

Managing a 'people business' in times of uncertainty: Human resources in Ocean Transport & Trading's strategy in the 1970s

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Table 2: UK fleet as percentage of world fleet

| | world fleet (million gross tons) | UK fleet (million gross tons) | UK fleet (per cent of world fleet) |
|------|-------------------------------------|----------------------------------|---------------------------------------|
| 1948 | 80.3 | 18.0 | 22.4 |
| 1960 | 129.7 | 21.1 | 16.3 |
| 1965 | 160.4 | 21.5 | 13.4 |
| 1970 | 227.5 | 25.8 | 11.4 |
| 1975 | 342.1 | 33.2 | 9.7 |
| 1980 | 419.9 | 27.1 | 6.5 |
| 1985 | 416.2 | 14.3 | 3.4 |
| 1990 | 426.0 | 4.1 | 0.9 |
| | | | |

Source: Jamieson, Ebb Tide, 12.