

PERRY, Emily <a href="http://orcid.org/0000-0003-3413-1159">http://orcid.org/0000-0003-3413-1159</a> and BOYLAN, Mark <a href="http://orcid.org/0000-0002-8581-1886">http://orcid.org/0000-0002-8581-1886</a>

Available from Sheffield Hallam University Research Archive (SHURA) at:

http://shura.shu.ac.uk/14874/

This document is the author deposited version. You are advised to consult the publisher's version if you wish to cite from it.

#### **Published version**

PERRY, Emily and BOYLAN, Mark (2014). Extending the interconnected model of teacher professional growth to analyse professional development facilitators' learning. In: Re-thinking Models of Professional Learning, Aston University, Birmingham, 28-29 November 2014.

#### Copyright and re-use policy

See <a href="http://shura.shu.ac.uk/information.html">http://shura.shu.ac.uk/information.html</a>



Emily Perry and Mark Boylan Sheffield Institute of Education

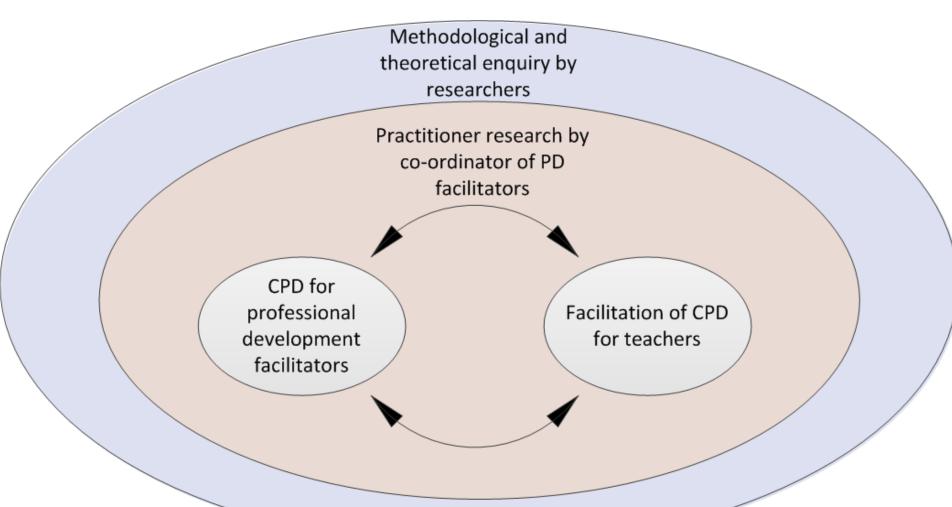


#### **Questions:**

- What can we learn about the role of a professional development facilitator?
- Can we apply the interconnected model of teacher professional growth to professional development facilitators?
- What can we learn about the interconnected model by using it in this way?

**Sheffield Hallam University**Sheffield
Institute
of Education

Extending the interconnected model of teacher professional growth to analyse professional development facilitators' learning





#### Professional development facilitators

- Key players in the education landscape
- An absence of research into or knowledge of the skills, identities, roles of professional development facilitators
- Increasing move towards teachers as facilitators
- How should we go about identifying the teachers who would make good professional development facilitators?
- What support should we provide for professional development facilitators to help them enquire into their own practice?



#### CPD for PD facilitators: context

- National Science Learning Network, funded by the DfE, to deliver CPD to science educators in England across the age ranges
- Five regional centres and the National Science Learning Centre in York
- Workforce of professional development facilitators "in-house" and independent consultants
- Funded programme of support for professional development facilitators





#### CPD for PD facilitators: aims

- To improve understanding of the skills and pedagogies used by effective professional development leaders;
- To trial and evaluate the use of video observation and sharing technology to support practitioners in developing their practice;
- To explore and better understand how to support teachers in enquiring into their own practice.

#### CPD for PD facilitators: participants

Participant	Role	Experience as a PD facilitator	Subject specialism
Liz	independent consultant	11 years	biology
Adam	independent consultant	11 years	biology
Sarah	independent consultant	10 years	biology
Rose	combined role	8 years	chemistry
Mike	combined role	7 years	chemistry
Jack	Science Learning Centre employee	4 years	physics & chemistry
Ben	hybrid teacher leader	4 years	biology



#### CPD for PD facilitators: participants

#### Reasons for taking part included:

- to expand knowledge of different styles and modes of CPD
- to alleviate concerns, anxieties I have about my role as a PD facilitator
- to critically evaluate how video technology can encourage active professional interaction between staff
- an opportunity to investigate a tool/process for use in CPD
- to improve my performance as a PDL... so that I can continue to give value for money
- not many opportunities exist for independent consultants to support each other

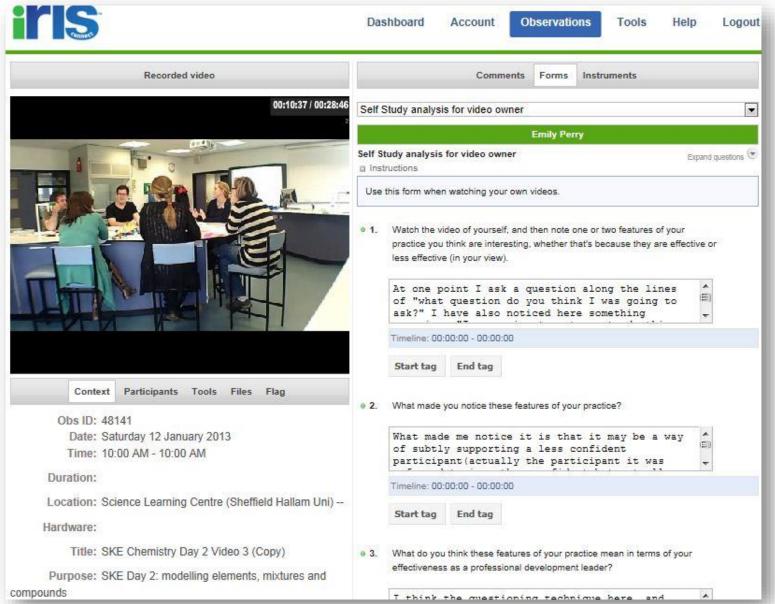


### CPD for PD facilitators: structure

December	Face-to-face day 1	
January	Online meetings	<ul><li>video</li><li>self-analysis</li><li>share</li></ul>
February	Face-to-face day 2	
March	Online discussions	<ul> <li>critical friend analysis</li> </ul>
April	Follow up meetings and interviews	



#### CPD for PD facilitators: video observation





### CPD for PD facilitators: video observation

Participant	Video shared	
Liz	in-school departmental twilight	
Adam	one-off group workshop	
Sarah	1:1 support for subject leader	
Rose	no video	
Mike	multisession group CPD	
Jack	one-off group workshop	
Ben	conference presentation	



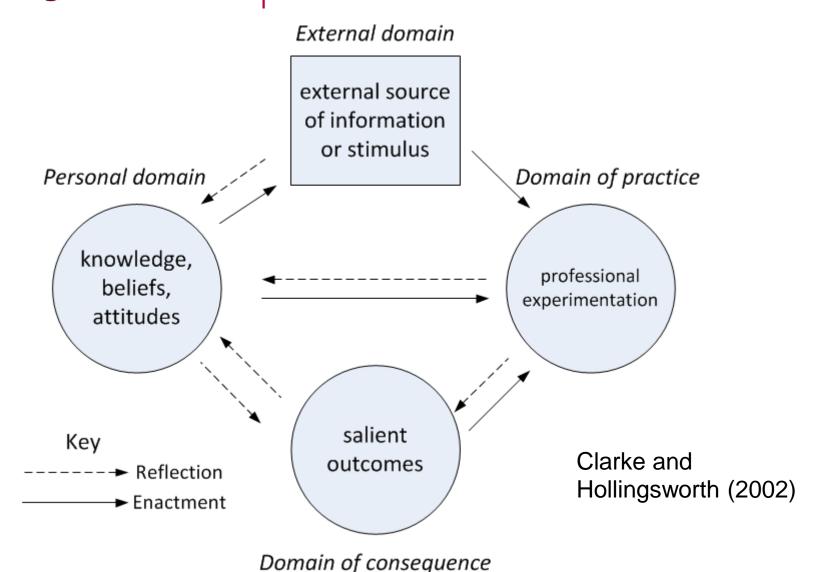
## CPD for PD facilitators: what was noticed in the videos?

Theme	Examples	
Identity: Appearing to be a competent facilitator of professional development	seeming knowledgeable, confident, relaxed, prepared, use of humour, building a relaxed atmosphere	
Pedagogy: Engaging the teachers in professional development activity	use of questions, working in groups, talking time, modelling an activity, getting started in sessions, gathering evidence of impact/learning	
Physical presence: Using body and voice	making eye contact, standing or sitting, saying "um"	



Sheffield Institute

#### The interconnected model of teacher professional growth



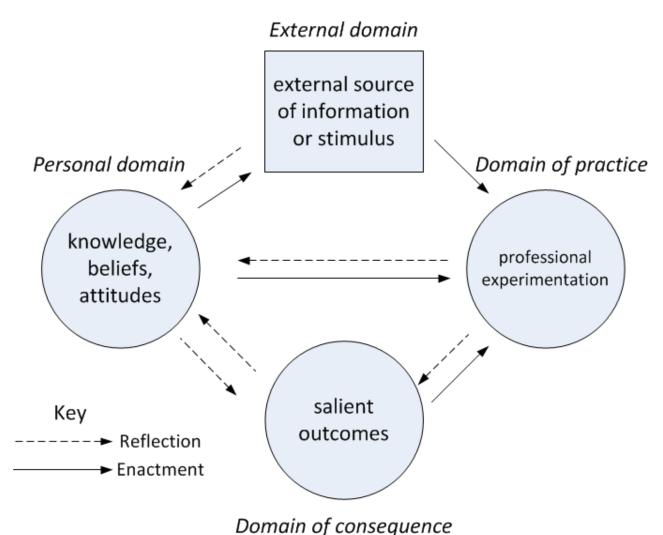


#### CPD for PD facilitators: data collection

Data	Collection method	Timescale
Intended learning outcomes	Questionnaire	Before Day 1
Participant background information	Online survey	During the programme
Participants' analyses of videos	Questionnaire	During the programme
Evaluations	Questionnaire	Day 2
Follow-up interviews	Paired interviews	A month after Day 2
Follow-up questionnaires	Questionnaire	Eight months after Day 2



#### CPD for PD facilitators: data analysis

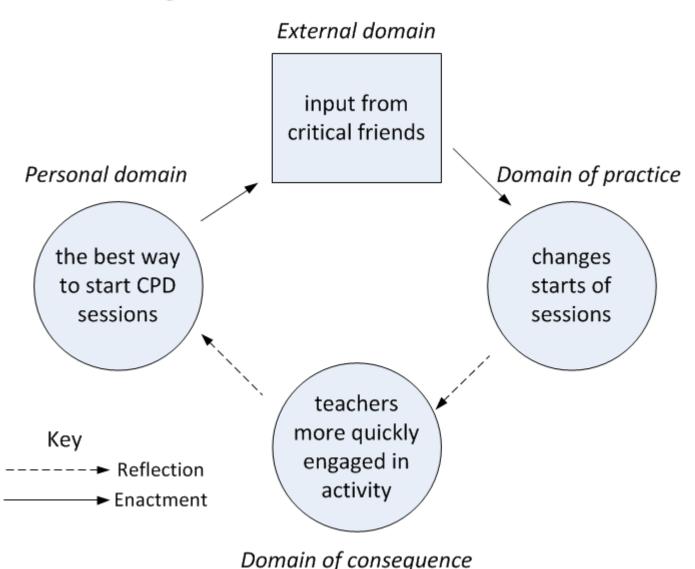


The interconnected model was used for:

- identification of individual pathways
- classification of reported impacts in each domain

# Sheffield | Sheffield | Institute | of Education

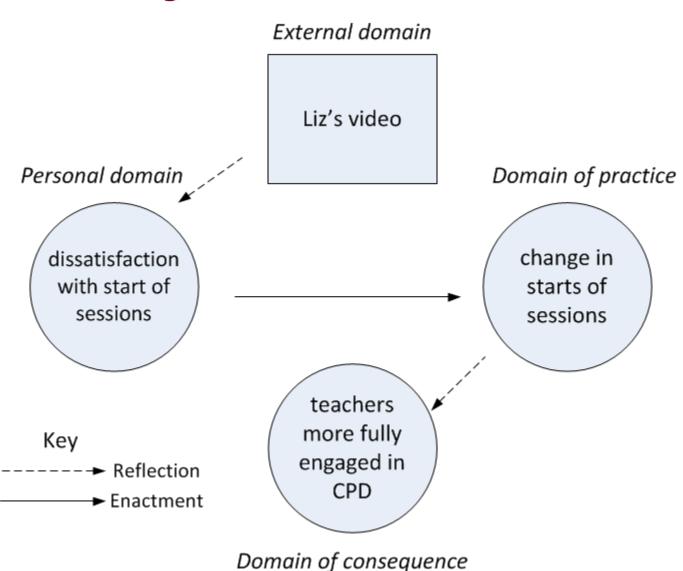
#### Case study: Liz



"I've been very frustrated about how long it takes to start a course because of the paperwork that you have, so I decided that I'd film that bit just to see what it looked like"

# Sheffield | Sheffield | Institute | of Education

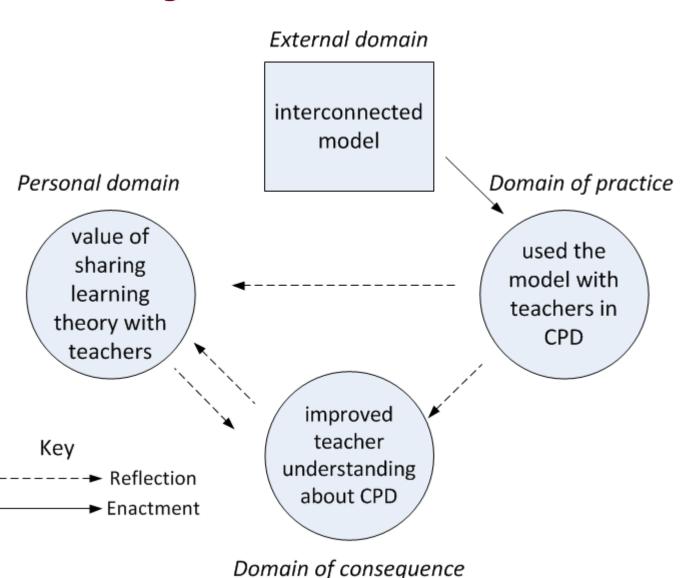
### Case study: Jack



"Having seen Liz, it's made me think that I don't do it well enough, so I have gone and improved a little bit there"

# Sheffield | Sheffield | Institute | of Education |

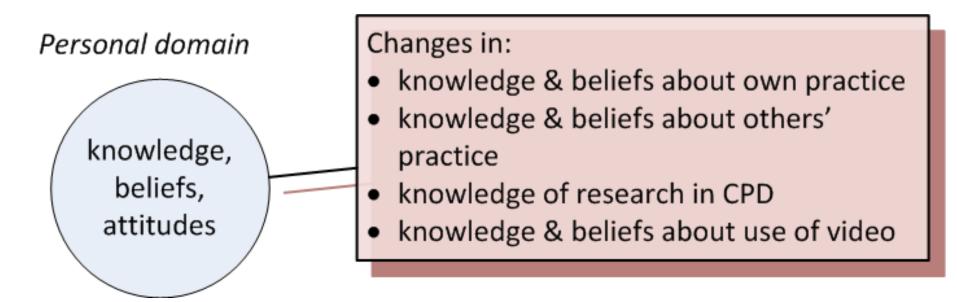
#### Case study: Mike



"I used the interconnected model with a group of teachers to explain the purpose of what they were here for, to try and give them a more accurate perception of how CPD should work"



#### Reported changes: personal domain



- Made me think about how I start days, body language, challenges, questioning;
- If it hadn't been for the video she could have told me what she does, but would it have had the same effect?
- I have become more aware of the need to be more challenging of participants;
- Has definitely clarified the subtle skills used by effective CPD providers and some of the differences with teachers.



#### Sheffield Institute of Education

#### Reported changes: external domain

#### External domain

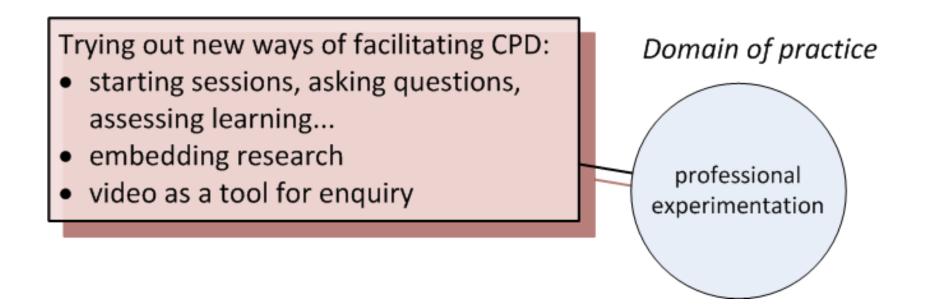
external source of information or stimulus

#### Effect of:

- discussions with colleagues
- observing others
- being and having a critical friend
- reading research into CPD

- The most useful aspect was discussions with other CPD leaders;
- Both watching others and reflecting on their comments has made me think about my practice;
- Being a critical friend is as valuable as having a critical friend;
- Sharing ideas, successes and challenges is invaluable.

#### Reported changes: domain of practice



- I used the interconnected model with a group of teachers to explain the purpose of what they were here for, to try and give them that more accurate perception of how CPD should work;
- I enjoyed experimenting using the video technologies to observe others;
- I have gone and improved a little bit there [in the starts of sessions].



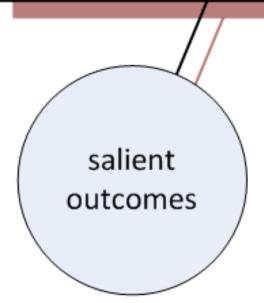
Sheffield Institute

#### Reported changes: domain of consequence

- I think that [using the interconnected model] was quite successful;
- I feel happier with the starts of sessions;
- I would feel able to support others in making use of this technology.

#### Changes in:

- effectiveness of CPD facilitation;
- impact on teachers.



Domain of consequence



#### **Questions:**

- What can we learn about the role of a professional development facilitator?
- Can we apply the interconnected model of teacher professional growth to professional development facilitators?
- What can we learn about the interconnected model by using it in this way?



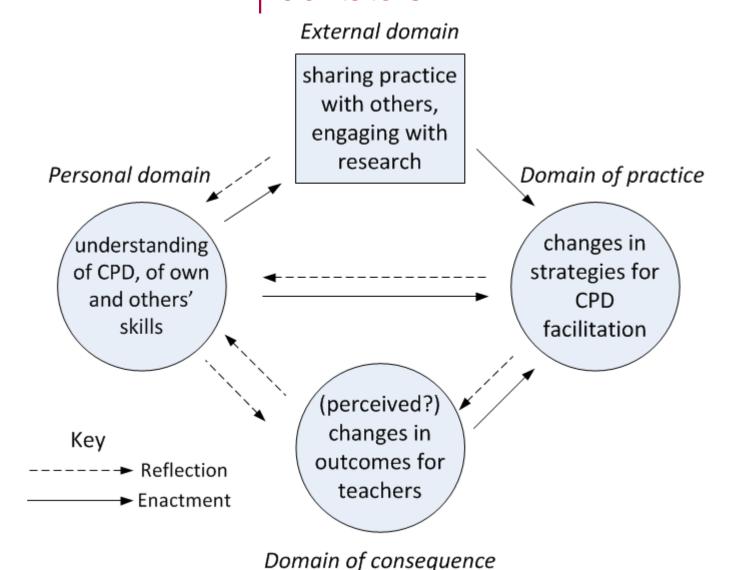
## What can we learn about professional development facilitators?

- open to reflective enquiry;
- attached high value to the (rare) opportunity to work together;
- comfortable and confident both giving and receiving feedback;
- greater focus on generic facilitation strategies (questioning techniques, ways of organising groups, feedback, etc) than in subject specific or subject-knowledge based strategies;
- interested in using video observation;
- prepared to engage with research and to push this to teachers;
- the programme increased their self-confidence.

**Sheffield** Hallam **University** of Education

Sheffield Institute

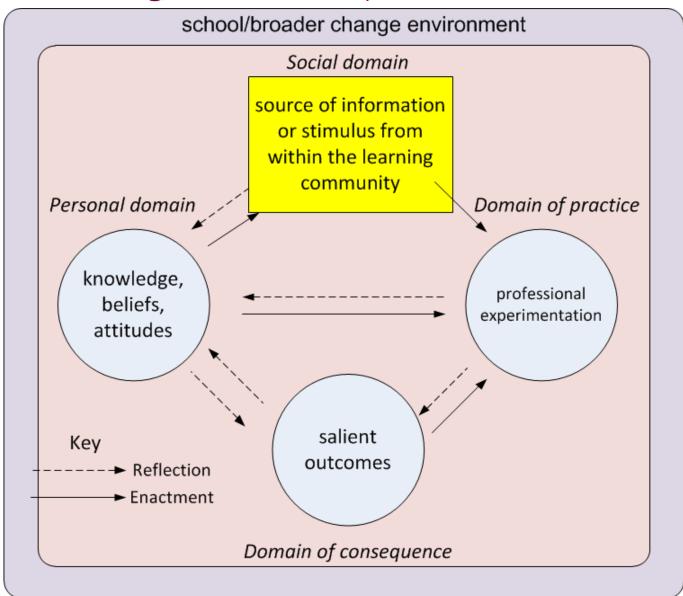
#### Can we apply the interconnected model to professional development facilitators?





Sheffield Institute

#### What can we learn about the interconnected model?

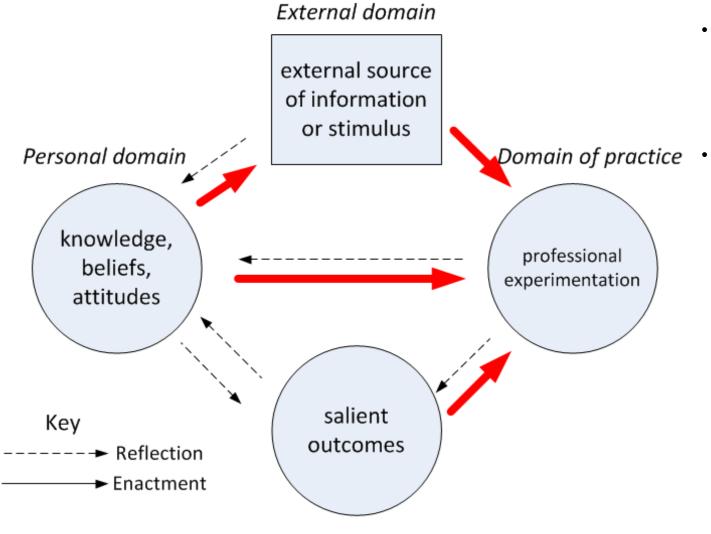


What if we reclassified the external domain as the social domain?



Sheffield Institute

#### What can we learn about the interconnected model?



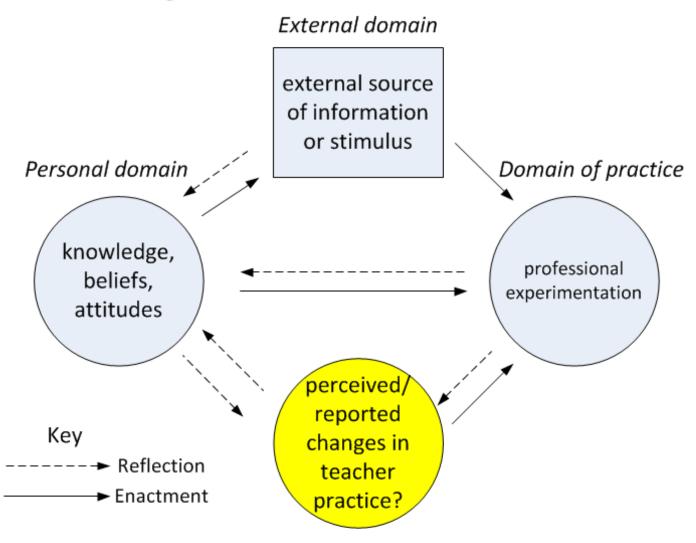
- What does the process of "enactment" really mean?
- In what ways is it different from believing or doing?

Domain of consequence

#### **Sheffield** Hallam **University** of Education

Sheffield Institute

#### What can we learn about the interconnected model?

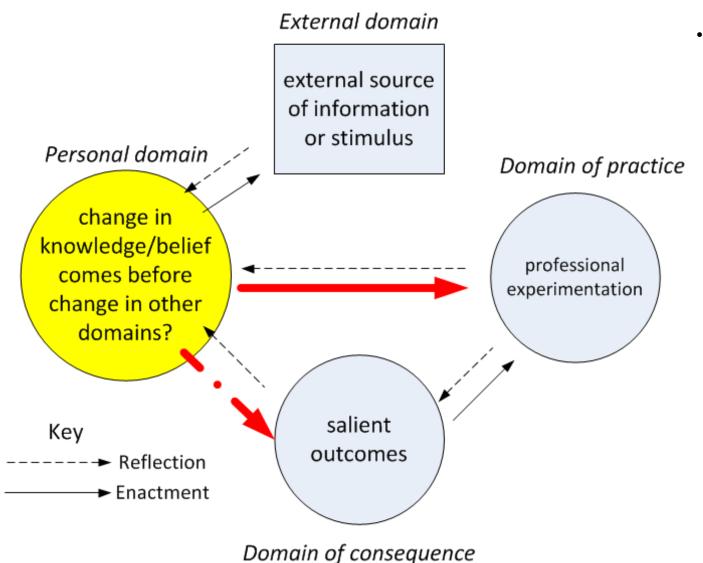


What are salient outcomes for "second order" practitioners like professional development facilitators?

Domain of consequence



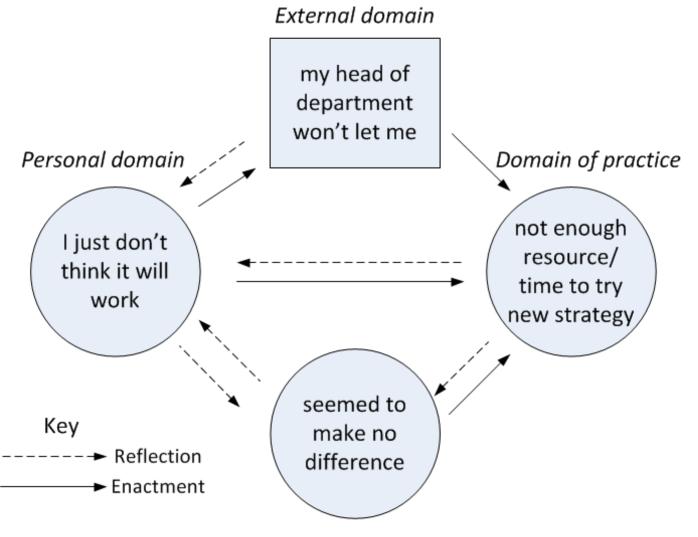
### What can we learn about the interconnected model?



Does all change pass through the personal domain?

# Sheffield | Sheffield | Institute | of Education

### What can we learn about the interconnected model?

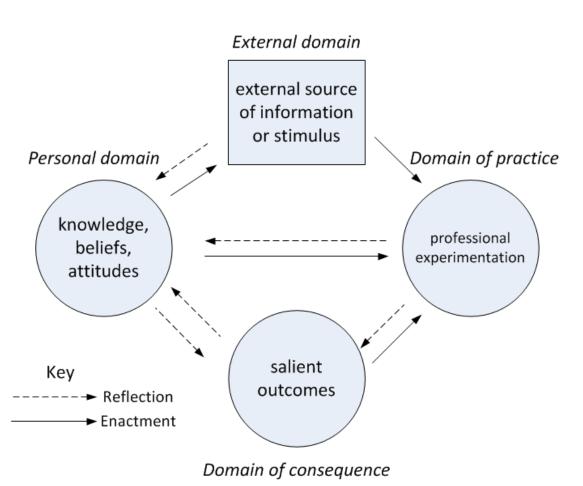


 Can you use the model to identify barriers to change?

Domain of consequence



### What can we learn about the interconnected model?



- What if we re-classified the external domain as the social domain?
- What does the process of "enactment" really mean?
- What are salient outcomes for "second order" practitioners like professional development facilitators?
- Does all change pass through the personal domain?
- Can you use the model to identify barriers to change?



#### Next steps:

- to use the model with other groups of professional development facilitators: new hydrid teacher leaders in the UK and in Ghana;
- to continue to refine and work on the model, building on other models of CPD evaluation.