other
Oth	ner, please specify
1	
Ho	w do you determine how much support a young person receives?
0	All young people receive the same support
	We are able to be completely flexible
	We tailor support to the needs of the young person up to a certain amount
0	We offer defined levels of support depending on the needs of the young person

Which of the following types of activities/services is your organisation delivering? TICK ALL THAT APPLY

Initial Assessment	Specialist support	
Emelorment		
Employment information advice and guidance	Therapeutic support (e.g. counselling)	
Basic skills	Peer mentoring	
Soft skills (e.g. contidence building) Employability skills	Job search (including CV writing and interview preparation)	
	Other	
ther, please specify		
Manager and the second	NATIONAL AND DESCRIPTION	
and the same of th	paration (pre-employment)	
Pre-enterprise advice and support	Structured Volunteering	
Work experience / placements	Internships	
piacements	Other	
	00101	
ther, please specify		
ther, please specify		
ther, please specify		
	Work experience /	
ngaging employers Job brokerage	Work experience / placements / internships	
ngaging employers	placements /	
ngaging employers Job brokerage Employer mentors	placements / internships	
ngaging employers Job brokerage	placements / internships	
ngaging employers Job brokerage Employer mentors	placements / internships	
ngaging employers Job brokerage Employer mentors	placements / internships	
ngaging employers Job brokerage Employer mentors ther, please specify mployment Direct employment	placements / internships	
Ingaging employers Job brokerage Employer mentors ther, please specify imployment Direct employment on projects	placements / internships Other In-work support	
Ingaging employers Job brokerage Employer mentors ther, please specify imployment Direct employment on projects Job creation / Intermediate	placements / internships Other In-work support Employer subsidies (e.g.	
Ingaging employers Job brokerage Employer mentors ther, please specify imployment Direct employment on projects Job creation /	In-work support Employer subsidies (e.g. wage subsidies)	
Ingaging employers Job brokerage Employer mentors ther, please specify Imployment Direct employment on projects Job creation / Intermediate labour market /	placements / internships Other In-work support Employer subsidies (e.g.	
Ingaging employers Job brokerage Employer mentors Ther. please specify Imployment Direct employment on projects Job creation / Intermediate labour market / supported	In-work support Employer subsidies (e.g. wage subsidies)	

How important have each of the following types of activities services been for the outcomes your organisation has achieved so far?

Initial Assessment	Very important	Important	Not very important	Not at a
Employment information advice and	lan.	-		-
guidance	0	0	0	0
Basic skills	0	0	0	0
Soft skills (e.g. confidence building)	0	0	0	0
Employability skills	0	0	0	0
Specialist support	0	0	0	0
Therapeutic support (e.g. counselling)	0	0	0	0
Peer mentoring	0	0	0	0
Job search (including GV writing and interview preparation)	0	0	0.	0
(O11a)	0	0	Q.	0
In-work training and preparation	(pre-employme	ent)		
	Very important	Important	Not very important	Not at a importa
Pre-enterprise advice and support	0	0	0	0
Work experience / placements	0	0	0	0
Structured Volunteering	0	0	0	0
Internships	0	O	0	0
(Q12a)	0	0	0	0
Engaging employers				
	Very Important	Important	Not very important	Not at a
Job brokerage	0	0	0	0
Employer mentors	0	0	0	0
Work experience / placements / internships	0	0	0	O
(Q13a)	0	0	0	0
Employment			**	6147/25
	Very important	Important	Not very important	Not at a importa
Direct employment on projects	0	0	0	0
Job creation / Intermediate labour market / supported employment	0	0	0	.0
In-work support	0	0	0	0
Employer subsidies (e.g. wage subsidies)	0	0	0	0

(Q14a)	5	3	0	0	0
During the course of de ways in which you deli- types of services/activities	ver services/active	vities? For	example did	you stop or sta	art delivering any
Yes					
O No					
What did your organisa the delivery of the prog				nange(s) and a	t what stage in
To what extent do you services/activities are				orsened how	Talent Match
Improved a lot					
Improved a little					
Made no difference					
Worsened a little					
Worsened a lot					
Don't know					
Approximately what pr date, have been identif approximate percentag Please note: the boxes	ied by each of the	e following to each ca	strategies ategory - th	? (please type e total should	the add up to 100)
symbols (e.g. % or con		iccept a ni	imerical res	sponse. Do no	I moen any
Referrals from other organisations (%)					
Outreach by your					
organisation (%)					
Existing/previous clients (%)	2.0				

Please note: the box symbols (e.g. £ or co	tes below will only accept a numerical response. Do not insert any ommas) or letters.
How many young pe since the Programm	ople, in total, has your organisation provided activities or services to e began, to date?
employment in total or more / working less	cople you have provided activities or services to have secured since the Programme began? employment = working 16 hours per week at than 16 hours per week with caring responsibilities / childcare lity / ill health or education commitments which limit the number of hours mployed.
sustained employme	eople you have provided activities or services to have secured ent in total since the Programme began? sustained employment = ion above) for 6 months or self-employed for 12 months
key worker in your o	any Talent Match beneficiaries does a full time equivalent staff (FTE) organisation work with at a time? To help calculate: one worker in one full a FTE and one who worked half time would be 0.5.
date, have worked w the approximate per	proportion of the young people your organisation has worked with, to with your organisation for the following lengths of time? (please type centage in the box next to each category - the total should add up to e boxes below will only accept a numerical response. Do not insert any commas) or letters.
Less than one month (%)	
At least one month but less than three months (%)	
At least three months but less than six months (%)	
At least six months but less than nine months (%)	
At least nine months but less than 12 months (%)	
At least 12 months but less than 18 months (%)	
At least 18 months but less than 24 months (%)	
24 months and over (%)	
Total (100%)	

Approxima	tely what proportion of the young people your organisation has worked with, to
date, have	received the following hours of support from the Talent Match programme?
(please typ	e the approximate percentage in the box next to each category - the total shoul
add up to	00). The numbers of hours refers to their overall time on the programme and not per
week.	

Less than five hours (%)	
At least five hours but less than 10 hours (%)	
At least 10 hours but less than 20 hours (%)	
At least 20 hours but less than 50 hours (%)	
At least 50 hours but less than 100 hours (%)	
At least 100 hours but less than 200 hours (%)	
Over 200 hours (%)	
Total (100%)	

Section 5: Factors assisting and constraining delivery

To what extent do you agree or disagree with the following statements: your organisation has...

Good quality data on local needs of your Talent Match target group(s)	Strongly	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not applicable	
Staff with sufficient skills to deliver Talent Match activities/services								
Retained staff								
The ability to reach your Talent Match target group(s)								
Good links with employers								
Support from the Big Lottery Fund								
Support from the Core Partnership team								
Good delivery arrangements with the Talent Match Partnership								
Cross-Partnership agreement on delivery approach								
Successful involvement of young people								
The right number of young people involved								

een affected by funding cuts to otr arts of your organisation	let 🔵						
good links with Jobcentre Plus							
lood links with other labour narket/employability programmes							
lease indicate the extent to w evelopment and delivery of y	Greatly	ollowing ership's	factors Talent M	atch Pro	d or cons gramme Seriousl y constr ained	up to r	I the now?
hyality of data on local people of year	delivery		Neutral		delivery		icable
tuality of data on local needs of yo alent Match target group(s)							
taff with sufficient skills							
bility to retain staff / staff turnover							
ngagement with the Work trogramme							
ngagement with Jobcentre Plus							
ngagement with other labour mark rogrammes	et.						
bility to reach your Talent Match arget group(s)							
ngagement with employers							
elationship with the Big Lottery Fu	nd						
telationship with the Core artnership team							
elivery arrangements across the artnership							
evel of cross-Partnership agreeme n delivery approach	nt 🔵						
nvolvement of young people							
he number of young people involv	ed e						
unding cuts to other parts of your rganisation							
he local economy/labour market							
lease list the three main facto		have <u>ass</u> is questi		our orga	nisation	in deliv	ery (the

ese do not have to be taken from the pre	ve <u>constrained</u> your organisation in delive evious question):
Section 6: The future	and final comments
es your organisation have funding to co gramme?	ntinue any aspects of the Talent Match
Yes	
Yes No	
No	
No o is this funding from?	
No is this funding from? The Big Lottery Fund	
No is this funding from? The Big Lottery Fund Trusts or charitable Foundations	
No is this funding from? The Big Lottery Fund Trusts or charitable Foundations Local authority	
No is this funding from? The Big Lettery Fund Trusts or charitable Foundations	g. Clinical Commissioning Group/

ortunity arose	to deliver a simi	lar programme a	again would you	be interested in b	eing invo

Thank you for your feedback. Please click submit below.



Talent Match Evaluation: Technical Appendix Report

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